Main Estimates
2013 - 2014

NORTHWEST TERRITORIES

Northwest
Territories

Main Estimates

2013 - 2014

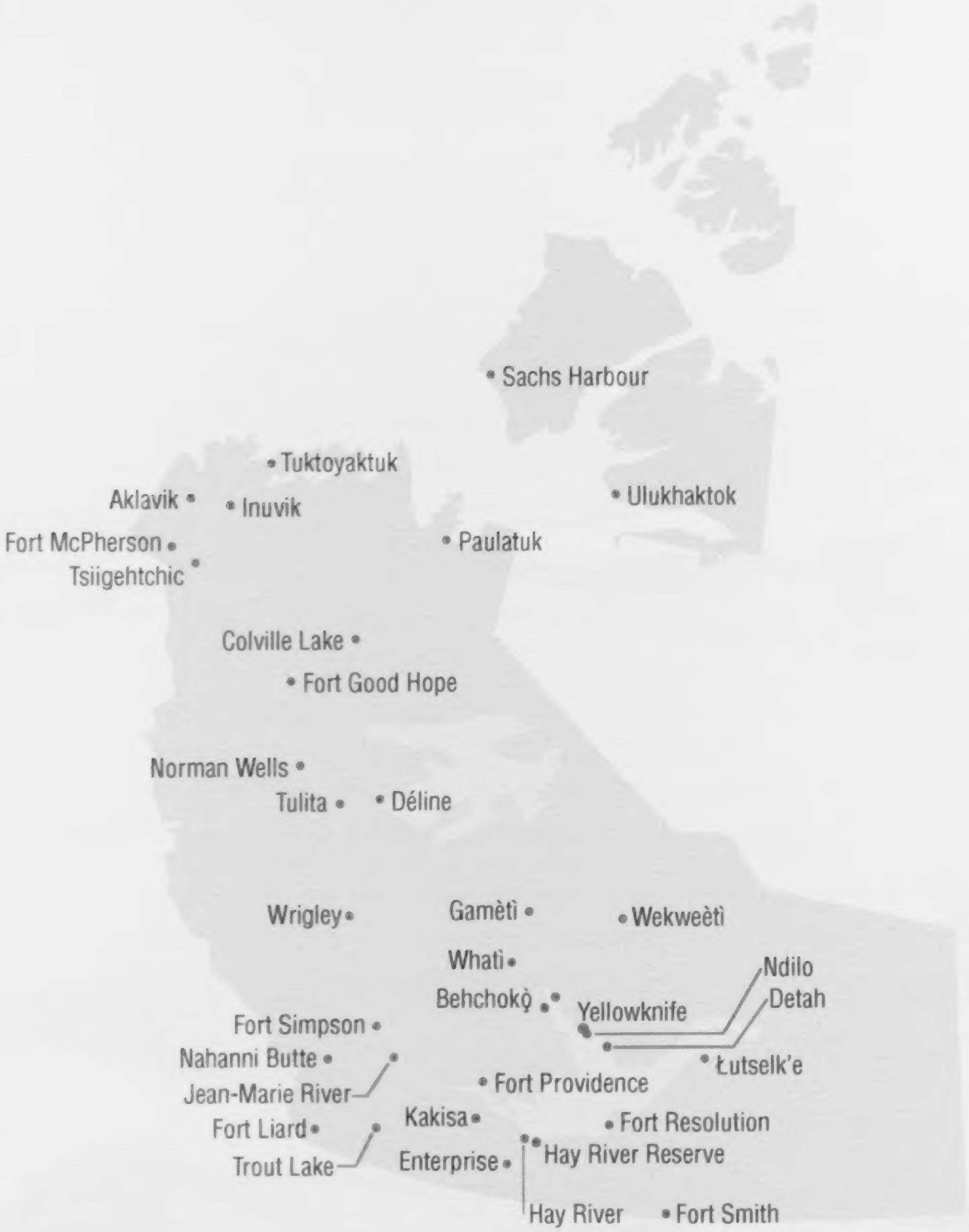
NORTHWEST TERRITORIES

Northwest
Territories

Prepared By:
Department of Finance
under the direction of the
Financial Management Board

4th Session of the 17th Legislative Assembly
February 2013
Yellowknife, Northwest Territories

Northwest Territories



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INTRODUCTION

The Main Estimates represent the Government of the Northwest Territories' proposed appropriations for the 2013-2014 fiscal year. The Estimates detail all expenditures projected to be incurred, all revenues projected to be earned and the projected level of capital investment, for the period April 1, 2013 to March 31, 2014, in order to implement strategies and achieve the goals of the Government.

The 2013-2014 Budget Address is an integral part of these Estimates. The Budget Address and the Main Estimates together constitute the budget of the Northwest Territories.

The Legislative Assembly is being requested to appropriate funds at the departmental level, as detailed in the Main Estimates, for operations expenditures for the fiscal year ending March 31, 2014.

Beginning in 2009-2010, the GNWT has gone to presenting the Operations Expenditures (Main Estimates) and the Infrastructure Investment Expenditures (Capital Estimates) in two separate documents. The Capital Estimates are approved by the Legislative Assembly during its fall sitting.

Operations Expenditures

Operations Expenditures include only the proposed operating expenses and amortization for each department.

The following detailed information is provided for each department:

- **Accounting Structure Chart**: detail on how the department's financial accounts are organized.
- **Organizational Chart**: details how the department is organized for administrative purposes.
- **Department Overview**: includes the mission and goals of the department.
- **Graphs**: illustrate the allocation of proposed expenditures to major activities and a five-year comparison of actual and proposed expenditures.
- **Department Summary**: the following information is provided for each department:
    - **Operations Expenditure Summary:** the total appropriation requirements by control object for the department. The control objects included are compensation and benefits, grants and contributions, other expenses and amortization. This schedule also provides further details of the other expenses category.
    - **Active Position Summary – By Region:** the total number of positions, by category, serving the department in each region.
    - **Active Position Summary – Community Allocation:** the total number of positions, by category, serving the department by community groupings
    - **Revenue Summary**.
- **Activity Summary**: the following are provided for each activity;
    - **Activity Description**: an explanation of the purpose or programs delivered for each activity.
    - **Operations Expenditure Summary**: appropriation requirements for the activity summarized by major categories (control objects).
    - **Program Delivery Details**: details of appropriations required for each of the major program functions within each activity. This schedule is not provided for those activities that only provide administrative service to the department.

INTRODUCTION (continued)

  - **Grants and Contributions**: details on the proposed grants and contributions included in the required appropriations for each activity.
  - **Summary of Active Positions - By Region:** the total number of positions, by category, serving the activity in each region.
  - **Summary of Active Positions – Community Allocation:** the total number of positions, by category, serving the activity by community groupings.

- **Summary of Work Performed on Behalf of Others:** the Government undertakes to perform certain functions, in the Northwest Territories, on behalf of the Government of Canada or others. Expenditures incurred for these activities are fully recovered and are not required to be voted on by the Legislative Assembly.
- **Other Information Items:** includes proposed departmental expenditures or financial activities related to various boards, agencies or revolving funds.

Infrastructure Investment Summary

An infrastructure investment summary is provided for all departments that have assets currently in service, regardless of whether any infrastructure is planned during 2013-14. The infrastructure investment summary provides the following information:

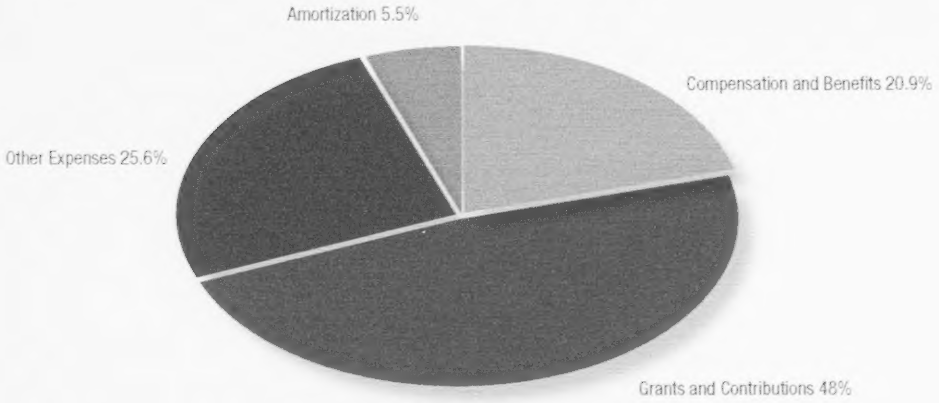
- The total historical cost of capital assets in service acquired in previous years and the total net book value of these assets. The net book value represents that portion of the original cost that has not been amortized. This should not be construed as being representative of market value.
- The changes that are projected to occur during the year. This includes the total cost of assets expected to be put into service during the year and any estimated disposals during the year.
- The estimated amortization expense for the year, based on assets in service at the beginning of the year adjusted for additions or disposals during the year.
- Work-in-Progress is the cost expended on capital projects that will be incomplete at the end of the year.
- A calculation of the value of the assets the department is projecting to come into service.

For further clarification on terms used in the Main Estimates and the budget development process, please consult the Glossary in Appendix A and The Budget Development Process in Appendix B.

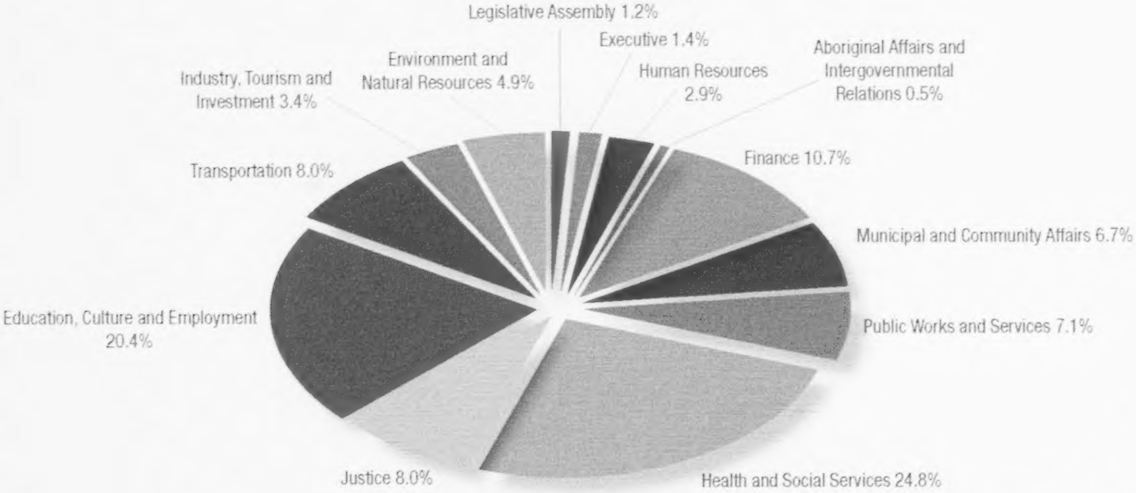
The 2013-2014 Main Estimates and Budget Address are available on the Department of Finance website: http://www.fin.gov.nt.ca/budget-documents/estimates/index.htm.

Summary of Operations Expenditures

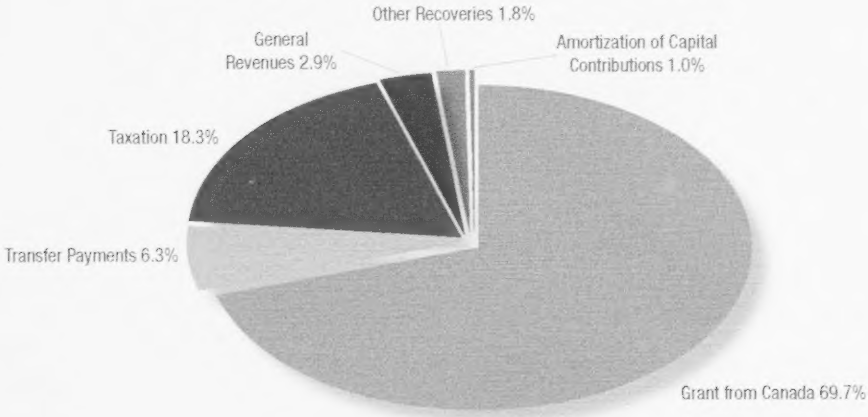
By Expenditure Category



By Department



Summary of Revenue Sources



Summary of Operations
For the Fiscal Year Ending March 31, 2014

	(thousands of dollars)			
	2013/2014 Main Estimates	2012/2013 Revised Estimates	2012/2013 Main Estimates	2011/2012 Actuals
REVENUES	**1,609,354**	**1,569,067**	**1,524,382**	**1,401,411**
OPERATIONS EXPENSE				
Compensation and Benefits	306,660	301,318	294,183	295,300
Grants and Contributions	703,743	689,211	682,561	640,109
Other Expenses	374,896	381,505	361,761	363,201
Amortization	81,525	74,107	72,676	66,976
TOTAL OPERATIONS EXPENSE TO BE VOTED	**1,466,824**	**1,446,141**	**1,411,181**	**1,365,586**
OPERATING SURPLUS (DEFICIT) PRIOR TO ADJUSTMENTS	**142,530**	**122,926**	**113,201**	**35,825**
INFRASTRUCTURE CONTRIBUTIONS	(29,931)	(38,866)	(28,852)	(34,226)
Petroleum Products Stabilization Fund net profit (loss)	-	-	-	(281)
SUPPLEMENTARY RESERVE	(20,000)	-	(20,000)	-
ESTIMATED APPROPRIATION LAPSES	20,000	15,000	10,000	-
WORK PERFORMED ON BEHALF OF OTHERS				
Recoveries	60,025	65,310	58,839	67,825
Expenditures	(60,025)	(65,310)	(58,839)	(67,825)
OPERATING SURPLUS (DEFICIT) FOR THE YEAR	**112,599**	**99,060**	**74,349**	**1,318**
ACCUMULATED SURPLUS AT THE BEGINNING OF THE YEAR	**877,342**	**778,282**	**743,280**	**776,964**
ACCUMULATED SURPLUS AT THE END OF THE YEAR	**989,941**	**877,342**	**817,629**	**778,282**

Summary of Revenues

(thousands of dollars)

	2013/2014 Main Estimates	2012/2013 Revised Estimates	2012/2013 Main Estimates	2011/2012 Actuals
GRANT FROM CANADA	**1,121,244**	**1,070,023**	**1,070,023**	**996,143**
TRANSFER PAYMENTS	**101,000**	**95,128**	**96,854**	**101,952**
TAXATION REVENUE				
Personal Income Tax	98,107	100,812	90,441	72,505
Corporate Income Tax	88,034	105,868	74,976	22,660
Tobacco Tax	16,591	16,686	17,326	17,108
Fuel Tax	18,456	18,348	16,586	18,851
Payroll Tax	43,180	41,345	41,488	39,662
Property Tax and School Levies	25,953	25,476	25,440	24,738
Insurance Taxes	4,445	4,400	4,400	4,505
	294,766	**312,935**	**270,657**	**200,029**
GENERAL REVENUES				
Revolving Funds Net Revenue	25,226	25,082	24,896	24,626
Regulatory Revenues	20,583	17,272	15,976	16,401
Investment Income	1,123	2,183	2,219	2,536
	46,932	**44,537**	**43,091**	**43,563**
OTHER RECOVERIES				
Lease	3,724	3,599	3,599	4,046
Service	256	443	443	633
Program	21,591	22,549	19,911	29,508
Commodity, Asset Sales and Other	589	610	610	2,323
Recovery of Prior Years' Expenditures	3,000	3,000	3,000	7,483
	29,160	**30,201**	**27,563**	**43,993**
GRANTS IN KIND	**593**	**635**	**635**	**762**
AMORTIZATION OF CAPITAL CONTRIBUTIONS	**15,659**	**15,608**	**15,559**	**14,969**
TOTAL REVENUES	**1,609,354**	**1,569,067**	**1,524,382**	**1,401,411**

Summary of Operations Expenditures by Department

(thousands of dollars)

	2013/2014 Main Estimates	2012/2013 Revised Estimates	2012/2013 Main Estimates	2011/2012 Actuals
Legislative Assembly	18,239	18,549	18,508	19,265
Executive	20,464	22,961	22,862	14,578
Human Resources	42,099	42,994	42,796	42,123
Aboriginal Affairs and Intergovernmental Relations	7,416	7,354	7,304	7,395
Finance	156,278	143,988	142,121	107,218
Municipal and Community Affairs	98,786	95,826	95,533	91,842
Public Works and Services	104,505	97,767	93,682	93,531
Health and Social Services	363,856	355,794	349,926	360,217
Justice	116,759	114,534	113,674	106,736
Education, Culture and Employment	299,611	290,209	289,107	288,409
Transportation	117,011	120,641	120,415	111,922
Industry, Tourism and Investment	50,235	50,134	49,560	50,308
Environment and Natural Resources	71,565	85,390	65,693	72,042
TOTAL OPERATIONS EXPENDITURES	**1,466,824**	**1,446,141**	**1,411,181**	**1,365,586**

Summary of Cash Flow

(thousands of dollars)

	2013/2014 Main Estimates	2012/2013 Revised Estimates	2012/2013 Main Estimates	2011/2012 Actuals
OPERATING TRANSACTIONS				
Cash Received From:				
Canada	1,213,273	1,159,280	1,163,056	1,098,095
Other Revenues	366,040	387,651	326,982	303,316
	1,579,313	**1,546,931**	**1,490,038**	**1,401,411**
Cash Paid For:				
Operations Expenses	(1,414,420)	(1,393,258)	(1,376,467)	(1,432,562)
Projects Performed for Others	(2,000)	(13,000)	(13,000)	81,684
Cash Provided By (Used for) Operating Transactions	**162,893**	**140,673**	**100,572**	**50,533**
CAPITAL TRANSACTIONS				
Capital Investment (current year)	(128,829)	(125,367)	(125,861)	(165,261)
Capital Investment (prior year)	(5,483)	(7,006)	(7,050)	-
Capital Contributions Received and Deferred	-	-	-	17,316
Cash Provided By (Used for) Capital Transactions	**(134,312)**	**(132,373)**	**(132,911)**	**(147,945)**
INVESTING TRANSACTIONS	**(4,200)**	**(4,200)**	**(4,200)**	**(506)**
FINANCING TRANSACTIONS	**(3,547)**	**(3,390)**	**(1,000)**	**63**
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	**20,834**	**710**	**(37,539)**	**(97,855)**
Cash and Cash Equivalents, Beginning of Year	(163,625)	(164,335)	(178,237)	(66,480)
CASH AND CASH EQUIVALENTS, END OF YEAR	**(142,791)**	**(163,625)**	**(215,776)**	**(164,335)**

Summary of Net Debt and Estimated Borrowing Capacity

(thousands of dollars)

	2013/2014 Main Estimates	2012/2013 Revised Estimates	2012/2013 Main Estimates	2011/2012 Actuals
SHORT TERM DEBT				
GNWT	142,791	163,625	215,776	164,335
NWT Hydro Corporation	8,000	9,000	3,000	16,351
	150,791	**172,625**	**218,776**	**180,686**
GNWT LONG TERM DEBT				
Deh Cho Bridge - Real Return Bonds	181,600	180,556	179,129	179,613
Canada Mortgage and Housing Corporation	802	867	867	930
PUBLIC AGENCY DEBT				
NWT Hydro Corporation	188,821	191,135	191,434	189,305
NWT Housing Corporation	11,525	12,245	12,358	12,875
Yellowknife Catholic Schools	2,979	3,609	4,992	4,230
TOTAL DEBT	**536,518**	**561,037**	**607,556**	**567,639**
OBLIGATIONS UNDER CAPITAL LEASES				
GNWT	1,915	2,238	2,119	2,815
NWT Housing Corporation	2,755	3,729	3,729	4,667
NWT Hydro Corporation	19,226	19,631	19,472	20,003
LOAN GUARANTEES				
NWT Housing Corporation	27,550	29,406	28,321	31,105
TOTAL GROSS BORROWING PER BORROWING REGULATIONS	**587,964**	**616,041**	**661,197**	**626,229**
LESS:				
EXTERNALLY RESTRICTED SINKING FUNDS				
NWT Power Corporation	**(7,199)**	**(6,592)**	**(6,592)**	**(25,052)**
TERRITORIAL BORROWING	**580,765**	**609,449**	**654,605**	**601,177**
TERRITORIAL BORROWING LIMIT	**800,000**	**800,000**	**800,000**	**800,000**
AVAILABLE BORROWING AUTHORITY FOR FISCAL PLANNING PURPOSES	**219,235**	**190,551**	**145,395**	**198,823**

Infrastructure Investment Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	2,580,976	2,145,203	2,132,167	2,036,190
Accumulated amortization	(961,765)	(887,658)	(891,438)	(821,912)
Net book value	1,619,211	1,257,545	1,240,729	1,214,278
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	133,927	435,785	254,789	110,567
Disposals	-	(12)	-	(324)
Amortization expense	(81,525)	(74,107)	(72,676)	(66,976)
END OF THE YEAR				
Net book value of assets in service	1,671,613	1,619,211	1,422,842	1,257,545
Work in progress	101,277	100,741	299,510	405,676
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**1,772,890**	**1,719,952**	**1,722,352**	**1,663,221**
CALCULATION OF CAPITAL INVESTMENT				
Capital Investment per Infrastructure Acquisition Plan	93,463	204,850	120,365	167,201
Supplementary Reserve	44,000	-	-	-
Carry-over of Appropriations from prior year	68,000	-	85,000	-
Estimated Appropriations for Incomplete Projects Continued in Subsequent Year	(65,000)	(68,000)	(68,000)	-
Estimated Appropriation Lapses	(6,000)	(6,000)	(6,000)	-
CAPITAL INVESTMENT EXPENDITURES	**134,463**	**130,850**	**131,365**	**167,201**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	100,741	405,676	422,934	350,659
Capital Investment Expenditures	134,463	130,850	131,365	167,201
Less work in progress, end of the year	(101,277)	(100,741)	(299,510)	(405,676)
ASSETS PUT INTO SERVICE DURING THE YEAR	**133,927**	**435,785**	**254,789**	**112,184**

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Active Position by Department, Board or Agency

	2013-2014 Main Estimates	2012-2013 Main Estimates
Legislative Assembly	38	37
Executive	83	80
Human Resources	189	192
Aboriginal Affairs and Intergovernmental Relations	39	39
Finance	123	110
Municipal and Community Affairs	115	116
Public Works and Services	204	203
Health and Social Services	174	149
Justice	463	456
Education, Culture and Employment	237	227
Transportation	302	313
Industry, Tourism and Investment	171	171
Environment and Natural Resources	309	303
	2,447	**2,396**
Boards and Agency Positions		
Health And Social Services Authorities	1,344	1,318
Education Authorities	1,027	1,050
NWT Housing Corporation	117	117
Liquor Revolving Fund	14	13
Information and Communication Technology Chargeback	56	58
Petroleum Products Revolving Fund	15	15
Business Development Investment Corporation	16	16
Total Boards and Agency Positions	**2,589**	**2,587**
Total Active Positions	**5,036**	**4,983**

Summary of Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1,267	16	1	1,284
North Slave	1,266	55	17	1,338
Tłı̨chǫ	212	16	3	231
South Slave	817	57	32	906
Dehcho	303	15	53	371
Sahtu	234	11	3	248
Beaufort Delta	605	29	24	658
	4,704	**199**	**133**	**5,036**
Community Allocation				
Yellowknife Headquarters	1,267	16	1	1,284
Regional/Area Offices	2,742	113	88	2,943
Other Communities	695	70	44	809
	4,704	**199**	**133**	**5,036**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1,245	13	1	1,259
North Slave	1,267	56	16	1,339
Tłı̨chǫ	211	16	3	230
South Slave	792	52	32	876
Dehcho	302	13	65	380
Sahtu	232	9	3	244
Beaufort Delta	603	28	24	655
	4,652	**187**	**144**	**4,983**
Community Allocation				
Yellowknife Headquarters	1,245	13	1	1,259
Regional/Area Offices	2,699	109	86	2,894
Other Communities	708	65	57	830
	4,652	**187**	**144**	**4,983**

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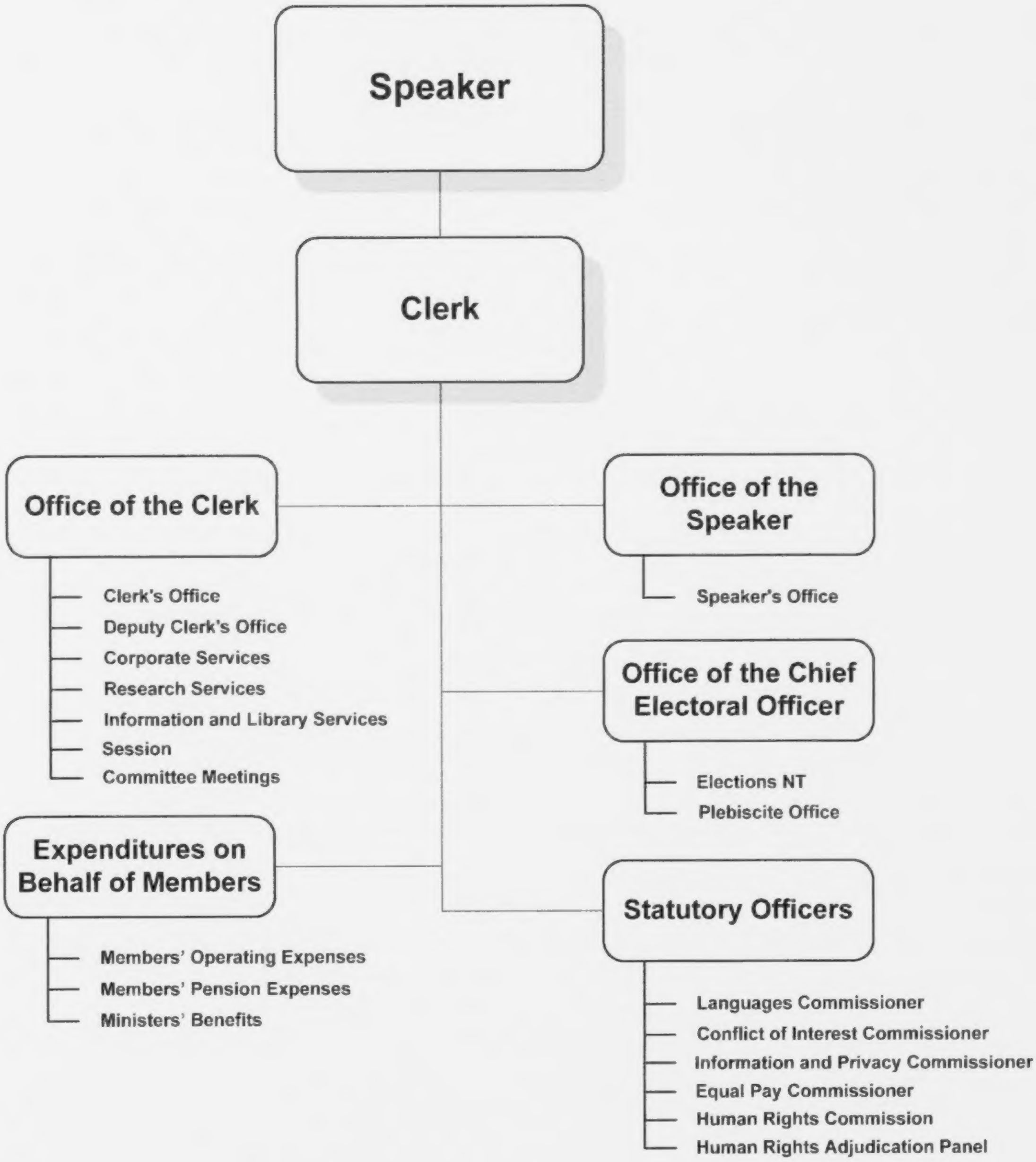
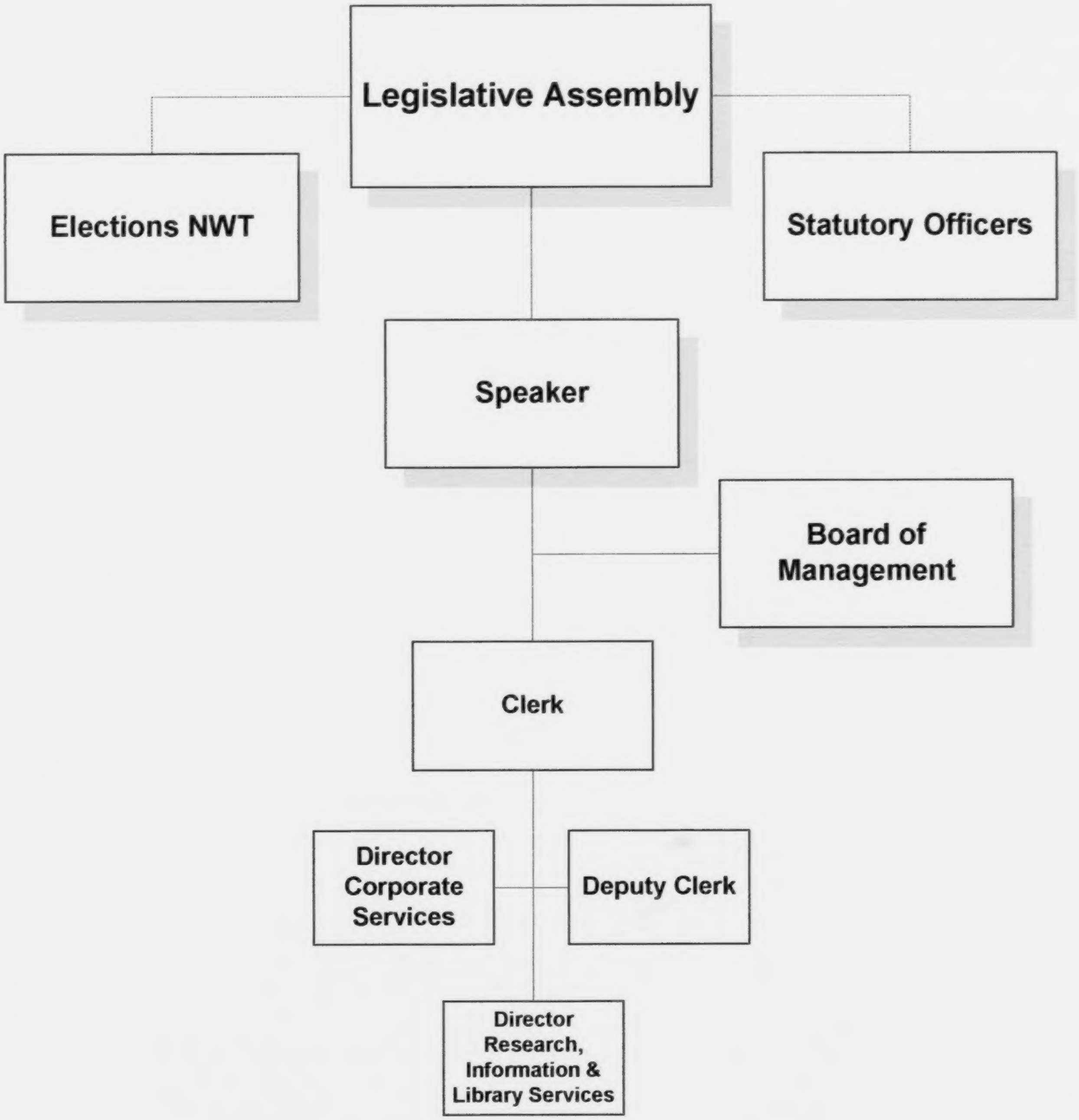
LEGISLATIVE ASSEMBLY


Speaker
Clerk
Office of the Clerk
Clerk's Office
Deputy Clerk's Office
Corporate Services
Research Services
Information and Library Services
Session
Committee Meetings
Expenditures on Behalf of Members
Members' Operating Expenses
Members' Pension Expenses
Ministers' Benefits
Office of the Speaker
Speaker's Office
Office of the Chief Electoral Officer
Elections NT
Plebiscite Office
Statutory Officers
Languages Commissioner
Conflict of Interest Commissioner
Information and Privacy Commissioner
Equal Pay Commissioner
Human Rights Commission
Human Rights Adjudication Panel


Legislative Assembly
Elections NWT
Statutory Officers
Speaker
Board of Management
Clerk
Director Corporate Services
Deputy Clerk
Director Research, Information & Library Services

MISSION

To safeguard and promote the principles of consensus government and the institution of the Legislative Assembly in order to foster an empowered and representative government that is relevant and accountable to the people of the Northwest Territories.

GOALS

The office of the Legislative Assembly has the following goals over the planning period:

1. Provide the opportunity for meaningful input from all Members and the general public in the passage of laws.
2. The government is authorized to expend public monies in pursuit of clearly defined program and service delivery goals and objectives on behalf of the residents of the NWT.
3. Elected Members of the Legislative Assembly are assisted in achieving their vision for the Northwest Territories, as expressed in the 17th Legislative Assembly's Vision and Goals document *Believing in People and Building on the Strengths of Northerners*.
4. Ensure the independence and effectiveness of Statutory Offices in completing their legislated responsibilities.
5. Collaboration and communication amongst all Members, standing committees and governments.
6. The general public is well informed and has access to Legislative Assembly processes and decisions.
7. To adhere to the highest standards of public sector governance within the consensus system.
8. The promotion of the Legislative Assembly as the "Place of the People".
9. The Legislative Assembly provides a forum for meaningful and relevant debate about the issues and challenges facing the residents of the NWT.
10. Highly motivated, efficient staff with a shared understanding of the organization's future.

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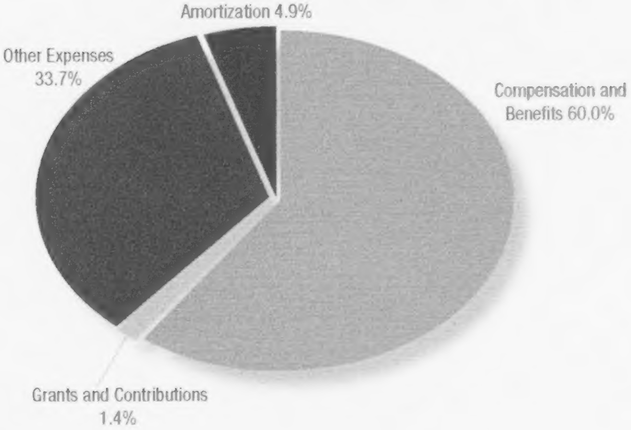
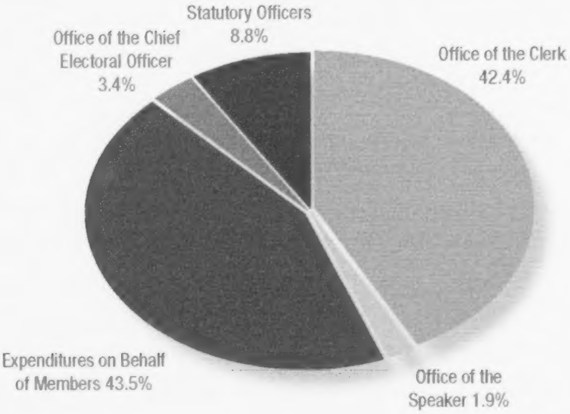
Operations Expenditures

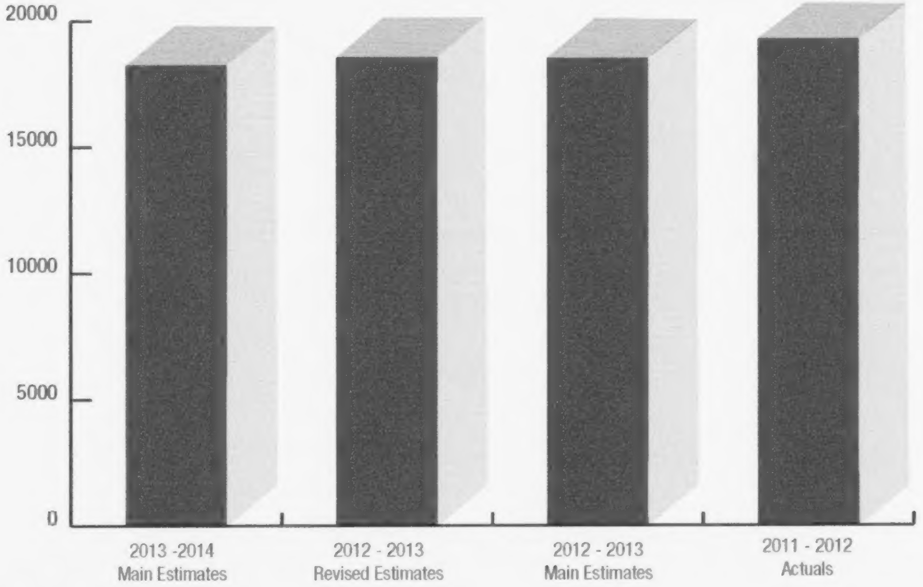
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	10,957	11,030	10,990	11,914
Grants and Contributions	250	250	250	237
Other Expenses	6,141	6,400	6,399	6,896
	17,348	17,680	17,639	19,047
Amortization	891	869	869	218
	18,239	**18,549**	**18,508**	**19,265**
Details of Other Expenses				
Travel	985	1,011	1,011	1,011
Materials and Supplies	418	431	431	428
Purchased Services	859	805	805	680
Utilities	346	324	324	301
Contract Services	2,749	2,952	2,952	3,245
Fees and Payments	305	381	381	328
Controllable Assets	115	105	105	367
Computer Hardware and Software	38	8	8	61
TSC Chargebacks	326	330	329	358
Other	-	53	53	117
	6,141	6,400	6,399	6,896

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	30,129	29,401	29,523	29,292
Accumulated amortization	(14,025)	(13,156)	(13,816)	(12,938)
Net book value	16,104	16,245	15,707	16,354
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	728	640	109
Disposals	-	-	-	-
Amortization expense	(891)	(869)	(869)	(218)
END OF THE YEAR				
Net book value of assets in service	15,213	16,104	15,478	16,245
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**15,213**	**16,104**	**15,478**	**16,245**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	728	640	109
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	**-**	**728**	**640**	**109**

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	728	640	109
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	-	728	640	109
ALLOCATED TO:				
Tangible Capital Assets	-	728	640	109
Infrastructure Contributions	-	-	-	-
	-	728	640	109

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
General				
Fees	15	3	3	3
Gain on Investments	-	-	-	1,363
	15	3	3	1,366
Recoveries				
Publications	2	2	2	1
Concessions	8	8	8	6
Mechandise	5	5	5	-
Amortization of Capital Contributions	1	-	-	1
Sale of Surplus Assets	-	6	6	-
	16	21	21	8
	31	**24**	**24**	**1,374**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	36	-	1	37
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	36	**1**	**1**	**38**
Community Allocation				
Yellowknife Headquarters	36	-	1	37
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	36	**1**	**1**	**38**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	35	-	1	36
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	35	**1**	**1**	**37**
Community Allocation				
Yellowknife Headquarters	35	-	1	36
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	35	**1**	**1**	**37**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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OFFICE OF THE CLERK

Activity Description

The Office of the Clerk includes:

Clerk's Office – Manages and directs the Legislative Assembly office.

Deputy Clerk's Office – Provides advice and support to the Speaker and Members on procedural and administrative matters. In addition, this office is responsible for providing visitor services, public information about the Legislative Assembly and language services.

Corporate Services – Provides financial management, human resource and administrative support to the Legislative Assembly and is responsible for the overall management of the Legislative Assembly Building and its facilities.

Research, Information and Library Services – Provides research services to the Speaker, individual Members, standing and special committees and the Clerk and provides information and reference services through the Legislative and Branch Libraries.

Session – Provides funding for the administration of session and the provision of Hansard service.

Committee Meetings – Provides funding for the administration of all standing and special committees of the Legislative Assembly.

OFFICE OF THE CLERK

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,477	3,434	3,403	3,395
Grants and Contributions	-	-	-	-
Other Expenses	3,370	3,631	3,630	4,145
	6,847	7,065	7,033	7,540
Amortization	891	869	869	218
	7,738	**7,934**	**7,902**	**7,758**
Details of Other Expenses				
Travel	447	406	406	586
Materials and Supplies	161	151	151	183
Purchased Services	403	299	299	309
Utilities	346	324	324	301
Contract Services	1,512	1,832	1,832	1,930
Fees and Payments	54	134	134	43
Controllable Assets	105	105	105	308
Computer Hardware and Software	16	1	1	20
TSC Chargebacks	326	326	325	348
Other	-	53	53	117
	3,370	3,631	3,630	4,145

OFFICE OF THE CLERK

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	1	28
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	**-**	**1**	**28**
Community Allocation				
Yellowknife Headquarters	27	-	1	28
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	**-**	**1**	**28**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	1	28
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	**-**	**1**	**28**
Community Allocation				
Yellowknife Headquarters	27	-	1	28
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	**-**	**1**	**28**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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OFFICE OF THE SPEAKER

Activity Description

The Speaker is elected by the Members to preside over proceedings in the House and enforce the Rules of the Legislative Assembly. The Speaker, as Chair of the Board of Management, is responsible for developing policies on the overall control and operation of the Office of the Legislative Assembly. The Speaker is the official representative of the Legislative Assembly at provincial/territorial, federal and international functions.

OFFICE OF THE SPEAKER

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	142	140	139	143
Grants and Contributions	-	-	-	-
Other Expenses	196	186	186	135
	338	326	325	278
Amortization	-	-	-	-
	338	**326**	**325**	**278**
Details of Other Expenses				
Travel	138	133	133	77
Materials and Supplies	8	10	10	26
Purchased Services	17	20	20	16
Utilities	-	-	-	-
Contract Services	33	20	20	14
Fees and Payments	-	3	3	-
Controllable Assets	-	-	-	2
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	196	186	186	135

OFFICE OF THE SPEAKER

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	**-**	**-**	**1**
Community Allocation				
Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	**-**	**-**	**1**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	**-**	**-**	**1**
Community Allocation				
Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	**-**	**-**	**1**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EXPENDITURES ON BEHALF OF MEMBERS

Activity Description

The Expenditures on Behalf of Members is comprised of the following:

- **Members' Operating Expenses** – Provides for the indemnities, allowances and constituency work expenses incurred by Members.

- **Members' Pension Expenses** – Includes all expenditures related to the administration of the Members' pensions.

- **Ministers' Benefits –** Provides for the indemnities and benefits expenses incurred by Ministers.

EXPENDITURES ON BEHALF OF MEMBERS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	6,185	6,211	6,211	6,816
Grants and Contributions	-	-	-	-
Other Expenses	1,749	1,597	1,597	1,383
	7,934	7,808	7,808	8,199
Amortization	-	-	-	-
	7,934	**7,808**	**7,808**	**8,199**
Details of Other Expenses				
Travel	316	328	328	200
Materials and Supplies	167	154	154	107
Purchased Services	309	298	298	173
Utilities	-	-	-	-
Contract Services	715	610	610	647
Fees and Payments	212	202	202	169
Controllable Assets	10	-	-	57
Computer Hardware and Software	20	5	5	30
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,749	1,597	1,597	1,383

OFFICE OF THE CHIEF ELECTORAL OFFICER

Activity Description

The Office of the Chief Electoral Officer administers territorial general elections, by-elections and plebiscites; the Office is also available to assist the work of the Electoral Boundaries Commission, when one is convened.

OFFICE OF THE CHIEF ELECTORAL OFFICER

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	428	528	525	835
Grants and Contributions	-	-	-	-
Other Expenses	198	313	313	585
	626	841	838	1,420
Amortization	-	-	-	-
	626	**841**	**838**	**1,420**
Details of Other Expenses				
Travel	25	85	85	87
Materials and Supplies	30	30	30	73
Purchased Services	23	56	56	69
Utilities	-	-	-	-
Contract Services	115	130	130	248
Fees and Payments	5	8	8	95
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	3
TSC Chargebacks	-	4	4	10
Other	-	-	-	-
	198	313	313	585

OFFICE OF THE CHIEF ELECTORAL OFFICER

Active Positions

2013-2014	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

2012-2013	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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STATUTORY OFFICERS

Activity Description

This activity provides for the independent operation of the following Statutory Officers: Languages Commissioner, Information and Privacy Commissioner, Conflict of Interest Commissioner, Equal Pay Commissioner, Human Rights Commission, Director of Human Rights and the Human Rights Adjudication Panel.

The Languages Commissioner's duty is to ensure that institutions of the Legislative Assembly and GNWT respect the provisions of the *NWT Official Languages Act* and any other act or regulation relating to the status or use of official languages.

The Information and Privacy Commissioner provides an independent review of discretionary decisions made by public bodies in response to requests for access to information that government creates and receives.

The Conflict of Interest Commissioner provides advice to Members on how to arrange their business and financial affairs to comply with the conflict provisions included in Part 3 of the *Legislative Assembly and Executive Council Act*. The Commissioner also conducts investigations into conflict of interest complaints against Members.

The Equal Pay Commissioner is responsible for ensuring that public service employees are not, on the basis of sex, paid a lower rate than other employees who perform work of equal value.

The Human Rights Commission is responsible for promoting equality in order to reduce discrimination against territorial residents.

STATUTORY OFFICERS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	725	717	712	725
Grants and Contributions	250	250	250	237
Other Expenses	628	673	673	648
	1,603	1,640	1,635	1,610
Amortization	-	-	-	-
	1,603	**1,640**	**1,635**	**1,610**
Details of Other Expenses				
Travel	59	59	59	61
Materials and Supplies	52	86	86	39
Purchased Services	107	132	132	113
Utilities	-	-	-	-
Contract Services	374	360	360	406
Fees and Payments	34	34	34	21
Controllable Assets	-	-	-	-
Computer Hardware and Software	2	2	2	8
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	628	673	673	648

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Languages Commissioner	248	292	291	299
Conflict of Interest Commissioner	60	60	60	53
Information and Privacy Commissioner	62	62	62	90
Equal Pay Commissioner	40	40	40	-
Human Rights Commission	783	776	772	773
Human Rights Commission (Grants & Contributions)	250	250	250	237
Human Rights Adjudication Panel	160	160	160	158
	1,603	**1,640**	**1,635**	**1,610**

STATUTORY OFFICERS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Human Rights Commission Funding - The Human Rights Commission for the NWT is mandated to promote human rights, conduct public information / education programs and may provide advice to the Legislative Assembly.	250	250	250	237
	250	**250**	**250**	**237**

STATUTORY OFFICERS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	5	-	-	**5**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	**1**
	5	**1**	-	**6**
Community Allocation				
Yellowknife Headquarters	5	-	-	**5**
Regional/Area Offices	-	1	-	**1**
Other Communities	-	-	-	-
	5	**1**	-	**6**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	**4**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	**1**
	4	**1**	-	**5**
Community Allocation				
Yellowknife Headquarters	4	-	-	**4**
Regional/Area Offices	-	1	-	**1**
Other Communities	-	-	-	-
	4	**1**	-	**5**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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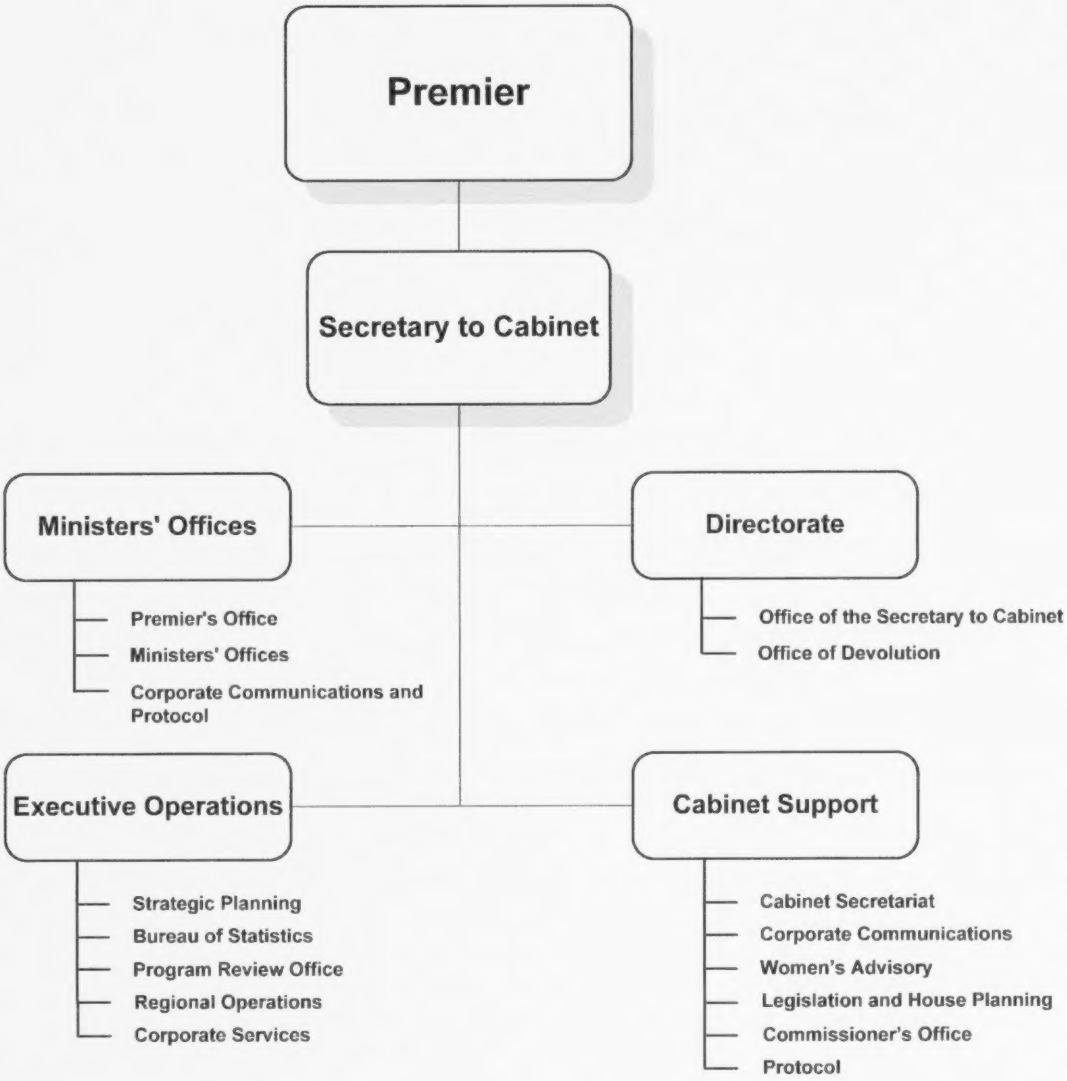
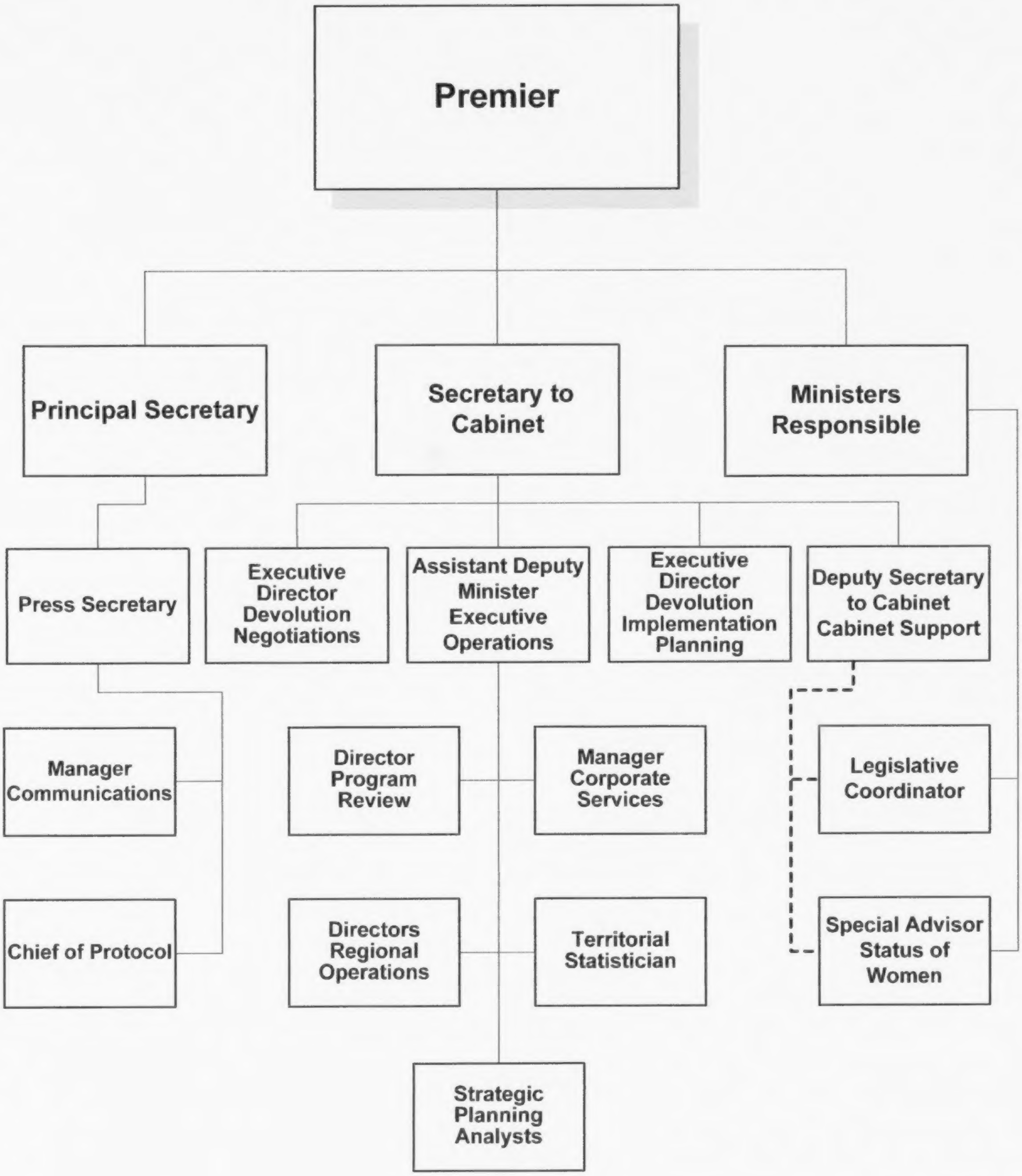
EXECUTIVE


Premier
Secretary to Cabinet
Ministers' Offices
Premier's Office
Ministers' Offices
Corporate Communications and Protocol
Directorate
Office of the Secretary to Cabinet
Office of Devolution
Executive Operations
Strategic Planning
Bureau of Statistics
Program Review Office
Regional Operations
Corporate Services
Cabinet Support
Cabinet Secretariat
Corporate Communications
Women's Advisory
Legislation and House Planning
Commissioner's Office
Protocol


Premier
Principal Secretary
Secretary to Cabinet
Ministers Responsible
Press Secretary
Executive Director Devolution Negotiations
Assistant Deputy Minister Executive Operations
Executive Director Devolution Implementation Planning
Deputy Secretary to Cabinet Cabinet Support
Manager Communications
Chief of Protocol
Director Program Review
Manager Corporate Services
Directors Regional Operations
Territorial Statistician
Legislative Coordinator
Special Advisor Status of Women
Strategic Planning Analysts

MISSION

The mission of the Department of Executive is to provide overall management and direction to the Executive branch of Government. The key areas for which we are responsible for achieving results are:

- Coordinating and supporting the planning, implementation, monitoring and evaluation of initiatives and actions in support of cross-government goals.
- Providing policy, strategic, legislative and communications advice to support Cabinet and Ministers;
- Implementing the expected Northwest Territories Devolution of Lands and Resources Agreement; and
- Supporting effective corporate communications, and dissemination of appropriate economic, social and demographic statistics, to government employees, the public and other governments.

GOALS

The Department of Executive shall ensure effective:

1. Support for informed decision-making in planning, development and implementation of policies and programming,
2. Implementation of devolution and resource revenue sharing agreements;
3. Coordination of Government operations, both between departments and between headquarters and the regions, and
4. Coordination and collaboration to address the priorities of Cabinet and the Legislative Assembly.

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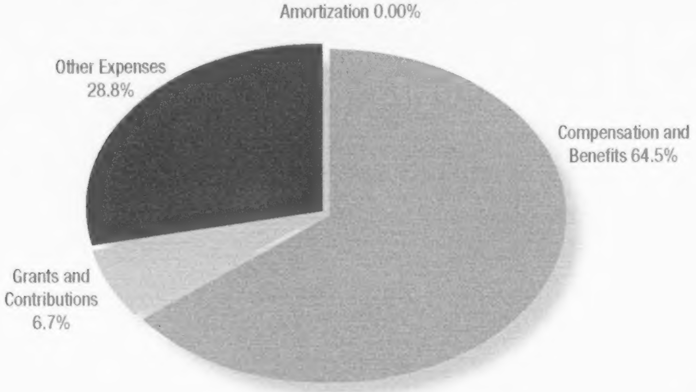
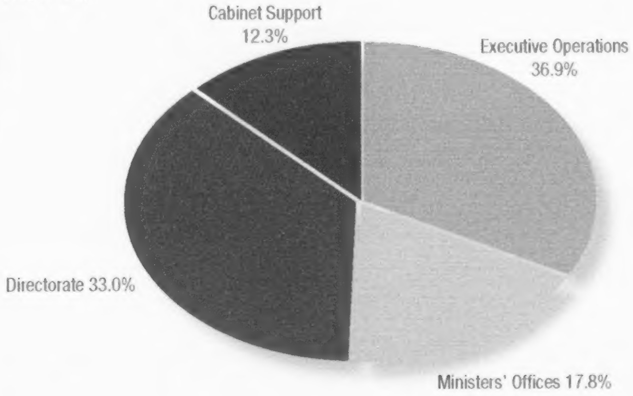
Operations Expenditures

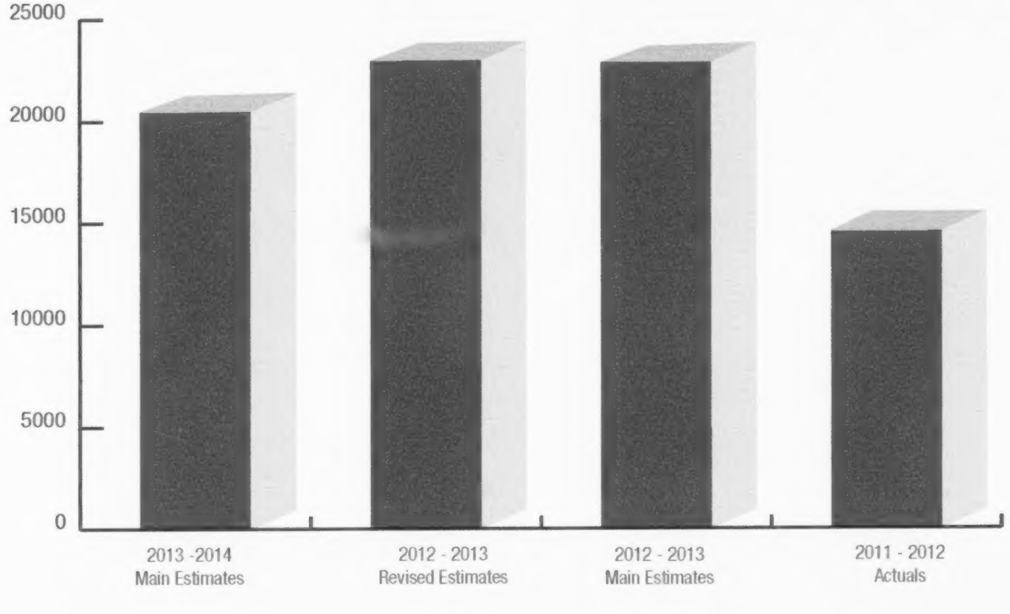
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	13,196	13,967	13,542	10,147
Grants and Contributions	1,380	2,624	2,624	1,848
Other Expenses	5,881	6,363	6,689	2,576
	20,457	22,954	22,855	14,571
Amortization	7	7	7	7
	20,464	**22,961**	**22,862**	**14,578**
Details of Other Expenses				
Travel	1,134	1,176	1,141	432
Materials and Supplies	296	316	301	157
Purchased Services	416	571	561	319
Utilities	-	-	-	-
Contract Services	3,553	3,797	3,747	1,051
Fees and Payments	51	61	61	88
Controllable Assets	-	-	-	49
Computer Hardware and Software	51	57	42	128
TSC Chargebacks	380	385	436	352
Other	-	-	400	-
	5,881	6,363	6,689	2,576

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	44	44	269	269
Accumulated amortization	(15)	(8)	(233)	(226)
Net book value	29	36	36	43
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(7)	(7)	(7)	(7)
END OF THE YEAR				
Net book value of assets in service	22	29	29	36
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**22**	**29**	**29**	**36**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	-	-	-
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	-	-	-	-
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	-	-	-	-
ALLOCATED TO:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	-	-	-
	-	-	-	-

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Transfer Payments				
Federal Government Contribution to support activities between Devolution Agreement in Principle and Final Agreement.	6,071	2,000	2,000	2,171
Grant-in-Kind				
Tapwe Building	-	42	42	169
Band Council Subsidized Leases	150	150	150	150
	150	192	192	319
General				
Gain on Sale of Assets	-	-	-	540
	6,221	**2,192**	**2,192**	**3,030**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	65	-	-	65
North Slave	2	1	-	3
Tłįchǫ	-	2	-	2
South Slave	-	1	-	1
Dehcho	-	4	-	4
Sahtu	-	3	-	3
Beaufort Delta	1	4	-	5
	68	**15**	**-**	**83**
Community Allocation				
Yellowknife Headquarters	65	-	-	65
Regional/Area Offices	3	-	-	3
Other Communities	-	15	-	15
	68	**15**	**-**	**83**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	64	-	-	64
North Slave	2	1	-	3
Tłįchǫ	-	2	-	2
South Slave	-	-	-	-
Dehcho	-	3	-	3
Sahtu	-	3	-	3
Beaufort Delta	2	3	-	5
	68	**12**	**-**	**80**
Community Allocation				
Yellowknife Headquarters	64	-	-	64
Regional/Area Offices	4	-	-	4
Other Communities	-	12	-	12
	68	**12**	**-**	**80**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE

Activity Description

Directorate includes:

- **Office of the Secretary to Cabinet –** is responsible for leading the senior management of the territorial public service, managing the executive functions of the bureaucracy, supporting Executive Council decision making, and coordinating the development and implementation of government-wide direction. The Office is also responsible for the management of the Department of Executive and the planning and administration of functions necessary to further the Department's mandate. The Secretary to Cabinet is accountable to the Premier for the proper conduct of business of the Department.

- The **Office of Devolution –** is responsible for leading all work required to implement the final Devolution Agreement. As part of its work, the Office of Devolution is also responsible for communication activities in order to build public understanding of devolution as work proceeds toward implementation. It is expected that work on negotiation of the Devolution Agreement will be completed in 2012-13.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,459	4,776	4,755	1,649
Grants and Contributions	185	1,451	1,451	551
Other Expenses	3,112	3,774	3,774	577
	6,756	10,001	9,980	2,777
Amortization	-	-	-	-
	6,756	**10,001**	**9,980**	**2,777**
Details of Other Expenses				
Travel	395	602	602	67
Materials and Supplies	17	47	47	28
Purchased Services	90	245	245	63
Utilities	-	-	-	-
Contract Services	2,596	2,840	2,840	387
Fees and Payments	4	14	14	10
Controllable Assets	-	-	-	2
Computer Hardware and Software	10	26	26	20
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	3,112	3,774	3,774	577

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Secretary to Cabinet	764	749	739	835
Devolution - Negotiations	-	3,170	3,170	1,359
Devolution - Implementation	5,992	6,082	6,071	583
	6,756	**10,001**	**9,980**	**2,777**

DIRECTORATE

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Band Council Subsidized Leases Grant-in-Kind - To record the Grant-in-Kind associated with subsidized office space lease benefits currently provided to various band councils.	150	150	150	150
National Aboriginal Achievement Awards - Funding provided to the National Aboriginal Achievement Foundation to assist in the costs associated with the annual National Aboriginal Achievement Awards celebration.	35	35	35	35
Devolution Negotiations - Aboriginal Gov't participation and Engagement Grants.	-	1,266	1,266	-
Devolution Negotiations - NWT Metis Nation - Aboriginal Gov't participation and Engagement Grants.	-	-	-	149
Inuvialuit Regional Corporation - to assist with the costs associated with preparing & engaging in discussions & negotiations with the GNWT and Canada regarding the devolution of lands & rights in respect of water to the GNWT.	-	-	-	205
United Way of Yellowknife - to assist with costs associated with further improvements and expansion upon the existing role that the United Way plays in the Northwest Territories.	-	-	-	12
	185	1,451	1,451	539
	185	**1,451**	**1,451**	**539**

DIRECTORATE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	13	-	-	**13**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	**13**
Community Allocation				
Yellowknife Headquarters	13	-	-	**13**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	13	-	-	**13**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	13	-	-	**13**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	**13**
Community Allocation				
Yellowknife Headquarters	13	-	-	**13**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	13	-	-	**13**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

MINISTERS' OFFICES

Activity Description

The Ministers' Offices include:

- **The Premier's Office** – supports the Premier with the management of the executive functions of government and takes a lead in coordinating the government's activities related to the political development of the Northwest Territories.

- **Ministers' Offices** – provides support for the Ministers, their offices and support staff.

- **Corporate Communications and Protocol** – is responsible for supporting the Premier and Cabinet and providing communications leadership and direction to Government of the Northwest Territories departments and agencies to ensure that government is accessible and accountable and the public is adequately informed about government priorities, initiatives, decisions and activities. Corporate Communications and Protocol promotes a consistent, positive identity for the GNWT by working with departments to encourage an integrated communications approach across government, managing ongoing public affairs programming promoting awareness of GNWT priorities, initiatives and activities, providing media relations support and advice to Ministers and departments, and offering professional protocol services to visiting dignitaries and heads of state.

MINISTERS' OFFICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	2,722	2,783	2,761	3,096
Grants and Contributions	-	-	-	5
Other Expenses	913	913	913	773
	3,635	3,696	3,674	3,874
Amortization	-	-	-	-
	3,635	**3,696**	**3,674**	**3,874**
Details of Other Expenses				
Travel	175	175	175	152
Materials and Supplies	90	90	90	69
Purchased Services	98	98	98	145
Utilities	-	-	-	-
Contract Services	517	517	517	357
Fees and Payments	33	33	33	15
Controllable Assets	-	-	-	10
Computer Hardware and Software	-	-	-	25
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	913	913	913	773

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Premier's	1,234	1,372	1,364	1,329
Ministers'	1,786	1,618	1,606	1,558
Corporate Communications & Protocol	615	706	704	987
	3,635	**3,696**	**3,674**	**3,874**

MINISTERS' OFFICES

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Breakfast for Learning - Donation to mark the visit of the Governor General. As a territory, we share the GG's vision of an intelligent and compassionate nation where families and children are supported.	-	-	-	5
	-	-	-	5
	-	**-**	**-**	**5**

MINISTERS' OFFICES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	21	-	-	**21**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	21	**-**	**-**	**21**
Community Allocation				
Yellowknife Headquarters	21	-	-	**21**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	21	**-**	**-**	**21**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	21	-	-	**21**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	21	**-**	**-**	**21**
Community Allocation				
Yellowknife Headquarters	21	-	-	**21**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	21	**-**	**-**	**21**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

EXECUTIVE OPERATIONS

Activity Description

Executive Offices includes:

- **Strategic Planning** – leads government-wide strategic planning activities; coordinates the business planning process; provides strategic advice and support for cross-government planning activities; supports Deputy Minister and Ministerial Coordinating committees; and is responsible for measuring and reporting on government progress towards overall goals and priorities.

- **Corporate Services** - provides financial, human resource, records management and information system and technology support to the Executive Offices, Commissioner's Office and the Women's Advisory Program.

- The **Bureau of Statistics** – ensures, as the central statistics agency, that government has appropriate statistical information and provides statistical advice, analysis and assistance to departments, regional offices and central agencies.

- The **Program Review Office** was established to help ensure that all GNWT programs are producing the intended results by coordinating reviews of specific program and services to clarify and confirm mandates, determine program effectiveness and recommend actions such as elimination, reduction or service improvements. The Program Review Office also supports internal program evaluation throughout the GNWT by assisting Departments with evaluation projects and helping to build evaluation capacity.

- **Regional Operations** are responsible for implementing Cabinet priorities and direction, coordinating GNWT program and service responsibilities in the regions, as well as transition planning at the regional level in preparation for the implementation of final self-government agreements. Regional Operations are responsible for the overall management of the Single Window Service Centres, which currently operate in Ulukhaktok, Aklavik, Fort Good Hope, Colville Lake, Fort Providence, Nahanni Butte, Lutselk'e, Whati, Sachs Harbour, Tsiigehtchic, Tulita, Fort Liard and Gameti.

EXECUTIVE OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	5,481	4,902	4,539	3,823
Grants and Contributions	350	350	350	464
Other Expenses	1,714	1,534	1,860	1,118
	7,545	6,786	6,749	5,405
Amortization	7	7	7	7
	7,552	**6,793**	**6,756**	**5,412**
Details of Other Expenses				
Travel	497	332	297	190
Materials and Supplies	155	145	130	43
Purchased Services	202	202	192	73
Utilities	-	-	-	-
Contract Services	433	433	383	307
Fees and Payments	6	6	6	40
Controllable Assets	-	-	-	35
Computer Hardware and Software	41	31	16	78
TSC Chargebacks	380	385	436	352
Other	-	-	400	-
	1,714	1,534	1,860	1,118

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Strategic Planning	2,013	1,998	1,988	1,337
Corporate Services	1,397	1,255	1,250	928
Bureau of Statistics	1,450	877	869	1,094
Program Review	735	726	720	782
Regional Operations	1,950	1,930	1,922	1,264
Amortization	7	7	7	7
	7,552	**6,793**	**6,756**	**5,412**

EXECUTIVE OPERATIONS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
NGO Stabilization - Funding to stabilize and assist NGOs with management, governance, organizational development and extraordinary operations costs.	350	350	350	350
Canadian Red Cross - Red Cross donation to support the victims of February 2012 Iqaluit Fire.	-	-	-	10
Native Women's Association - To assist with costs associated with programming and fiscal management over the 2011-2012 fiscal year.	-	-	-	91
NT/NU Council of Friendship Centres - Assist with costs associated with attending the Cultural Connections for Aboriginal Youth Northern - Desk meeting held on March 2012, in Ottawa, Ontario.	-	-	-	3
Inuvialuit Regional Corporation - Truth & Reconciliation Grant	-	-	-	10
	350	350	350	464
	350	**350**	**350**	**464**

EXECUTIVE OPERATIONS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	21	-	-	**21**
North Slave	2	1	-	**3**
Tłı̨chǫ	-	2	-	**2**
South Slave	-	1	-	**1**
Dehcho	-	4	-	**4**
Sahtu	-	3	-	**3**
Beaufort Delta	1	4	-	**5**
	24	**15**	**-**	**39**
Community Allocation				
Yellowknife Headquarters	21	-	-	**21**
Regional/Area Offices	3	-	-	**3**
Other Communities	-	15	-	**15**
	24	**15**	**-**	**39**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	20	-	-	**20**
North Slave	2	1	-	**3**
Tłı̨chǫ	-	2	-	**2**
South Slave	-	-	-	**-**
Dehcho	-	3	-	**3**
Sahtu	-	3	-	**3**
Beaufort Delta	2	3	-	**5**
	24	**12**	**-**	**36**
Community Allocation				
Yellowknife Headquarters	20	-	-	**20**
Regional/Area Offices	4	-	-	**4**
Other Communities	-	12	-	**12**
	24	**12**	**-**	**36**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

CABINET SUPPORT

Activity Description

Cabinet Support is responsible for ensuring systems are in place to support informed decision-making and to successfully implement Cabinet direction. Cabinet Support offers objective policy analysis, a coherent approach to the legislative process, and operational support through the following activities:

- **Cabinet Secretariat** – provides broad policy advice to the Premier and Cabinet and support for all Cabinet operations, including maintaining the integrity of the Cabinet record and disseminating Cabinet direction.

- **Legislation and House Planning** – is responsible for the provision of broad policy advice on legislative initiatives, support for the development of the legislative agenda, and a full range of administrative services in support of Cabinet business in the Legislative Assembly during Session.

- **Women's Advisory** – supports the Minister Responsible for the Status of Women, and serves as a point of contact within the GNWT for governmental and non-governmental organizations that enhance the cultural, economic, political and social participation of women in society.

- The **Commissioner's Office** provides office space and operational support for the federally appointed Commissioner of the Northwest Territories.

CABINET SUPPORT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,534	1,506	1,487	1,579
Grants and Contributions	845	823	823	828
Other Expenses	142	142	142	108
	2,521	2,471	2,452	2,515
Amortization	-	-	-	-
	2,521	**2,471**	**2,452**	**2,515**
Details of Other Expenses				
Travel	67	67	67	23
Materials and Supplies	34	34	34	17
Purchased Services	26	26	26	38
Utilities	-	-	-	-
Contract Services	7	7	7	-
Fees and Payments	8	8	8	23
Controllable Assets	-	-	-	2
Computer Hardware and Software	-	-	-	5
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	142	142	142	108

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Cabinet Secretariat	964	949	939	991
Legislation and House Planning	351	342	335	353
Women's Advisory	1,019	994	993	991
Commissioner's Office	187	186	185	180
	2,521	**2,471**	**2,452**	**2,515**

CABINET SUPPORT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Women's Initiatives Grants - Funding is provided to non-profit organizations for special projects that support the cultural, economic, political and social participation of women in society.	50	50	50	55
Native Women's Association Grant-in-Kind - To record a grant-in-kind for the fair market value of benefits received by the Native Women's Association under a subsidized occupancy agreement with the GNWT.	-	42	42	169
	50	92	92	224
Contributions				
Native Women's Association - Funding is provided to cover staff, travel, research, meeting costs and related operations and maintenance costs.	416	363	363	236
Status of Women Council - Funding is provided to the Status of Women Council of the Northwest Territories in order to assist the council with operating expenses.	379	368	368	368
	795	731	731	604
	845	**823**	**823**	**828**

CABINET SUPPORT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	**10**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	10	-	-	**10**
Community Allocation				
Yellowknife Headquarters	10	-	-	**10**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	10	-	-	**10**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	**10**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	10	-	-	**10**
Community Allocation				
Yellowknife Headquarters	10	-	-	**10**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	10	-	-	**10**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2013-2014 Main Estimates	Future Lease Payments
Office Space	Colville Lake	12	12
Office Space	Fort Good Hope	14	14
Office Space	Fort Liard	9	9
Office Space	Fort Providence	11	11
Office Space	Gamètì	12	12
Office Space	Łutselk'e	10	10
Office Space	Sachs Harbour	14	14
Office Space	Tsiigehtchic	14	14
Office Space	Tulita	10	10
Office Space	Whatì	12	12
		119	**119**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Inuvialuit Regional Corporation - NWT Bureau of Statistics: Funding a three year project to continue the work on baseline indicators and developing new indicators from administrative data sources.	-	-	124	118
	-	-	124	118

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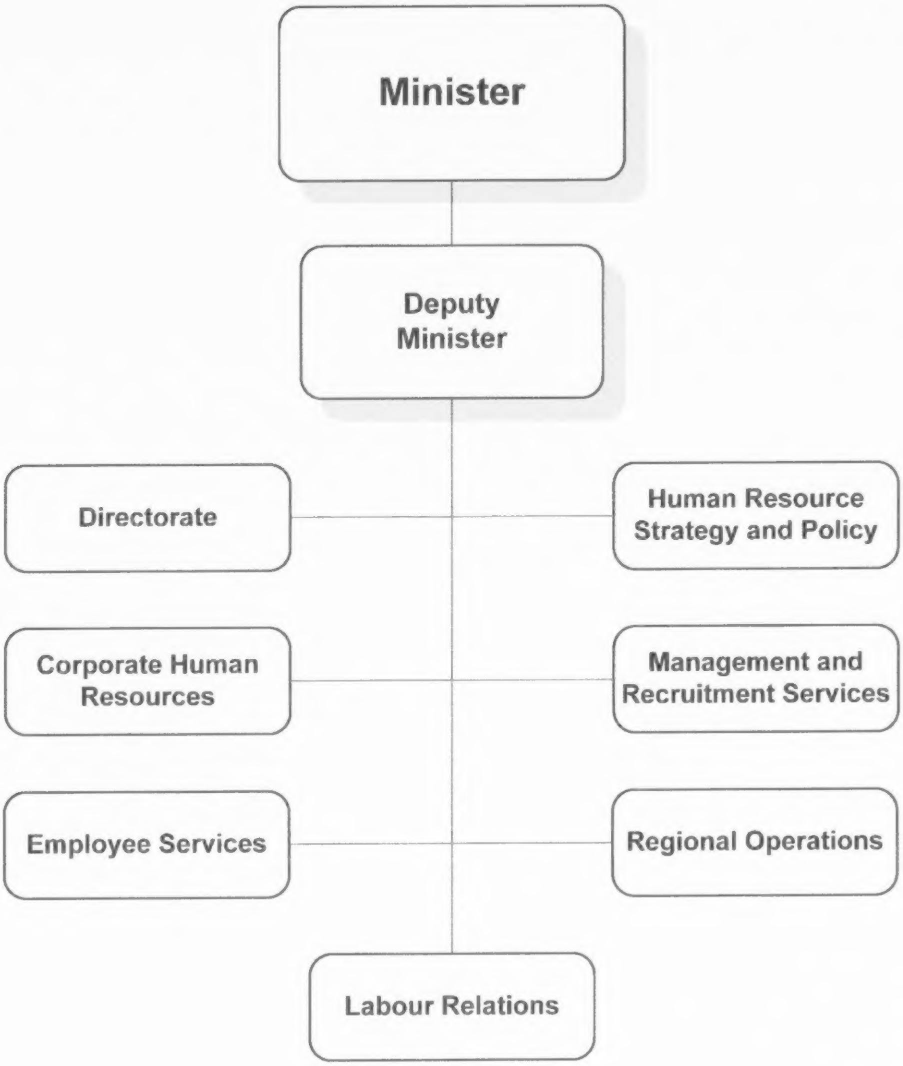
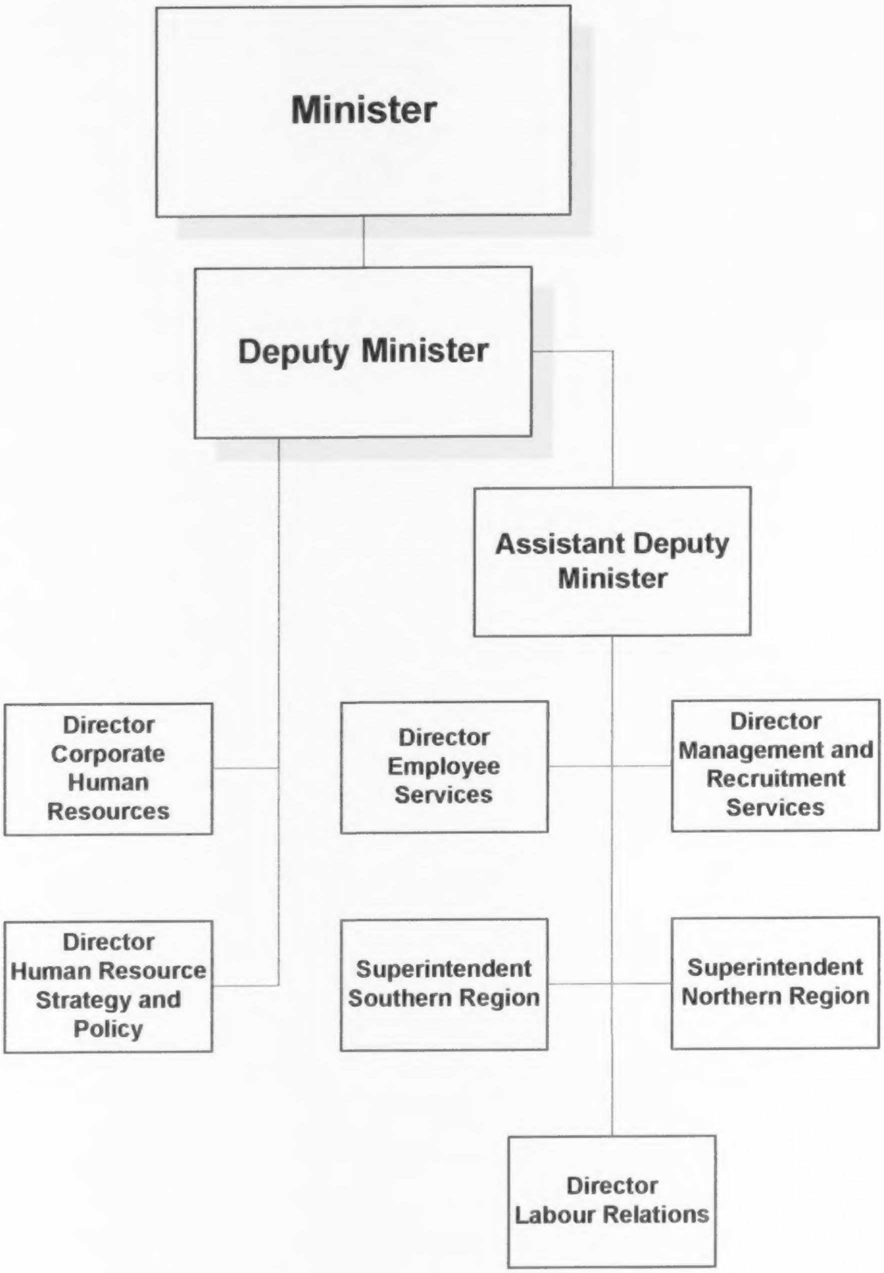
HUMAN RESOURCES


Minister
Deputy Minister
Directorate
Human Resource Strategy and Policy
Corporate Human Resources
Management and Recruitment Services
Employee Services
Regional Operations
Labour Relations


Minister
Deputy Minister
Assistant Deputy Minister
Director Corporate Human Resources
Director Human Resource Strategy and Policy
Director Employee Services
Director Management and Recruitment Services
Superintendent Southern Region
Superintendent Northern Region
Director Labour Relations

MISSION

Supporting excellence in the GNWT public service through the shared-service delivery of innovative, quality human resource services.

GOALS

1. Support to management's human resource decision-making that results in productive and positive human resource management practices.
2. Integrated, client-focused programs and services that are simple, timely and consistent.
3. Streamlined and simplified administrative systems and processes.
4. Recruitment and retention of a capable, competent public service that is representative of the people it serves and that focuses on results.
5. A work environment that promotes employee development, safety and wellness and that offers an opportunity for positive labour/management relations.

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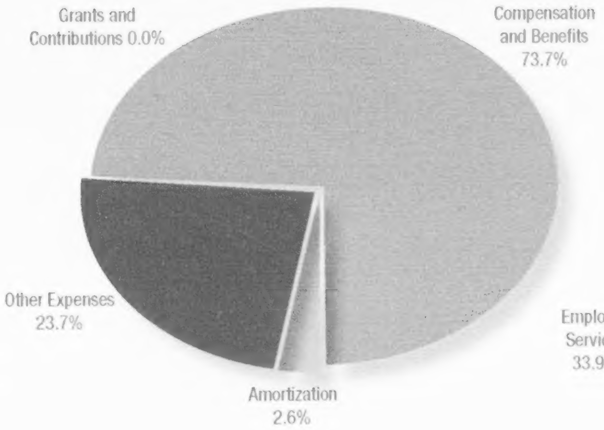
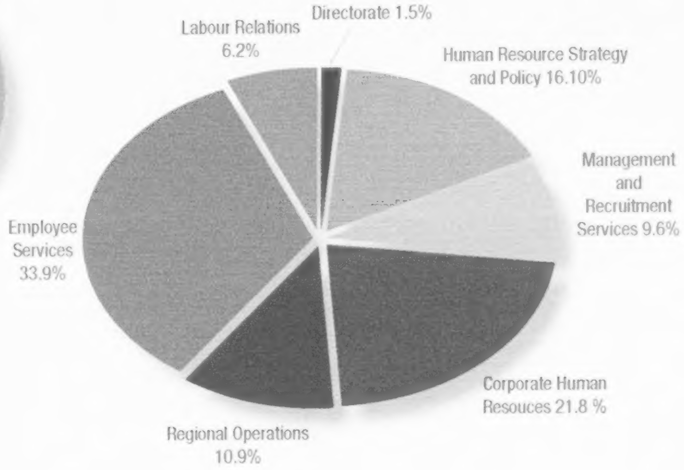
Operations Expenditures

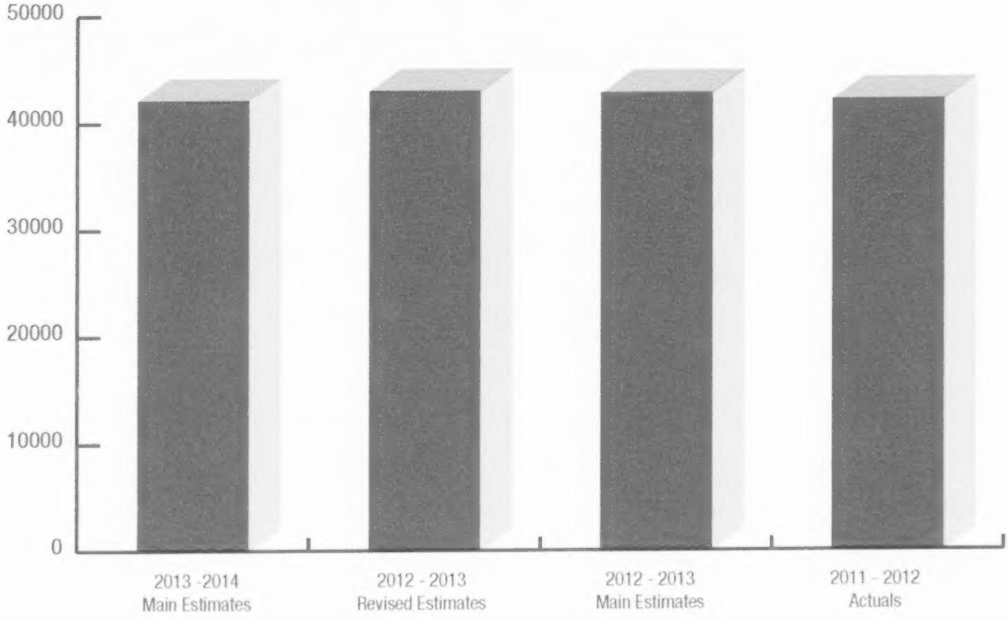
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	31,041	31,116	30,922	33,200
Grants and Contributions	-	115	115	131
Other Expenses	9,955	10,660	10,656	7,798
	40,996	41,891	41,693	41,129
Amortization	1,103	1,103	1,103	994
	42,099	**42,994**	**42,796**	**42,123**
Details of Other Expenses				
Travel	377	358	358	375
Materials and Supplies	262	234	234	237
Purchased Services	714	714	714	423
Utilities	-	-	-	-
Contract Services	4,437	4,804	4,804	2,290
Fees and Payments	2,701	3,005	3,005	1,651
Controllable Assets	11	11	11	70
Computer Hardware and Software	550	614	614	1,722
TSC Chargebacks	903	920	916	971
Other	-	-	-	59
	9,955	10,660	10,656	7,798

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	13,042	12,742	12,759	11,819
Accumulated amortization	(11,972)	(10,869)	(10,655)	(9,875)
Net book value	1,070	1,873	2,104	1,944
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	300	300	300	923
Disposals	-	-	-	-
Amortization expense	(1,103)	(1,103)	(1,103)	(994)
END OF THE YEAR				
Net book value of assets in service	267	1,070	1,301	1,873
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**267**	**1,070**	**1,301**	**1,873**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	300	300	300	923
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	**300**	**300**	**300**	**923**

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	300	300	300	923
TOTAL INFRASTRUCTURE INVESTMENT	300	300	300	923
ALLOCATED TO:				
Tangible Capital Assets	300	300	300	923
Infrastructure Contributions	-	-	-	-
	300	300	300	923

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Recoveries				
Sunlife Medivac Recoveries	750	250	250	761
	750	250	250	761
	750	250	250	761

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	136	-	-	136
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	17	-	-	17
Dehcho	6	-	-	6
Sahtu	4	-	-	4
Beaufort Delta	22	-	-	22
	189	**-**	**-**	**189**
Community Allocation				
Yellowknife Headquarters	136	-	-	136
Regional/Area Offices	53	-	-	53
Other Communities	-	-	-	-
	189	**-**	**-**	**189**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	141	-	-	141
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	16	-	-	16
Dehcho	6	-	-	6
Sahtu	4	-	-	4
Beaufort Delta	21	-	-	21
	192	**-**	**-**	**192**
Community Allocation				
Yellowknife Headquarters	141	-	-	141
Regional/Area Offices	51	-	-	51
Other Communities	-	-	-	-
	192	**-**	**-**	**192**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE

Activity Description

The **Directorate** provides leadership and direction to the Department of Human Resources. The Directorate also provides strategic/corporate human resource advice to the Minister as well as to Deputy Ministers and Deputy Heads across the GNWT.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	494	483	476	977
Grants and Contributions	-	-	-	-
Other Expenses	131	131	131	471
	625	614	607	1,448
Amortization	-	-	-	-
	625	**614**	**607**	**1,448**
Details of Other Expenses				
Travel	44	44	44	20
Materials and Supplies	4	4	4	16
Purchased Services	7	7	7	25
Utilities	-	-	-	-
Contract Services	55	55	55	397
Fees and Payments	21	21	21	4
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	3
TSC Chargebacks	-	-	-	-
Other	-	-	-	6
	131	131	131	471

DIRECTORATE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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HUMAN RESOURCE STRATEGY AND POLICY

Activity Description

The **Human Resource Strategy and Policy Division** is responsible for the development and review of government-wide human resource management strategies, legislation, policies, guidelines, and practices. The Division provides quality assurance services to ensure that legislation, policies, guidelines and practices are consistently and fairly applied. Research, analysis and reporting is also undertaken and coordinated through this Division.

Policy and Communications provides strategic planning, legislative and policy support to the Minister and Deputy Minister and supports departmental information and communication activities.

Financial Services coordinates financial planning and corporate services for the Department of Human Resources (DHR) including records management services.

Human Resource Information System implements and maintains government wide information systems and tools, as well as DHR specific applications.

The **Business Performance Unit** supports workforce reporting, Human Resource (HR) metrics business process and analytic activities. The unit is also responsible for management of the HR Helpdesk, which is located in Inuvik and is the first point of contact for all GNWT employees and managers who require information, advice, assistance or counselling on human resource issues.

HUMAN RESOURCE STRATEGY AND POLICY

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,349	3,182	3,151	3,769
Grants and Contributions	-	-	-	-
Other Expenses	2,322	2,806	2,802	3,079
	5,671	5,988	5,953	6,848
Amortization	1,103	1,103	1,103	994
	6,774	**7,091**	**7,056**	**7,842**
Details of Other Expenses				
Travel	60	49	49	67
Materials and Supplies	50	50	50	28
Purchased Services	59	59	59	74
Utilities	-	-	-	-
Contract Services	711	1,108	1,108	213
Fees and Payments	21	21	21	13
Controllable Assets	-	-	-	23
Computer Hardware and Software	518	599	599	1,690
TSC Chargebacks	903	920	916	971
Other	-	-	-	-
	2,322	2,806	2,802	3,079

HUMAN RESOURCE STRATEGY AND POLICY

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	29	-	-	29
Community Allocation				
Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	3	-	-	3
Other Communities	-	-	-	-
	29	-	-	29

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	25
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	2	-	-	2
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	25	-	-	25
Regional/Area Offices	2	-	-	2
Other Communities	-	-	-	-
	27	-	-	27

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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MANAGEMENT AND RECRUITMENT SERVICES

Activity Description

The **Management and Recruitment Services Division** is responsible for the provision of front-line general human resource services, which includes recruitment, administration of job competitions, client department support, and strategic advice to government-wide management in the area of human resource planning.

Human Resources Services provides general human resource services through two client service centers: Yellowknife and Tłı̨chǫ. Human resource services include recruitment, administration of job competitions, labour relations advice, job description review, employee development and support to managers for human resource planning and employee recognition.

Allied Health Recruitment Unit provides specialized recruitment of allied health professionals in all regions.

Human Resource Operations provides comprehensive advice and support to guide recruitment and ensure corporate consistency.

MANAGEMENT AND RECRUITMENT SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,885	3,831	3,799	3,858
Grants and Contributions	-	-	-	-
Other Expenses	171	171	171	164
	4,056	4,002	3,970	4,022
Amortization	-	-	-	-
	4,056	**4,002**	**3,970**	**4,022**
Details of Other Expenses				
Travel	44	44	44	55
Materials and Supplies	36	36	36	35
Purchased Services	64	64	64	50
Utilities	-	-	-	-
Contract Services	8	8	8	11
Fees and Payments	19	19	19	-
Controllable Assets	-	-	-	8
Computer Hardware and Software	-	-	-	5
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	171	171	171	164

MANAGEMENT AND RECRUITMENT SERVICES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	24	-	-	24
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	32	-	-	32
Community Allocation				
Yellowknife Headquarters	24	-	-	24
Regional/Area Offices	8	-	-	8
Other Communities	-	-	-	-
	32	-	-	32

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	25
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	2	-	-	2
	32	-	-	32
Community Allocation				
Yellowknife Headquarters	25	-	-	25
Regional/Area Offices	7	-	-	7
Other Communities	-	-	-	-
	32	-	-	32

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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CORPORATE HUMAN RESOURCES

Activity Description

The **Corporate Human Resources Division** is responsible for leading government-wide human resource management. The Division is responsible for leading the implementation of *20/20: A Brilliant North, the NWT Public Service Strategic Plan*.

Job Evaluation and Organizational Development coordinates the evaluation of GNWT positions through implementation of the Hay Job Evaluation System, provides training on the job evaluation system and the creation of job descriptions, maintains GNWT organization charts and provides advice and support to management on organizational development.

Employee Development and Workforce Planning manages the development and implementation of government-wide human resource management programs particularly in the areas of retention; workforce planning; employee recognition; management and leadership development; health and wellness; workplace safety; diversity; and employee training and development. The Unit also provides specialized recruitment advice as well as planning and implementation of specialized recruitment programs, strategies and initiatives.

CORPORATE HUMAN RESOURCES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	2,657	3,475	3,433	3,752
Grants and Contributions	-	115	115	131
Other Expenses	6,506	6,765	6,765	2,737
	9,163	10,355	10,313	6,620
Amortization	-	-	-	-
	9,163	**10,355**	**10,313**	**6,620**
Details of Other Expenses				
Travel	22	22	22	48
Materials and Supplies	18	8	8	50
Purchased Services	400	400	400	87
Utilities	-	-	-	-
Contract Services	3,518	3,488	3,488	984
Fees and Payments	2,548	2,847	2,847	1,540
Controllable Assets	-	-	-	20
Computer Hardware and Software	-	-	-	8
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	6,506	6,765	6,765	2,737

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Corporate or Administration Costs	2,762	3,340	3,298	1,935
Maximizing Northern Employment	1,900	2,504	2,504	1,912
HR Planning and Development	186	191	191	110
Staff Retention	134	139	139	-
Employee Family Assistance Program	452	452	452	404
20/20 Strategic Plan Implementation	3,729	3,729	3,729	2,259
	9,163	**10,355**	**10,313**	**6,620**

CORPORATE HUMAN RESOURCES

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Hay River Health and Social Services - To provide the services of a Nurse Educator/Mentor to support new northern nurse graduates and newly hired nurses, and to assist in the provision of educational opportunities to the nurses.	-	115	115	131
	-	115	115	131
	-	**115**	**115**	**131**

CORPORATE HUMAN RESOURCES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	20	-	-	20
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	20	-	-	20
Community Allocation				
Yellowknife Headquarters	20	-	-	20
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	20	-	-	20

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	1
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	1	-	-	1
Other Communities	-	-	-	-
	27	-	-	27

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

EMPLOYEE SERVICES

Activity Description

The **Employee Services Division** is responsible for providing compensation, benefits, and data management services for the public service.

The **Payroll Office** provides payroll services for all GNWT full-time, part-time, and casual employees, including boards and agencies such as the Health and Social Services Authorities and Divisional Boards of Education. The Payroll Office is also responsible for paying other individuals who provide services to the GNWT such as honoraria recipients, physicians, judges and Members of the Legislative Assembly.

The **Benefits Section** delivers employee benefits services for Headquarters employees. There is also a team of specialized Benefit Officers who provide counselling on extended leave and retirement processes for all GNWT employees.

The **Data Management Section** is responsible for the entry and management of employee data for Headquarters employees. A team of Data Management Specialists carries out the more complex data management transactions for all GNWT employees.

EMPLOYEE SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	14,069	13,907	13,866	15,056
Grants and Contributions	-	-	-	-
Other Expenses	224	214	214	267
	14,293	14,121	14,080	15,323
Amortization	-	-	-	-
	14,293	**14,121**	**14,080**	**15,323**
Details of Other Expenses				
Travel	15	15	15	53
Materials and Supplies	69	62	62	46
Purchased Services	80	80	80	58
Utilities	-	-	-	-
Contract Services	20	20	20	20
Fees and Payments	9	11	11	13
Controllable Assets	11	11	11	9
Computer Hardware and Software	20	15	15	15
TSC Chargebacks	-	-	-	-
Other	-	-	-	53
	224	214	214	267

EMPLOYEE SERVICES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	46	-	-	**46**
North Slave	-	-	-	**-**
Tłįchǫ	-	-	-	**-**
South Slave	2	-	-	**2**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	-	-	-	**-**
	48	**-**	**-**	**48**
Community Allocation				
Yellowknife Headquarters	46	-	-	**46**
Regional/Area Offices	2	-	-	**2**
Other Communities	-	-	-	**-**
	48	**-**	**-**	**48**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	45	-	-	**45**
North Slave	-	-	-	**-**
Tłįchǫ	-	-	-	**-**
South Slave	2	-	-	**2**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	-	-	-	**-**
	47	**-**	**-**	**47**
Community Allocation				
Yellowknife Headquarters	45	-	-	**45**
Regional/Area Offices	2	-	-	**2**
Other Communities	-	-	-	**-**
	47	**-**	**-**	**47**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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REGIONAL OPERATIONS

Activity Description

The Regional Service Centres are responsible for the provision of front-line general human resource services, as well as strategic advice and guidance in the areas of human resource planning to regional management that support the recruitment and retention of the public service. Human resource services include recruitment, labour relations advice, job description review, employee development, and support for human resource planning and employee recognition. In addition, the service centres offer benefits and data management services for regional employees.

The **Northern Region** consists of the Inuvik and Sahtu Service Centres.

The **Southern Region** consists of Fort Smith, Hay River, and Dehcho Service Centres.

REGIONAL OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	4,308	4,251	4,210	4,174
Grants and Contributions	-	-	-	-
Other Expenses	266	266	266	325
	4,574	4,517	4,476	4,499
Amortization	-	-	-	-
	4,574	**4,517**	**4,476**	**4,499**
Details of Other Expenses				
Travel	94	94	94	113
Materials and Supplies	50	47	47	41
Purchased Services	89	89	89	124
Utilities	-	-	-	-
Contract Services	30	30	30	36
Fees and Payments	3	6	6	-
Controllable Assets	-	-	-	10
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	266	266	266	325

Program Delivery Details				
Northern Region	2,315	2,285	2,261	2,366
Southern Region	2,259	2,232	2,215	2,133
	4,574	**4,517**	**4,476**	**4,499**

REGIONAL OPERATIONS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	13	-	-	**13**
Dehcho	6	-	-	**6**
Sahtu	4	-	-	**4**
Beaufort Delta	15	-	-	**15**
	38	-	-	**38**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	38	-	-	**38**
Other Communities	-	-	-	-
	38	-	-	**38**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	13	-	-	**13**
Dehcho	6	-	-	**6**
Sahtu	4	-	-	**4**
Beaufort Delta	16	-	-	**16**
	39	-	-	**39**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	39	-	-	**39**
Other Communities	-	-	-	-
	39	-	-	**39**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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LABOUR RELATIONS

Activity Description

The **Labour Relations Division** is responsible for undertaking the strategic management of terms and conditions of employment for public servants that promote harmonious labour/management relations, productive work environments, and fair and consistent treatment of staff. The Division is responsible for the consistent application of the Duty to Accommodate Injury and Disability Policy and Guidelines and the Harassment Free and Respectful Workplace Policy and Guidelines.

Adjudications and Advice provides advanced labour relations advice to managers and human resource staff including collective agreement interpretations, human rights requirements and other employment contract interpretations.

Accommodation, Bargaining and Investigation is responsible for implementation of the Duty to Accommodate Policy, investigations conducted under the Respectful Workplace and Harassment Free Policy, and collective bargaining on behalf of the GNWT.

LABOUR RELATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	2,279	1,987	1,987	1,614
Grants and Contributions	-	-	-	-
Other Expenses	335	307	307	755
	2,614	2,294	2,294	2,369
Amortization	-	-	-	-
	2,614	**2,294**	**2,294**	**2,369**
Details of Other Expenses				
Travel	98	90	90	19
Materials and Supplies	35	27	27	21
Purchased Services	15	15	15	5
Utilities	-	-	-	-
Contract Services	95	95	95	629
Fees and Payments	80	80	80	81
Controllable Assets	-	-	-	-
Computer Hardware and Software	12	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	335	307	307	755

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Corporate or Administration Costs	280	280	280	280
Advice & Adjudication	1,296	1,250	1,250	1,047
Accommodation, Bargaining & Investigations	1,038	764	764	1,042
	2,614	**2,294**	**2,294**	**2,369**

LABOUR RELATIONS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	**16**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	1	-	-	**1**
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	**1**
	18	**-**	**-**	**18**
Community Allocation				
Yellowknife Headquarters	16	-	-	**16**
Regional/Area Offices	2	-	-	**2**
Other Communities	-	-	-	-
	18	**-**	**-**	**18**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	**16**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	**-**	**-**	**16**
Community Allocation				
Yellowknife Headquarters	16	-	-	**16**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	**-**	**-**	**16**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Health Human Resources - Funding provided by Health Canada to promote Allied Health careers to Aboriginal youth.	-	-	-	20
	-	-	-	20

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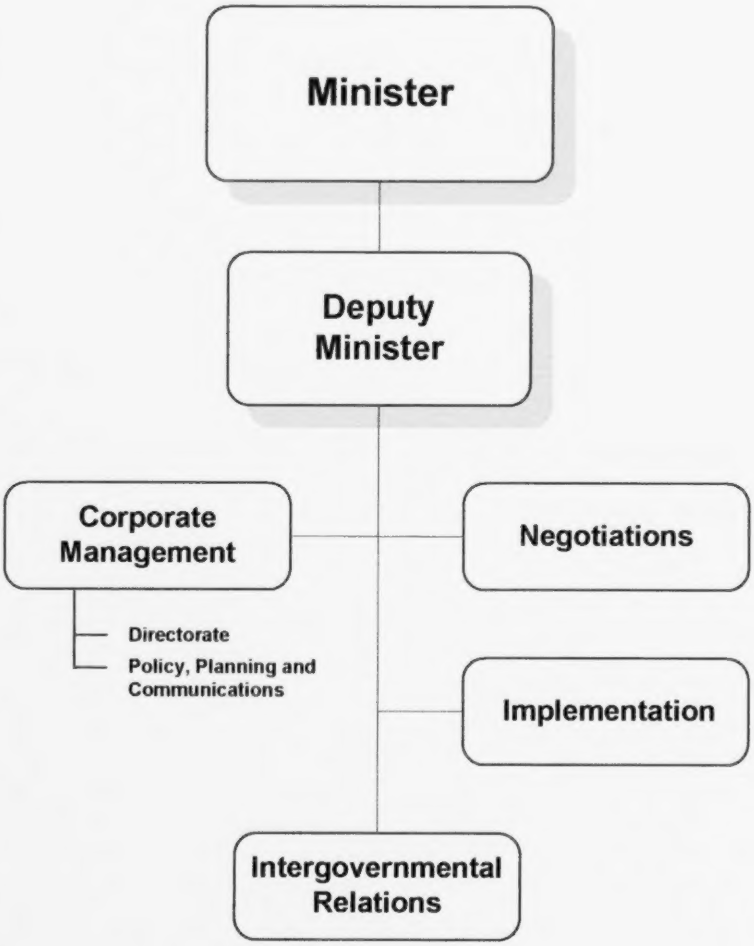
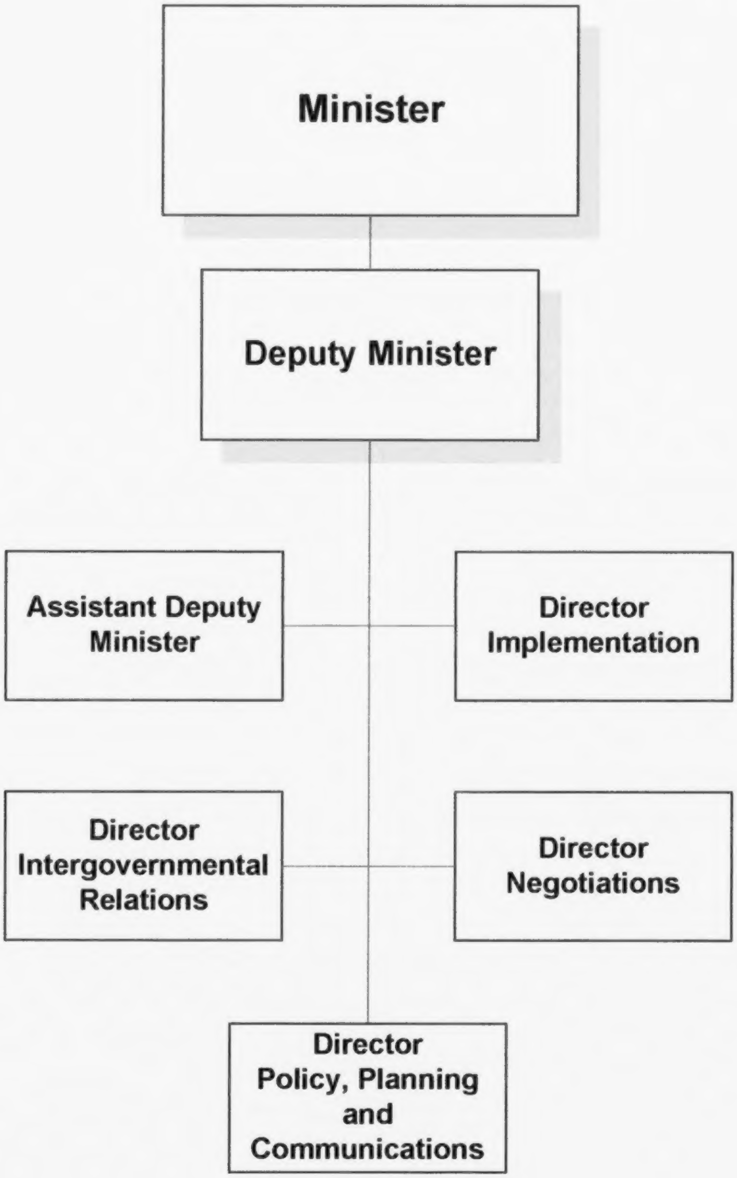
ABORIGINAL AFFAIRS AND INTERGOVERNMENTAL RELATIONS


Minister
Deputy Minister
Corporate Management
Directorate
Policy, Planning and Communications
Negotiations
Implementation
Intergovernmental Relations


Minister
Deputy Minister
Assistant Deputy Minister
Director Implementation
Director Intergovernmental Relations
Director Negotiations
Director Policy, Planning and Communications

MISSION

The Department of Aboriginal Affairs and Intergovernmental Relations is responsible for negotiating, implementing and monitoring land, resources and self-government agreements, including Treaty Land Entitlements; managing the GNWT's relationship with the federal government and with provincial, territorial and Aboriginal governments and circumpolar countries, in all matters of intergovernmental significance; and providing government-wide strategic advice on matters pertaining to federal-provincial-territorial-Aboriginal relations.

GOALS

1. The conclusion of land, resources and self-government agreements in a manner that respects the inherent right of self-government and ensures an overall effective, affordable and workable system of governance, capable of providing an adequate and comparable level of quality programs and services to all NWT residents.

2. The successful ongoing implementation and monitoring of land, resources and self-government agreements by ensuring all GNWT obligations within the agreements are met.

3. Constructive and co-operative intergovernmental relations with federal, provincial, territorial, Aboriginal and foreign governments that are based on mutual respect.

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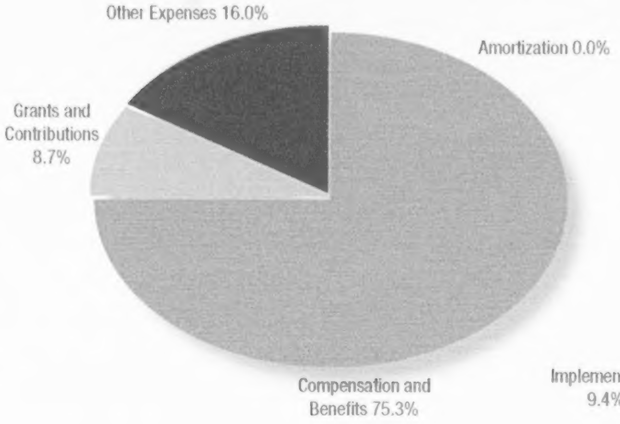
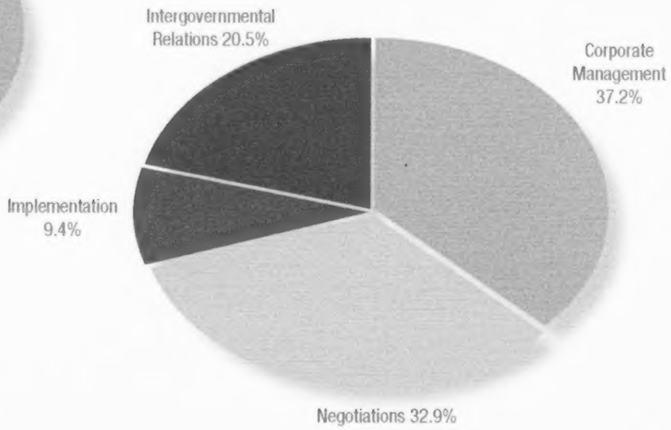
Operations Expenditures

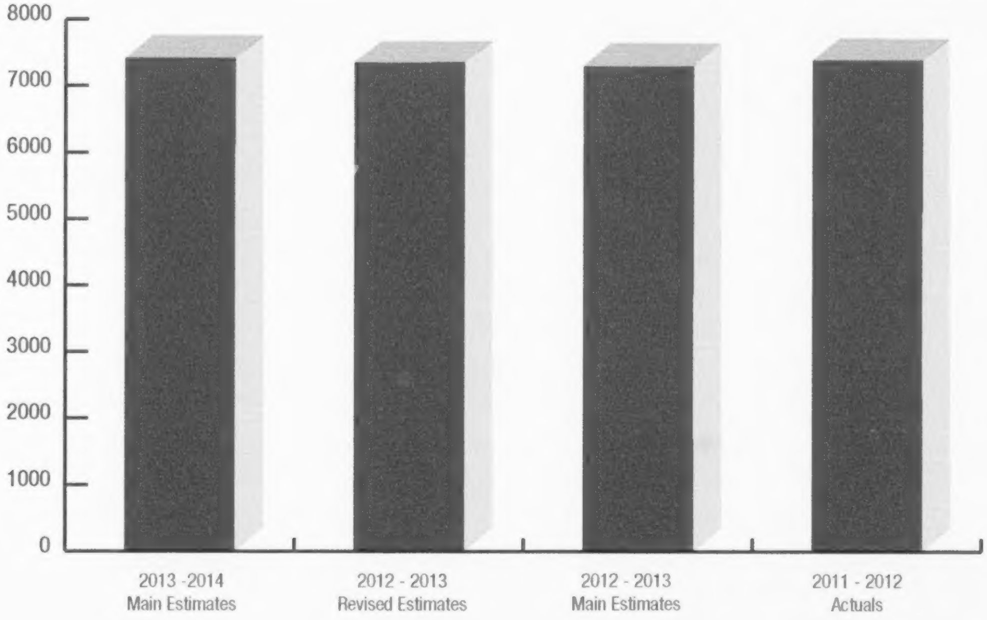
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	5,582	5,355	5,304	5,257
Grants and Contributions	650	650	650	703
Other Expenses	1,184	1,336	1,335	1,414
	7,416	7,341	7,289	7,374
Amortization	-	13	15	21
	7,416	**7,354**	**7,304**	**7,395**
Details of Other Expenses				
Travel	520	590	590	448
Materials and Supplies	72	82	82	126
Purchased Services	125	190	190	240
Utilities	-	-	-	-
Contract Services	240	245	245	360
Fees and Payments	28	28	28	34
Controllable Assets	8	8	8	4
Computer Hardware and Software	2	2	2	16
TSC Chargebacks	189	191	190	186
Other	-	-	-	-
	1,184	1,336	1,335	1,414

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	197	197	198	197
Accumulated amortization	(197)	(184)	(183)	(163)
Net book value	-	13	15	34
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	-	(13)	(15)	(21)
END OF THE YEAR				
Net book value of assets in service	-	-	-	13
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**-**	**-**	**-**	**13**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	-	-	-
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	-	-	-	-

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	-	-	-	-
ALLOCATED TO:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	-	-	-
	-	-	-	-

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Recoveries				
Corporate Sponsorship - 2011 Western Premiers' Conference	-	-	-	133
	-	-	-	133
	-	-	-	133

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	39	-	-	39
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	39	**-**	**-**	**39**
Community Allocation				
Yellowknife Headquarters	39	-	-	39
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	39	**-**	**-**	**39**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	39	-	-	39
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	39	**-**	**-**	**39**
Community Allocation				
Yellowknife Headquarters	39	-	-	39
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	39	**-**	**-**	**39**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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CORPORATE MANAGEMENT

Activity Description

The **Directorate** manages the internal operations of the department and provides strategic advice and support to the Minister. The division administers the grants and contributions program available to Aboriginal governments and organizations.

The **Policy, Planning and Communications** division provides policy advice, information and assistance to the department, and coordinates the department's financial, human resources and business planning activities, as well as administers all records management. The division leads the development and review of negotiating mandates that guide GNWT negotiating teams at all land, resources and self-government negotiations. The division is also responsible for the department's legislative initiatives, communications projects and strategies.

CORPORATE MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	2,064	1,738	1,724	1,825
Grants and Contributions	300	300	300	313
Other Expenses	396	418	417	352
	2,760	2,456	2,441	2,490
Amortization	-	13	15	21
	2,760	**2,469**	**2,456**	**2,511**
Details of Other Expenses				
Travel	80	80	80	49
Materials and Supplies	40	40	40	23
Purchased Services	45	60	60	36
Utilities	-	-	-	-
Contract Services	15	20	20	18
Fees and Payments	21	21	21	29
Controllable Assets	4	4	4	2
Computer Hardware and Software	2	2	2	9
TSC Chargebacks	189	191	190	186
Other	-	-	-	-
	396	418	417	352

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Corporate or Administration Costs	2,460	2,156	2,141	2,177
Core Funding to Métis Locals	225	225	225	225
Special Events Funding to Aboriginal Organizations	75	75	75	88
Amortization	-	13	15	21
	2,760	**2,469**	**2,456**	**2,511**

CORPORATE MANAGEMENT

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Core Funding to Métis Locals - Core funding is provided to Métis Locals in the Northwest Territories to assist with office operating costs.	225	225	225	225
Special Events Funding to Aboriginal Organizations - Funding is provided to Aboriginal organizations for special events and community celebrations of National Aboriginal Day.	75	75	75	88
	300	300	300	313

CORPORATE MANAGEMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	11	-	-	**11**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	11	-	-	**11**
Community Allocation				
Yellowknife Headquarters	11	-	-	**11**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	11	-	-	**11**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	**10**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	10	-	-	**10**
Community Allocation				
Yellowknife Headquarters	10	-	-	**10**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	10	-	-	**10**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

NEGOTIATIONS

Activity Description

The **Negotiations** division is responsible for leading the GNWT's participation at land, resources and self-government negotiations in the NWT. Successfully concluding land, resources and self-government agreements throughout the NWT will lay the foundation for attaining political certainty, building mutually respectful intergovernmental relations and realizing the economic potential of the NWT.

NEGOTIATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,897	1,926	1,902	1,733
Grants and Contributions	-	-	-	-
Other Expenses	540	540	540	444
	2,437	2,466	2,442	2,177
Amortization	-	-	-	-
	2,437	**2,466**	**2,442**	**2,177**
Details of Other Expenses				
Travel	350	350	350	250
Materials and Supplies	12	12	12	3
Purchased Services	40	40	40	39
Utilities	-	-	-	-
Contract Services	135	135	135	145
Fees and Payments	1	1	1	1
Controllable Assets	2	2	2	1
Computer Hardware and Software	-	-	-	5
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	540	540	540	444

NEGOTIATIONS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	**18**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	**18**

2012-2013	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	**19**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	19	-	-	**19**
Community Allocation				
Yellowknife Headquarters	19	-	-	**19**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	19	-	-	**19**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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IMPLEMENTATION

Activity Description

The **Implementation** division is responsible for negotiating implementation plans, financing agreements and joint program and service delivery arrangements associated with land, resources and self-government agreements. The division is also responsible for monitoring and facilitating ongoing GNWT implementation obligations and activities pursuant to settled land, resources and self-government agreements, and representing the GNWT on trilateral Implementation Committees tasked with monitoring and coordinating the overall implementation of the agreements.

IMPLEMENTATION

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	628	635	630	543
Grants and Contributions	-	-	-	-
Other Expenses	66	66	66	88
	694	701	696	631
Amortization	-	-	-	-
	694	**701**	**696**	**631**
Details of Other Expenses				
Travel	30	30	30	24
Materials and Supplies	10	10	10	13
Purchased Services	15	15	15	16
Utilities	-	-	-	-
Contract Services	10	10	10	34
Fees and Payments	1	1	1	-
Controllable Assets	-	-	-	1
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	66	66	66	88

IMPLEMENTATION

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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INTERGOVERNMENTAL RELATIONS

Activity Description

The **Intergovernmental Relations** division promotes and advances the GNWT's commitment to develop and maintain mutually respectful intergovernmental relations between the GNWT and federal, provincial, territorial, Aboriginal and international governments. In doing so, the division protects, develops and promotes the interests and aspirations of NWT residents in the GNWT's intergovernmental relations activities.

INTERGOVERNMENTAL RELATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	993	1,056	1,048	1,156
Grants and Contributions	350	350	350	390
Other Expenses	182	312	312	530
	1,525	1,718	1,710	2,076
Amortization	-	-	-	-
	1,525	**1,718**	**1,710**	**2,076**
Details of Other Expenses				
Travel	60	130	130	125
Materials and Supplies	10	20	20	87
Purchased Services	25	75	75	149
Utilities	-	-	-	-
Contract Services	80	80	80	163
Fees and Payments	5	5	5	4
Controllable Assets	2	2	2	-
Computer Hardware and Software	-	-	-	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	182	312	312	530

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Corporate or Administration Costs	1,175	1,253	1,245	1,726
Aboriginal Intergovernmental Meetings Fund	350	350	350	350
NWT Days in Ottawa	-	115	115	-
	1,525	**1,718**	**1,710**	**2,076**

INTERGOVERNMENTAL RELATIONS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Aboriginal Intergovernmental Meetings Fund - Funding is provided to assist regional Aboriginal governments in the Northwest Territories with the costs of participating in government-to-government meetings with the Government of the Northwest Territories.	350	350	350	350
2011 Western Premiers' Conference Grants - One-time funding was provided to the Deh Cho Friendship Centre and the Solstice Festival in support of community events held in conjunction with the 2011 Western Premiers' Conference.	-	-	-	40
	350	350	350	390

INTERGOVERNMENTAL RELATIONS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	**6**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	6	**-**	**-**	**6**
Community Allocation				
Yellowknife Headquarters	6	-	-	**6**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	6	**-**	**-**	**6**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	**6**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	6	**-**	**-**	**6**
Community Allocation				
Yellowknife Headquarters	6	-	-	**6**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	6	**-**	**-**	**6**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2013-2014 Main Estimates	(thousands of dollars) Future Lease Payments
Office Space	Ottawa	27	42
		27	**42**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

(thousands of dollars)

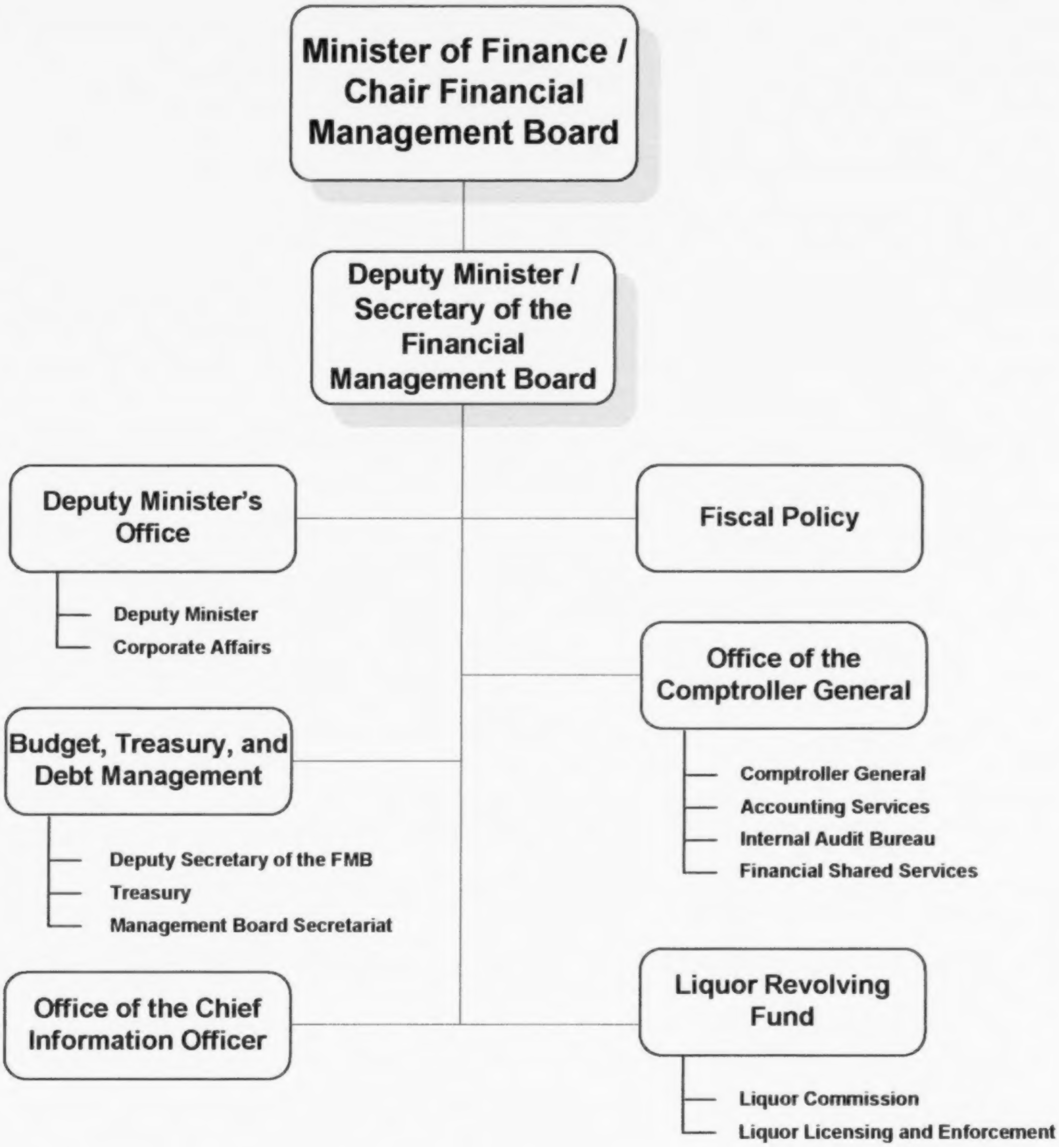
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Inuvialuit Implementation Funding - Under the terms of a contribution funding agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide 2013-2014 implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.	122	138	121	113
Gwich'in Land Claim Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	147	202	146	152
Sahtu Land Claim Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	109	133	108	116

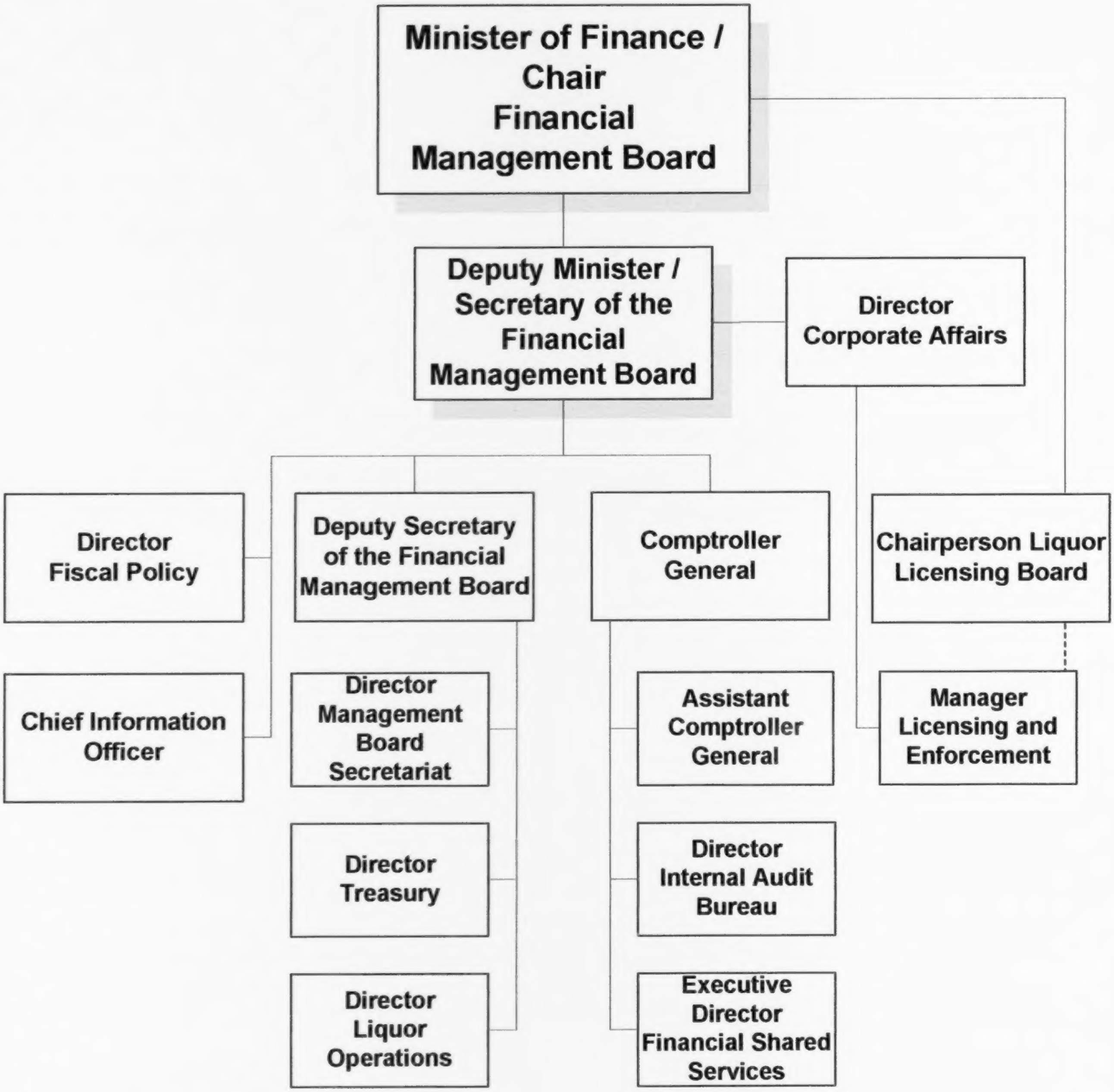
Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Tłı̨chǫ Agreement Implementation Funding - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	169	193	167	166
Interchange Agreement - Assignment to the position of Senior Policy Advisor, Aboriginal Affairs and Northern Development Canada.	-	150	150	152
	547	**816**	**692**	**699**

FINANCE


Minister of Finance / Chair Financial Management Board
Deputy Minister / Secretary of the Financial Management Board
Deputy Minister's Office
Deputy Minister
Corporate Affairs
Fiscal Policy
Office of the Comptroller General
Comptroller General
Accounting Services
Internal Audit Bureau
Financial Shared Services
Budget, Treasury, and Debt Management
Deputy Secretary of the FMB
Treasury
Management Board Secretariat
Office of the Chief Information Officer
Liquor Revolving Fund
Liquor Commission
Liquor Licensing and Enforcement


Minister of Finance / Chair Financial Management Board
Deputy Minister / Secretary of the Financial Management Board
Director Corporate Affairs
Director Fiscal Policy
Deputy Secretary of the Financial Management Board
Comptroller General
Chairperson Liquor Licensing Board
Chief Information Officer
Director Management Board Secretariat
Director Treasury
Director Liquor Operations
Assistant Comptroller General
Director Internal Audit Bureau
Executive Director Financial Shared Services
Manager Licensing and Enforcement

MISSION

The mission of the Department of Finance is to foster an environment for stable, effective and efficient government by:

1. Acquiring and managing the necessary financial resources to ensure delivery of programs and services to residents in an affordable, sustainable and accountable manner.
2. Maintaining a fair and stable taxation regime that meets the needs of individuals and businesses, supports a strong economy, and is responsive to economic, social and environmental matters.
3. Managing the information resources of the government.
4. Managing liquor distribution and sales, and enforcing liquor legislation and regulations.

GOALS

1. A strong sustainable financial position for the Government of the Northwest Territories.
2. The fiscal regime of the Northwest Territories supports a stable political environment and a strong economy that is able to address key social, economic and environmental initiatives.
3. The Government of the Northwest Territories has the fiscal and financial information and analysis necessary to support policy development and decision making.
4. The Government of the Northwest Territories' assets and liabilities are managed effectively.
5. The Government of the Northwest Territories is organized for maximum efficiency.
6. The Department of Finance is responsive to client needs.
7. Public confidence in the prudence and integrity of the Government of the Northwest Territories is maintained through a financially open and accountable government.

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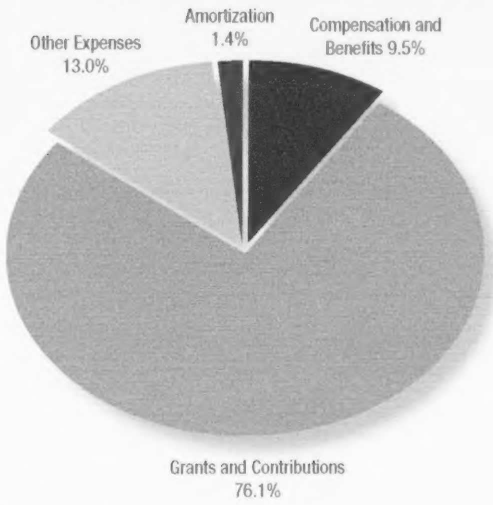
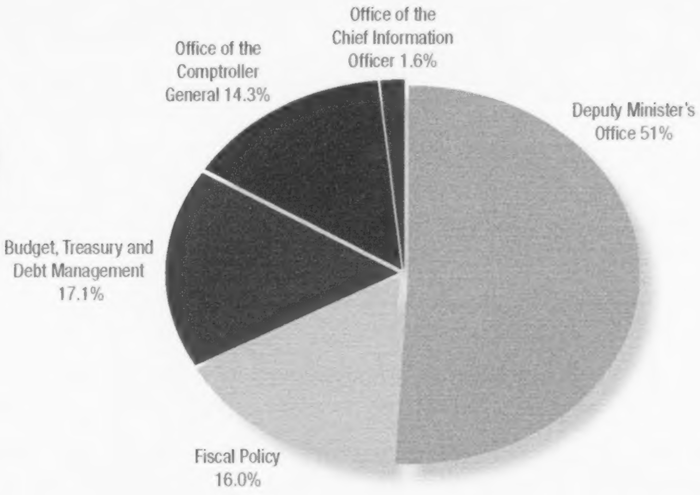
Operations Expenditures

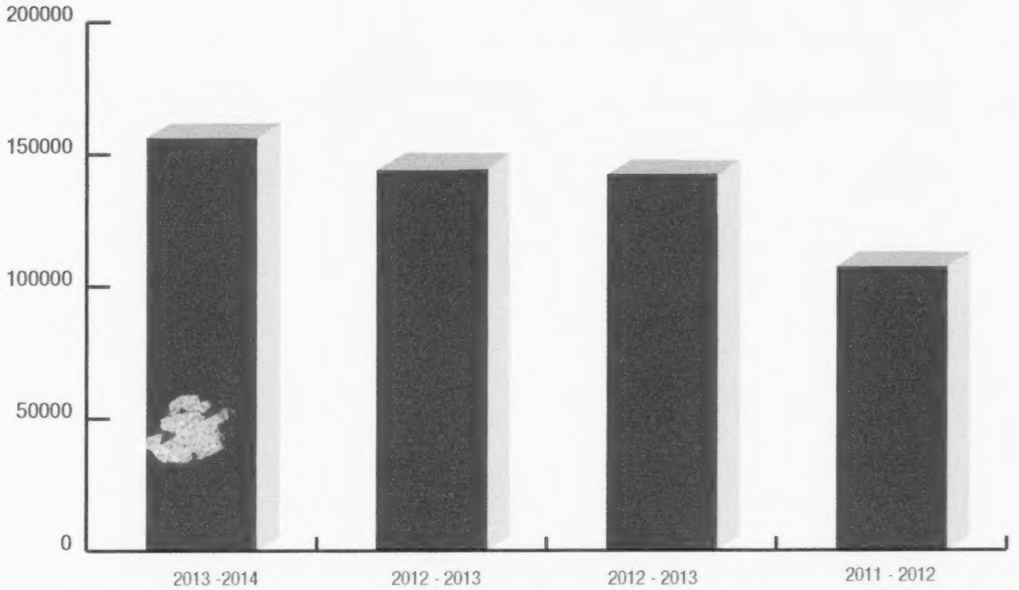
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	14,888	13,889	13,250	14,461
Grants and Contributions	118,927	115,690	114,449	78,463
Other Expenses	20,255	12,365	12,322	12,325
	154,070	141,944	140,021	105,249
Amortization	2,208	2,044	2,100	1,969
	156,278	**143,988**	**142,121**	**107,218**
Details of Other Expenses				
Travel	454	537	537	209
Materials and Supplies	332	340	324	158
Purchased Services	2,747	2,736	2,721	2,519
Utilities	-	-	-	-
Contract Services	1,724	2,035	2,035	6,784
Fees and Payments	436	435	435	121
Controllable Assets	12	18	18	37
Computer Hardware and Software	547	551	551	660
TSC Chargebacks	827	689	677	794
Other	13,176	5,024	5,024	1,043
	20,255	12,365	12,322	12,325

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	21,925	21,925	20,827	20,171
Accumulated amortization	(8,278)	(6,234)	(5,766)	(4,265)
Net book value	13,647	15,691	15,061	15,906
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,938	-	1,933	1,754
Disposals	-	-	-	-
Amortization expense	(2,208)	(2,044)	(2,100)	(1,969)
END OF THE YEAR				
Net book value of assets in service	13,377	13,647	14,894	15,691
Work in progress	-	1,938	-	264
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**13,377**	**15,585**	**14,894**	**15,955**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	1,938	264	925	859
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	1,674	1,008	1,159
Less work in progress, end of the year	-	(1,938)	-	(264)
Assets put into service during the year	**1,938**	**-**	**1,933**	**1,754**
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	1,674	1,008	1,159
TOTAL INFRASTRUCTURE INVESTMENT	-	1,674	1,008	1,159
ALLOCATED TO:				
Tangible Capital Assets	-	1,674	1,008	1,159
Infrastructure Contributions	-	-	-	-
	-	1,674	1,008	1,159

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grant from Canada	1,121,244	1,070,023	1,070,023	996,143
Transfer Payment				
Canada Health Transfer	29,513	27,942	29,552	30,299
Canada Social Transfer	15,153	14,746	15,003	14,614
	44,666	42,688	44,555	44,913
Taxation				
Personal Income Tax	98,107	100,812	90,441	72,505
Corporate Income Tax	88,034	105,868	74,976	22,660
Tobacco Tax	16,591	16,686	17,326	17,108
Fuel Tax	18,456	18,348	16,586	18,851
Payroll Tax	43,180	41,345	41,488	39,662
Property Taxes and School Levies	25,953	25,476	25,440	24,738
Basic Insurance Premium Tax	4,120	4,100	4,100	4,180
Fire Insurance Premium Tax	325	300	300	325
	294,766	312,935	270,657	200,029
General				
Liquor Commission Net Revenues	24,980	24,628	24,628	24,182
Debt Settlement	-	4	4	19
Investment Interest	600	600	616	539
Insurance License Fees	440	420	424	585
Other Fees	-	-	-	62
	26,020	25,652	25,672	25,387
Recoveries				
Insured and Third Party Recoveries	60	2,720	60	61
Investment Pool Cost Recoveries	80	80	80	172
Property Tax Administrator Fee	13	13	13	-
	153	2,813	153	233
	1,486,849	**1,454,111**	**1,411,060**	**1,266,705**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	103	-	-	103
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	14	-	-	14
	123	**-**	**-**	**123**
Community Allocation				
Yellowknife Headquarters	103	-	-	103
Regional/Area Offices	20	-	-	20
Other Communities	-	-	-	-
	123	**-**	**-**	**123**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	101	-	-	101
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	110	**-**	**-**	**110**
Community Allocation				
Yellowknife Headquarters	101	-	-	101
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	110	**-**	**-**	**110**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DEPUTY MINISTER'S OFFICE

Activity Description

The Deputy Minister's Office includes the Office of the Deputy Minister/Secretary of the Financial Management Board and the Corporate Affairs Division.

The duties and responsibilities of the Deputy Minister of Finance/Secretary of the Financial Management Board are conducted as described in the *Financial Administration Act*. In addition, this Division directs the support of the Financial Management Board and provides financial and administrative leadership for the GNWT.

The Corporate Affairs Division is responsible for: developing and maintaining departmental policies, the department's budget management program, and the records management program; the provision of information systems and information management support to the department; providing strategic advice on departmental performance and emerging issues and coordinating the department's involvement in the self-government and devolution processes.

DEPUTY MINISTER'S OFFICE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,538	1,522	1,511	2,644
Grants and Contributions	77,142	81,599	81,058	64,347
Other Expenses	982	1,014	1,002	905
	79,662	84,135	83,571	67,896
Amortization	63	70	-	99
	79,725	**84,205**	**83,571**	**67,995**
Details of Other Expenses				
Travel	63	174	174	35
Materials and Supplies	42	42	42	10
Purchased Services	78	78	78	80
Utilities	-	-	-	-
Contract Services	97	17	17	154
Fees and Payments	4	4	4	5
Controllable Assets	-	-	-	3
Computer Hardware and Software	-	-	-	8
TSC Chargebacks	688	689	677	606
Other	10	10	10	4
	982	1,014	1,002	905

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Deputy Minister's Office	2,520	2,536	2,513	3,549
Amortization	63	70	-	99
Contribution to NWT Housing Corporation:				
For the GNWT's share of the operating costs of the Corporation	67,492	65,749	65,458	63,247
Contribution to NWT Power Corporation:				
General Rate Application	3,500	10,600	10,600	-
Inuvik Gas	5,900	5,000	5,000	1,100
Contribution to NWT Heritage Fund:	250	250	-	-
	79,725	**84,205**	**83,571**	**67,995**

DEPUTY MINISTER'S OFFICE

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Northwest Territories Housing Corporation				
Contribution to the Northwest Territories Housing Corporation for the Government of the Northwest Territories' share of the operating costs of the Corporation.	67,492	65,749	65,458	63,247
Contribution to NWT Power Corporation (NTPC):				
General Rate Application - To ensure there will not be an adverse impact on the cost of living in NWT communities, the GNWT will be providing financial support to NTPC to ensure the required rate increases are phased over three years. The contribution includes a payment of NTPC's fuel stabilization fund balance.	3,500	10,600	10,600	-
Inuvik Gas - To allow NTPC to phase in the impact of the Inuvik gas issue, the GNWT will provide a contribution to NTPC for the increased costs associated with converting operations to diesel generation.	5,900	5,000	5,000	1,100
Northwest Territories Heritage Fund - Transfer of funds from the Consolidated Revenue Fund to the NWT Heritage Fund.	250	250	-	-
	77,142	81,599	81,058	64,347

DEPUTY MINISTER'S OFFICE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	**-**	**-**	**8**
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	**-**	**-**	**8**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	**-**	**-**	**8**
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	**-**	**-**	**8**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

FISCAL POLICY

Activity Description

Fiscal Policy is responsible for providing research, analysis and recommendations on the fiscal policies of the government; monitoring economic conditions as they affect the government's fiscal position; providing macroeconomic research and policy advice; providing analysis and advice on Canadian and NWT tax policies; monitoring and advising on intergovernmental fiscal relations; and preparing the annual budget address. The Activity also provides technical support for the Minister and Deputy Minister of Finance in federal-provincial-territorial discussions and represents the GNWT on intergovernmental Finance committees.

FISCAL POLICY

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,103	1,063	1,052	1,090
Grants and Contributions	23,600	22,900	22,200	-
Other Expenses	242	242	242	80
	24,945	24,205	23,494	1,170
Amortization	-	-	-	-
	24,945	**24,205**	**23,494**	**1,170**
Details of Other Expenses				
Travel	82	82	82	44
Materials and Supplies	22	22	22	15
Purchased Services	15	15	15	8
Utilities	-	-	-	-
Contract Services	30	30	30	-
Fees and Payments	93	93	93	13
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	242	242	242	80

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Fiscal Policy	1,345	1,305	1,294	1,170
Cost of Living Tax Credit	22,400	21,700	21,000	-
NWT Child Benefit	1,200	1,200	1,200	-
	24,945	**24,205**	**23,494**	**1,170**

FISCAL POLICY

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Cost of Living Tax Credit - A refundable credit based on annual net income with a minimum credit of $350 ($700 for couples) and a maximum credit of $942 delivered through the tax system and available to all NWT residents.	22,400	21,700	21,000	-
NWT Child Benefit - A minimum $330 per child payment provided to families with net incomes below $20,921.	1,200	1,200	1,200	-
	23,600	**22,900**	**22,200**	**-**

FISCAL POLICY

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	-	-	8

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	-	-	8

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

BUDGET, TREASURY AND DEBT MANAGEMENT

Activity Description

The Budget, Treasury and Debt Management Activity is responsible for the management of the government's financial resources to ensure that public funds are properly budgeted and monitored, that the return on investments is maximized, and the government's cash and debt management costs are minimized within required risk parameters. The Activity is also responsible for supporting the operations of the Financial Management Board (FMB), supporting the GNWT Public Private Partnership Policy and Management Framework, the GNWT Heritage Fund, licensing and regulating insurance companies, agents, brokers and adjusters operating in the NWT, administering legislated tax programs, and administering the GNWT's insurance and self-insurance programs.

BUDGET, TREASURY AND DEBT MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,412	3,339	3,305	3,331
Grants and Contributions	7,000	6	6	4,153
Other Expenses	16,350	8,182	8,182	3,972
	26,762	11,527	11,493	11,456
Amortization	-	-	-	-
	26,762	**11,527**	**11,493**	**11,456**
Details of Other Expenses				
Travel	124	112	112	35
Materials and Supplies	98	100	100	42
Purchased Services	2,495	2,495	2,495	2,299
Utilities	-	-	-	-
Contract Services	223	233	233	424
Fees and Payments	234	234	234	68
Controllable Assets	-	-	-	14
Computer Hardware and Software	10	8	8	51
TSC Chargebacks	-	-	-	-
Other	13,166	5,000	5,000	1,039
	16,350	8,182	8,182	3,972

Program Delivery Details				
Budget, Treasury and Debt Management	3,982	3,906	3,872	3,994
Interest - Deh Cho Bridge	8,166	-	-	-
Mackenzie Valley Fibre Link Contribution	7,000	-	-	-
Interest Expense	5,000	5,000	5,000	589
Insurance Premiums	2,240	2,240	2,240	2,147
Tax Commissions	224	225	225	-
Banking Fees	150	150	150	123
NWT Hydro Corporation Contribution	-	-	-	4,133
Valuation Allowance	-	-	-	450
Debt Settlement	-	6	6	20
	26,762	**11,527**	**11,493**	**11,456**

BUDGET, TREASURY AND DEBT MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Debt Settlement - To record an annual grant-in-kind, equal to the value of interest forgone on the settlement of debt, at zero interest, due to the GNWT.	-	6	6	20
Contributions				
Energy Priorities Investment Plan - Contribution to the NWT Hydro Corporation to pay down the Line of Credit used to finance development phase activities for the Talston Hydro Expansion Project.	-	-	-	4,133
Mackenzie Valley Fibre Link - Funding allocation to allow the department to continue to advance the Mackenzie Valley Fibre Link project as a Public-Private Partnership or other potential project structures.	7,000	-	-	-
	7,000	**6**	**6**	**4,153**

BUDGET, TREASURY AND DEBT MANAGEMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	29	-	-	**29**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	29	-	-	**29**
Community Allocation				
Yellowknife Headquarters	29	-	-	**29**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	29	-	-	**29**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	29	-	-	**29**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	29	-	-	**29**
Community Allocation				
Yellowknife Headquarters	29	-	-	**29**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	29	-	-	**29**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

OFFICE OF THE COMPTROLLER GENERAL

Activity Description

The Office of the Comptroller General is responsible for control of the administration of the consolidated revenue fund with respect to the receipt and payment of public money, accounting policy, the financial records of the GNWT, reporting responsibilities, financial analysis, advice and interpretation, internal auditing and related matters.

The Internal Audit Bureau provides an independent, objective assurance and consulting service to improve the GNWT's operations by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, internal controls and governance processes.

Accounting Services is responsible for the development of corporate accounting procedures and policies, administration and integrity of the government's financial information system, revenue, accounts receivable and accounts payable functions, making territorial power subsidy payments, management of the environmental liability fund, external financing reporting, and providing collections and credit granting functions.

The Financial Shared Services (FSS) Division provides financial transaction processing services to all GNWT Departments and the Northwest Territories Housing Corporation. FSS has service centres in Yellowknife, Inuvik, Norman Wells, Hay River, Fort Smith and Fort Simpson, providing services as outlined through a Service Partnership Agreement with our clients.

OFFICE OF THE COMPTROLLER GENERAL

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	7,701	7,086	6,513	6,556
Grants and Contributions	11,085	11,085	11,085	9,863
Other Expenses	1,638	1,541	1,510	6,959
	20,424	19,712	19,108	23,378
Amortization	1,953	1,860	1,945	1,861
	22,377	21,572	21,053	25,239
Details of Other Expenses				
Travel	157	142	142	68
Materials and Supplies	140	146	130	84
Purchased Services	159	148	133	112
Utilities	-	-	-	-
Contract Services	464	501	501	5,864
Fees and Payments	30	29	29	23
Controllable Assets	12	18	18	19
Computer Hardware and Software	537	543	543	601
TSC Chargebacks	139	-	-	188
Other	-	14	14	-
	1,638	1,541	1,510	6,959

Program Delivery Details				
Office of the Comptroller General	9,339	8,627	8,023	13,515
Power Subsidy Program	11,085	11,085	11,085	5,245
Electricity Review Initiative	-	-	-	4,618
Amortization	1,953	1,860	1,945	1,861
	22,377	21,572	21,053	25,239

OFFICE OF THE COMPTROLLER GENERAL

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Power Subsidy Program	11,085	11,085	11,085	5,245
Electricity Review Initiative				
Payment to reduce the existing stabilization fund (rate rider for fuel and rate rider for low-water) balances carried by the Northwest Territories Power Corporation in support of the Government of the Northwest Territories' comprehensive response to implementing "Efficient, Affordable and Equitable: Creating a Brighter Future for the Northwest Territories' Electricity System (Electricity Review)".	-	-	-	4,000
Payment to Northland Utilities Limited to provide equitable electricity rates to the thermal communities of Trout Lake, Wekweètì, Fort Providence and Kakisa/Dory Point approximately equal to NTPC thermal communities and to fund billing system changes related to the implementation of the credit riders.	-	-	-	618
Total Electricity Review Initiative	-	-	-	4,618
	11,085	**11,085**	**11,085**	**9,863**

OFFICE OF THE COMPTROLLER GENERAL

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	48	-	-	**48**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	**3**
Dehcho	3	-	-	**3**
Sahtu	-	-	-	-
Beaufort Delta	14	-	-	**14**
	68	-	-	**68**
Community Allocation				
Yellowknife Headquarters	48	-	-	**48**
Regional/Area Offices	20	-	-	**20**
Other Communities	-	-	-	-
	68	-	-	**68**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	48	-	-	**48**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	**3**
Dehcho	3	-	-	**3**
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	**3**
	57	-	-	**57**
Community Allocation				
Yellowknife Headquarters	48	-	-	**48**
Regional/Area Offices	9	-	-	**9**
Other Communities	-	-	-	-
	57	-	-	**57**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

OFFICE OF THE CHIEF INFORMATION OFFICER

Activity Description

The Office of the Chief Information Officer (OCIO) is the lead for the development of an effective, comprehensive and current informatics strategy. The strategy guides the development, management and use of the government's information resources, in a manner that supports the government's strategic business goals and operational needs. The Activity is also responsible for the coordination and oversight of the Canadian Radio & Telecommunications Commission (CRTC) and ensures representation before the CRTC on matters affecting both NWT residents and businesses.

The OCIO serves as the GNWT's senior authority on corporate activities associated with Information Systems (IS), Information Technology (IT) and the management of information (IM). The OCIO provides strategic and operational advice to the Informatics Policy Council (IPC), and ensures strategy and policy implementation is undertaken in a timely and consistent manner. Other activities include;

- Collaborate with departments on development of strategic and policy frameworks;
- Provide day-to-day guidance regarding strategy and policy implementation;
- Coordinate all corporate-level processes pertaining to the IM/IS/IT environment;
- Provide governance support for and coordinate the flow of information to the IPC.

OFFICE OF THE CHIEF INFORMATION OFFICER

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,134	879	869	840
Grants and Contributions	100	100	100	100
Other Expenses	1,043	1,386	1,386	409
	2,277	2,365	2,355	1,349
Amortization	192	114	155	9
	2,469	**2,479**	**2,510**	**1,358**
Details of Other Expenses				
Travel	28	27	27	27
Materials and Supplies	30	30	30	7
Purchased Services	-	-	-	20
Utilities	-	-	-	-
Contract Services	910	1,254	1,254	342
Fees and Payments	75	75	75	12
Controllable Assets	-	-	-	1
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,043	1,386	1,386	409

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Office of the Chief Information Officer	2,177	2,265	2,255	1,249
Broadband Initiatives Support	100	100	100	100
Amortization	192	114	155	9
	2,469	**2,479**	**2,510**	**1,358**

OFFICE OF THE CHIEF INFORMATION OFFICER

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Contribution to Falcon Communications G.P. Ltd. to defray administrative costs associated with Falcon's project to enhance NWT broadband services.	100	100	100	100
	100	**100**	**100**	**100**

OFFICE OF THE CHIEF INFORMATION OFFICER

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	**10**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	10	-	-	**10**
Community Allocation				
Yellowknife Headquarters	10	-	-	**10**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	10	-	-	**10**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	**8**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	-	-	**8**
Community Allocation				
Yellowknife Headquarters	8	-	-	**8**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	-	-	**8**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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LIQUOR REVOLVING FUND

The Liquor Revolving Fund is established under the *Liquor Act* (Act) and provides working capital to finance the operations of the Liquor Licensing Board (Board), the Liquor Commission (Commission) and the administration and enforcement of the Act. The Liquor Licensing Board is responsible for the issuance of all types of liquor permits. The Liquor Licensing and Enforcement Division provides support to the Board, is responsible for the enforcement of liquor-related regulations and restrictions, and assists communities in respect of matters arising under the Act. The Liquor Commission is responsible for the purchase, warehousing, distribution and sale of all alcoholic beverages in the Northwest Territories. The Board, Commission and Liquor Licensing and Enforcement are funded by the sale of alcoholic beverages.

(thousands of dollars)

	2013-2014 Main Estimates	**2012-2013 Revised Estimates**	**2012-2013 Main Estimates**	**2011-2012 Actuals**
Authorized Fund Limit	6,500	6,500	6,500	6,500
OPERATING RESULTS				
Income				
Liquor Sales	47,549	46,978	46,978	46,300
Less: Cost of goods sold	17,239	17,197	17,197	16,922
Gross profit from sale of liquor	30,310	29,781	29,781	29,378
Liquor Licensing fees	442	430	430	410
Other income	5	5	5	66
	30,757	30,216	30,216	29,854
Liquor Commission Expenses				
Agency Commissions	3,086	2,969	2,969	3,209
Compensation and Benefits	1,059	1,115	1,105	1,048
Other Expenses	836	865	875	679
Liquor Licensing Board and Enforcement Expenses				
Compensation and Benefits	500	364	360	369
Other Expenses	296	275	279	313
	5,777	5,588	5,588	5,618
NET REVENUES	**24,980**	**24,628**	**24,628**	**24,236**

Note 1: Any discrepancies between the "Net Revenues" actuals amounts reported above and the "Liquor Commission Net Revenues" actuals reported in the Revenue Summary are due to accounting policy differences with respect to Tangible Capital Asset thresholds and amortization methods of the NWT Liquor Commission and the GNWT.

LIQUOR REVOLVING FUND

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	14	-	-	14
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	14	-	-	14
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	14	-	-	14
Other Communities	-	-	-	-
	14	-	-	14

2012-2013	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	13	-	-	13
Other Communities	-	-	-	-
	13	-	-	13

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Interchange Agreement - Assignment to the position of Senior Policy Advisor, Indian and Northern Affairs Canada.	-	-	-	64
Northern Communications Assessment - Arctic Communication Infrastructure Assessment Project.	-	-	-	34
	-	**-**	**-**	**98**

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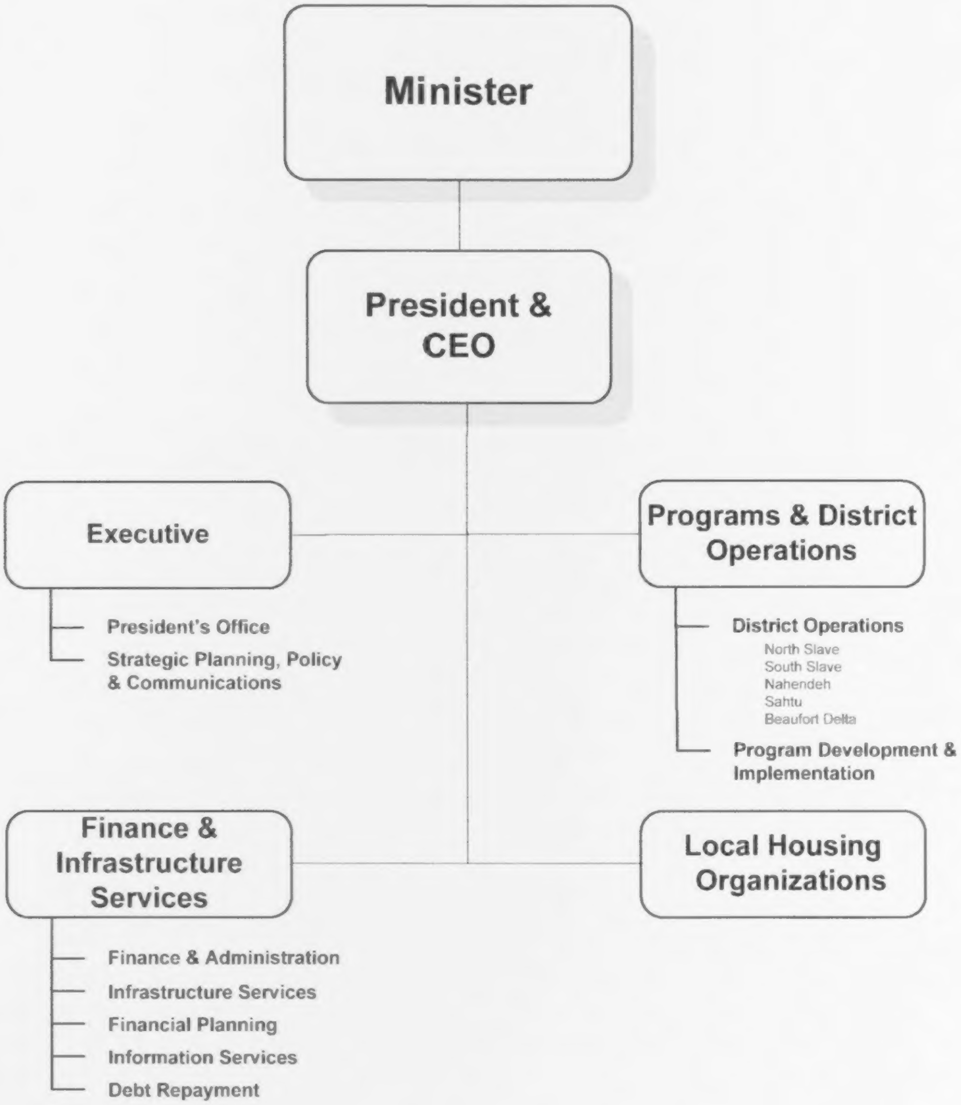
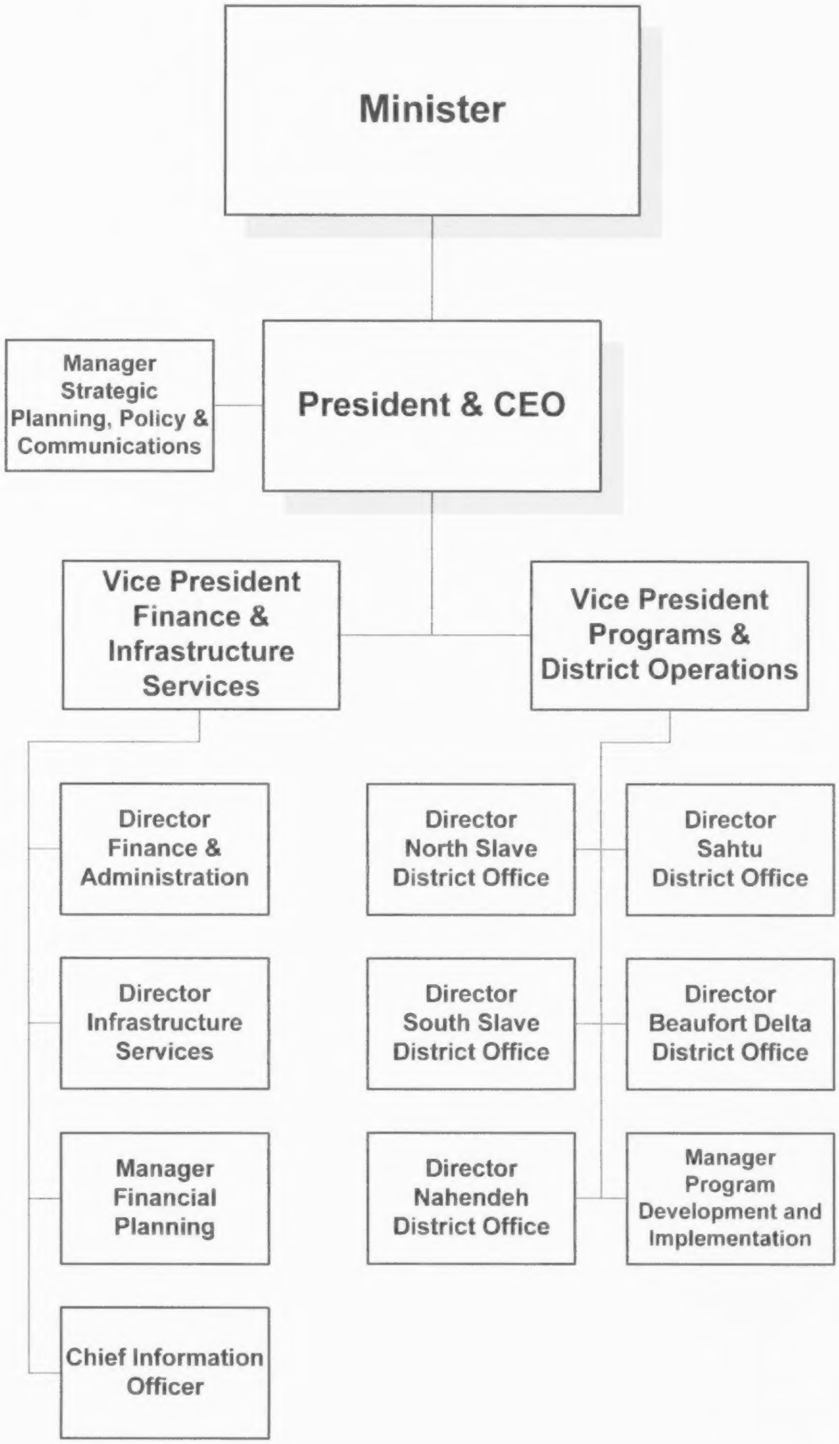
NWT HOUSING CORPORATION


Minister
President & CEO
Executive
President's Office
Strategic Planning, Policy & Communications
Programs & District Operations
District Operations
North Slave
South Slave
Nahendeh
Sahtu
Beaufort Delta
Program Development & Implementation
Finance & Infrastructure Services
Finance & Administration
Infrastructure Services
Financial Planning
Information Services
Debt Repayment
Local Housing Organizations


Minister
Manager Strategic Planning, Policy & Communications
President & CEO
Vice President Finance & Infrastructure Services
Vice President Programs & District Operations
Director Finance & Administration
Director Infrastructure Services
Manager Financial Planning
Chief Information Officer
Director North Slave District Office
Director Sahtu District Office
Director South Slave District Office
Director Beaufort Delta District Office
Director Nahendeh District Office
Manager Program Development and Implementation

MISSION

The Northwest Territories Housing Corporation (NWTHC) provides access to adequate, suitable and affordable housing. Through the provision of housing programs and services, the NWTHC contributes to the health and education of Northwest Territories (NWT) residents and to the development of sustainable, vibrant and safe communities.

GOALS

1. Increase the supply of adequate, suitable and affordable housing in communities to address the housing needs of NWT residents;
2. Acquire and plan for sufficient land for the purpose of providing affordable housing;
3. Provide homeownership and rental programs and services that are effective and appropriate;
4. Enhance the long term sustainability and energy efficiency of housing in the NWT, and;
5. Promote personal responsibility and accountability for housing through community-based training and support.

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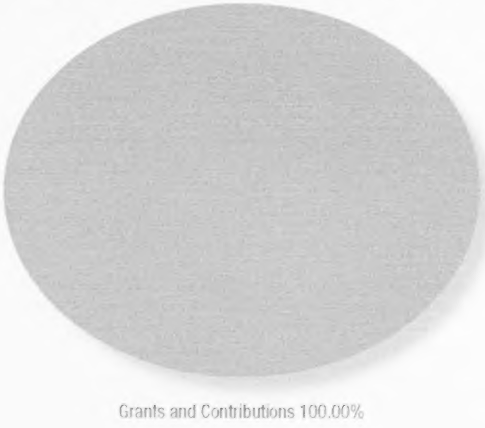
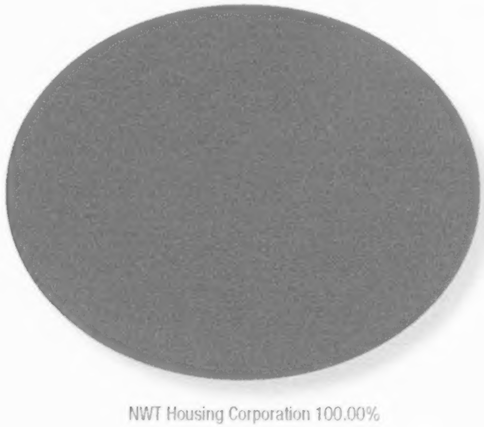
Operations Expenditures

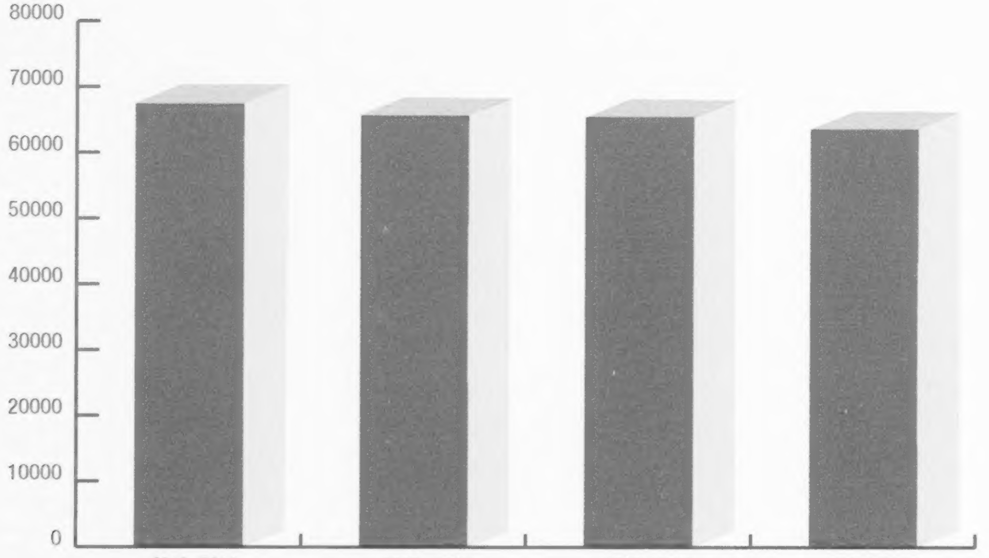
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



FINANCIAL SUMMARY INFORMATION

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditures				
General Operations				
Social Housing Expenditures	44,986	44,004	43,904	44,466
Unilateral CMHC Programs	2,675	2,975	2,975	2,903
Market Housing Expenditures	1,070	890	890	1,202
Supported Lease Expense	900	1,005	1,005	1,235
Transitional Rent Supplement Program	1,050	1,050	1,050	-
Homelessness Fund	325	325	325	-
Compensation and Benefits	12,850	12,728	12,620	13,715
Other Expenses	3,988	3,844	3,846	4,057
Principal and Interest Payments	6,617	7,888	7,888	9,234
Amortization	12,336	12,224	12,606	12,270
	86,797	**86,933**	**87,109**	**89,082**
Capital and Financing				
Infrastructure Acquisition Plan	15,224	22,375	13,342	16,671
Minor Capital Rental Housing	2,572	3,758	3,758	4,661
Minor Capital Homeownership	7,689	9,666	9,000	7,928
Housing for Staff	500	75	-	150
	25,985	**35,874**	**26,100**	**29,410**
Total Expenditures	**112,782**	**122,807**	**113,209**	**118,492**
Financing Sources				
CMHC AHI & Renovations Programs	1,840	1,840	1,840	1,840
CMHC Recoveries Capital Improvements	1,474	1,494	1,494	1,680
CMHC Recoveries Unilateral Programs	3,918	3,918	3,918	3,918
CMHC Recoveries O&M Programs	10,040	11,050	11,050	12,040
CMHC Recoveries Debt Repayment	5,173	6,448	6,448	7,683
Sale of Housing Packages and Other Recoveries	1,800	2,200	2,200	2,982
LHO Rent Revenue	4,316	4,236	4,236	5,805
Other O&M Revenues	1,200	1,075	1,075	2,375
Lease Revenue	2,693	2,884	2,884	2,989
Deferred Capital	500	9,689	-	-
Non Cash Item - Amortization	12,336	12,224	12,606	12,270
GNWT Contribution	67,492	65,749	65,458	63,647
	112,782	**122,807**	**113,209**	**117,229**
Surplus(Deficit)	-	-	-	**(1,263)**

The Financial Summary reflects the 2013-2014 planned expenditures of the Northwest Territories Housing Corporation for general operations and for capital and financing programs, including the Infrastructure Acquisition Plan. The financing for these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. This information is intended for review purposes only with a net contribution of $67,492,000 provided by the Government of the Northwest Territories, through our sponsoring department, the Department of Finance.

CORPORATE SUMMARY

The Northwest Territories Housing Corporation (NWTHC) provides social and market housing programs and services including subsidized rental and homeownership programs (including purchase and repairs), and unsubsidized rental housing in rural and remote communities. Policy and program development play a key role in creating appropriate programs to address the core housing need of NWT residents and promote self-reliance. The NWTHC incorporates energy-efficient technologies in its housing design and in the retrofitting of housing to improve its sustainability and energy efficiency. The NWTHC continues to work in partnership with the Canada Mortgage and Housing Corporation to cost-share the development and improvement of housing infrastructure across the NWT. At the community level, the NWTHC partners with Local Housing Organizations, and municipal and Aboriginal governments, to manage and administer public housing in 29 communities.

CORPORATE SUMMARY

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	12,850	12,728	12,620	13,715
Grants and Contributions	61,767	63,748	62,907	62,545
Other Expenses	10,605	11,732	11,734	13,291
	85,222	88,208	87,261	89,551
Amortization	12,336	12,224	12,606	12,270
	97,558	**100,432**	**99,867**	**101,821**
Details of Other Expenses				
Travel	711	716	716	579
Materials and Supplies	203	203	203	165
Purchased Services	424	424	426	422
Utilities	-	-	-	-
Contract Services	2,048	1,943	1,943	2,289
Fees and Payments	85	85	85	86
Controllable Assets	16	17	17	14
Computer Hardware and Software	166	116	116	167
TSC Chargebacks	280	285	285	273
Other	55	55	55	62
Mortgage Principal and Interest	6,617	7,888	7,888	9,234
	10,605	11,732	11,734	13,291

ACTIVE POSITIONS – BY REGION

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	62	-	-	62
North Slave	12	-	-	12
Tłįchǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	8	-	-	8
Sahtu	9	-	-	9
Beaufort Delta	13	-	-	13
	117	-	-	117
Community Allocation				
Yellowknife Headquarters	62	-	-	62
Regional/Area Offices	55	-	-	55
Other Communities	-	-	-	-
	117	-	-	117

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	62	-	-	62
North Slave	12	-	-	12
Tłįchǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	8	-	-	8
Sahtu	9	-	-	9
Beaufort Delta	13	-	-	13
	117	-	-	117
Community Allocation				
Yellowknife Headquarters	62	-	-	62
Regional/Area Offices	55	-	-	55
Other Communities	-	-	-	-
	117	-	-	117

Note: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EXECUTIVE

Activity Description

The Executive, comprised of the President's Office and the Strategic Planning, Policy and Communications Section manages the implementation of the Government's direction related to housing.

The President's Office is responsible for supporting the Minister Responsible for the Northwest Territories Housing Corporation (NWTHC), leading the senior management team, and providing overall management and leadership of the NWTHC.

The Strategic Planning, Policy and Communications Section provides support with regard to long-term strategic direction and planning for the NWTHC. This Section is also responsible for strategic and business planning, policy development, qualitative and quantitative research, and corporate communications. This section represents the NWTHC on a Federal/Provincial/Territorial (F/P/T) level, on interdepartmental working groups, and on other committees.

EXECUTIVE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,143	1,044	1,030	1,341
Grants and Contributions	-	-	-	-
Other Expenses	164	164	164	349
	1,307	1,208	1,194	1,690
Amortization	-	-	-	-
	1,307	**1,208**	**1,194**	**1,690**
Details of Other Expenses				
Travel	93	93	93	53
Materials and Supplies	48	48	48	23
Purchased Services	20	20	20	42
Utilities	-	-	-	-
Contract Services	-	-	-	222
Fees and Payments	3	3	3	8
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	164	164	164	349

FINANCE AND INFRASTRUCTURE SERVICES

Activity Description

The Finance and Infrastructure Services Branch is comprised of the Finance and Administration Division, Infrastructure Services Division, Financial Planning Section and Information Services Section. Through these units, the Branch manages and administers the NWTHC's financial services, capital planning, land acquisition and planning, information services, asset management and capital infrastructure delivery.

The Finance and Administration Division is responsible for the overall financial affairs of the NWTHC. This includes the provision of accounting services, reporting and monitoring, treasury services, mortgage administration, and providing financial advice to senior management and stakeholders. The Finance & Administration Division also manages the NWTHC's own source revenues and funding from the Canada Mortgage and Housing Corporation (CMHC) under the Social Housing Agreement. The Division also provides ongoing subsidy assistance and operational support to various third-party non-profit housing organizations outside of the public housing program.

The Financial Planning Section is responsible for the coordination of the development of plans for capital infrastructure and minor capital projects, corporate budget development, project and budget change management and variance analysis.

The Information Services Section utilizes information management tools and methodologies to support the business processes of the NWTHC and its community partners. This Section develops NWTHC-specific information tools as well as provides system training that is critical to the delivery of housing programming.

The Infrastructure Services Division is responsible for the overall development, design and procurement, planning and delivery of capital infrastructure projects in support of the NWTHC's rental and homeownership programs. This Division is also responsible for the planning, procurement, and administration of suitable land for the delivery of housing programs and services and the security of NWTHC assets and mortgage interests. Infrastructure Services is also responsible for the maintenance management of the NWTHC's public housing portfolio in order to ensure its long-term sustainability. The Division provides technical assistance in the development of new housing programs and supports the District Offices in the delivery of the Contributing Assistance for Repairs and Enhancements (CARE) program in collaboration with private homeowners to determine their repair needs and develop scopes of work. Finally, Infrastructure Services is the NWTHC's lead on issues related to energy efficiency and new housing technologies.

Debt Repayment is the responsibility of this Branch, which refers to the payment of long-term debt to CMHC for the provision of rental housing. The annual principal and interest payments are cost-shared with CMHC as they contribute a significant portion of the funds to service the debt.

FINANCE AND INFRASTRUCTURE SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	4,543	4,385	4,339	4,566
Grants and Contributions	6,520	6,320	6,245	5,490
Other Expenses	8,763	9,889	9,889	11,307
	19,826	20,594	20,473	21,363
Amortization	206	164	122	205
	20,032	**20,758**	**20,595**	**21,568**
Details of Other Expenses				
Travel	165	170	170	85
Materials and Supplies	54	54	54	50
Purchased Services	250	250	250	222
Utilities	-	-	-	-
Contract Services	1,173	1,068	1,068	1,215
Fees and Payments	18	18	18	5
Controllable Assets	5	5	5	-
Computer Hardware and Software	146	96	96	161
TSC Chargebacks	280	285	285	273
Other	55	55	55	62
Mortgage Principal and Interest	6,617	7,888	7,888	9,234
	8,763	9,889	9,889	11,307

FINANCE AND INFRASTRUCTURE SERVICES

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Federal and Territorial Funding to non-profit, community based organizations to support Rent Geared to Income, Co-op and Special Purpose Projects.				
Pre-1986 Private Non-Profit	115	115	115	174
Co-op 2% Writedown	150	150	150	153
Non-profit 2% Writedown	70	70	70	49
Urban Native Fully Targetted	1,150	1,150	1,150	1,205
Non-profit Fully Targetted	745	1,045	1,045	1,145
Non-profit Low Rental	5	5	5	-
Co-op ILM Program	1	1	1	-
Other Unilateral Contributions	185	205	205	177
Interest Rate Reserve	254	234	234	-
	2,675	2,975	2,975	2,903
Housing for Staff - Funding to provide incentives to community-based organizations, development corporations and private industry to develop more housing suitable for staff in critical occupational categories.	500	75	-	150
Homelessness Initiatives - Funding to support two cross-departmental initiatives within the Homelessness Framework Strategy.	325	325	325	-
Transitional Rent Supplement Program - Funding for a program intended to assist clients who are in core need due to affordability problems and who are not able to access public housing or income support.	1,050	1,050	1,050	-
Market Housing Program - Funding for the provision of unsubsidized rental housing in communities.	1,070	890	890	1,202
Homeownership Entry Level Program - Funding to provide assistance to prospective homebuyers by providing them the opportunity to experience homeownership commitments prior to purchasing a home.	900	1,005	1,005	1,235
	6,520	**6,320**	**6,245**	**5,490**

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PROGRAMS AND DISTRICT OPERATIONS

Activity Description

The Programs and District Operations Branch provide corporate support and oversight to the NWTHC's five District Offices in the delivery of programs and services to the residents of the NWT. This includes the development, implementation, training, monitoring, and delivery of programs and initiatives that optimize the NWTHC's responsiveness to housing needs in the NWT, ensuring a continuity of approach to program delivery and implementation.

The Program Development and Implementation Section works closely with district and community housing providers, Local Housing Organizations (LHOs), to ensure compliance with existing policies and procedures, as well as developing and updating operational policies while ensuring that District Offices and LHOs have the support and capacity required to effectively deliver the NWTHC's programs and services.

District Operations support communities in program and service delivery through five District Offices. These District Offices are responsible for the administration of district capital and program delivery. District Offices also play a pivotal role in lands acquisition and development, maintenance, training, and work closely with stakeholders at the community level. District Offices work with LHOs and NWT residents to identify options and programming to assist families in decision making regarding their housing needs. An important component of the relationship between districts and clients are the services related to mortgage advice and counselling, as well as services provided to clients under the Homeownership Entry Level Program (HELP) designed to prepare them for future homeownership.

PROGRAMS AND DISTRICT OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	7,164	7,299	7,251	7,808
Grants and Contributions	10,261	13,424	12,758	12,589
Other Expenses	1,678	1,679	1,681	1,635
	19,103	22,402	21,690	22,032
Amortization	12,130	12,060	12,484	12,065
	31,233	**34,462**	**34,174**	**34,097**
Details of Other Expenses				
Travel	453	453	453	441
Materials and Supplies	101	101	101	92
Purchased Services	154	154	156	158
Utilities	-	-	-	-
Contract Services	875	875	875	852
Fees and Payments	64	64	64	73
Controllable Assets	11	12	12	14
Computer Hardware and Software	20	20	20	5
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,678	1,679	1,681	1,635

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Support	413	390	386	580
Programs, Development & Implementation	832	811	803	815
North Slave District	4,392	5,688	5,675	4,656
South Slave District	3,820	4,088	4,074	5,306
Nahendeh District	2,456	3,422	2,747	3,413
Sahtu District	3,042	3,754	3,744	2,243
Beaufort Delta District	4,148	4,249	4,261	5,019
Amortization	12,130	12,060	12,484	12,065
	31,233	**34,462**	**34,174**	**34,097**

PROGRAMS AND DISTRICT OPERATIONS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Minor Capital Contributions - Funding to assist families and communities for the provision of social housing.				
Rental Housing Programs				
Maintenance & Improvement	2,572	3,333	3,333	4,430
Mobile & Computer Equipment	-	425	425	231
	2,572	3,758	3,758	4,661
Homeownership Programs				
Providing Assistance for Territorial Homeownership	695	895	895	655
Contributing Assistance for Residential Enhancements (CARE)	4,541	6,258	5,592	5,042
CARE Preventative Maintenance	619	400	400	128
Securing Assistance for Emergencies	1,020	1,000	1,000	-
CMHC Repair Programs	814	1,113	1,113	2,103
	7,689	9,666	9,000	7,928
	10,261	**13,424**	**12,758**	**12,589**

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LOCAL HOUSING ORGANIZATIONS

Activity Description

Local Housing Organizations (LHOs), operating as agents of the NWTHC, are responsible for the administration of social housing rental units in the majority of communities across the NWT. This portfolio includes public housing units developed under the Social Housing Agreement between the NWTHC and the Canada Mortgage and Housing Corporation. The Public Housing Program is a rental program designed for low to moderate income individuals and families who do not have the financial resources to access shelter on their own. The NWTHC, in partnership with 23 LHOs, administers approximately 2,400 social housing units in 29 communities across the NWT. The LHOs provide, under agreement with the NWTHC, property management services including the allocation of units, the assessment of rent, the collection of rents, and the provision of preventative and demand maintenance services. Each local housing organization has an advisory board that oversees operations. The NWTHC's District Offices work in partnership with Aboriginal and Community Governments to manage public housing operations in communities where an LHO has not been established.

LOCAL HOUSING ORGANIZATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	44,986	44,004	43,904	44,466
Other Expenses	-	-	-	-
	44,986	44,004	43,904	44,466
Amortization	-	-	-	-
	44,986	**44,004**	**43,904**	**44,466**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	-	-	-	-

LOCAL HOUSING ORGANIZATIONS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Public Housing Program - Funding for the provision of pubic housing to residents of the NWT with low to moderate incomes.				
Administration	7,080	6,936	6,886	7,862
Maintenance & Repairs	10,507	10,083	10,033	10,749
Leasing	4,131	4,650	4,650	4,331
Electrical Power	7,315	7,237	7,237	6,870
Heating Fuel	7,821	7,381	7,381	6,968
Water & Sanitation	6,834	6,649	6,649	6,347
Property Taxes & Land Leases	1,298	1,068	1,068	1,339
	44,986	**44,004**	**43,904**	**44,466**

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2013-2014 Main Estimates	Future Lease Payments
North Slave District			
Social Housing	113 units, Yellowknife	2,155	2,329
Social Housing	2 units, Behchokö	48	124
Market Housing	8 units, Behchokö	19	-
Market Housing	1 unit, Wha Ti	26	71
Office Space	Yellowknife, Headquarters	985	9,357
Office Space	Yellowknife, North Slave District	216	236
South Slave District			
Social Housing	3 units, Fort Providence	43	110
Social Housing	4 units, Fort Smith	68	-
Office Space	Hay River	74	19
Nahendeh District			
Office Space	Fort Simpson	140	-
Sahtu District			
Market Housing	4 units, Deline	74	105
Market Housing	4 units, Fort Good Hope	71	196
Office Space	Norman Wells	94	266
Beaufort Delta District			
Social Housing	36 units, Inuvik	542	-
Office Space	Inuvik	201	-
		4,756	**12,813**

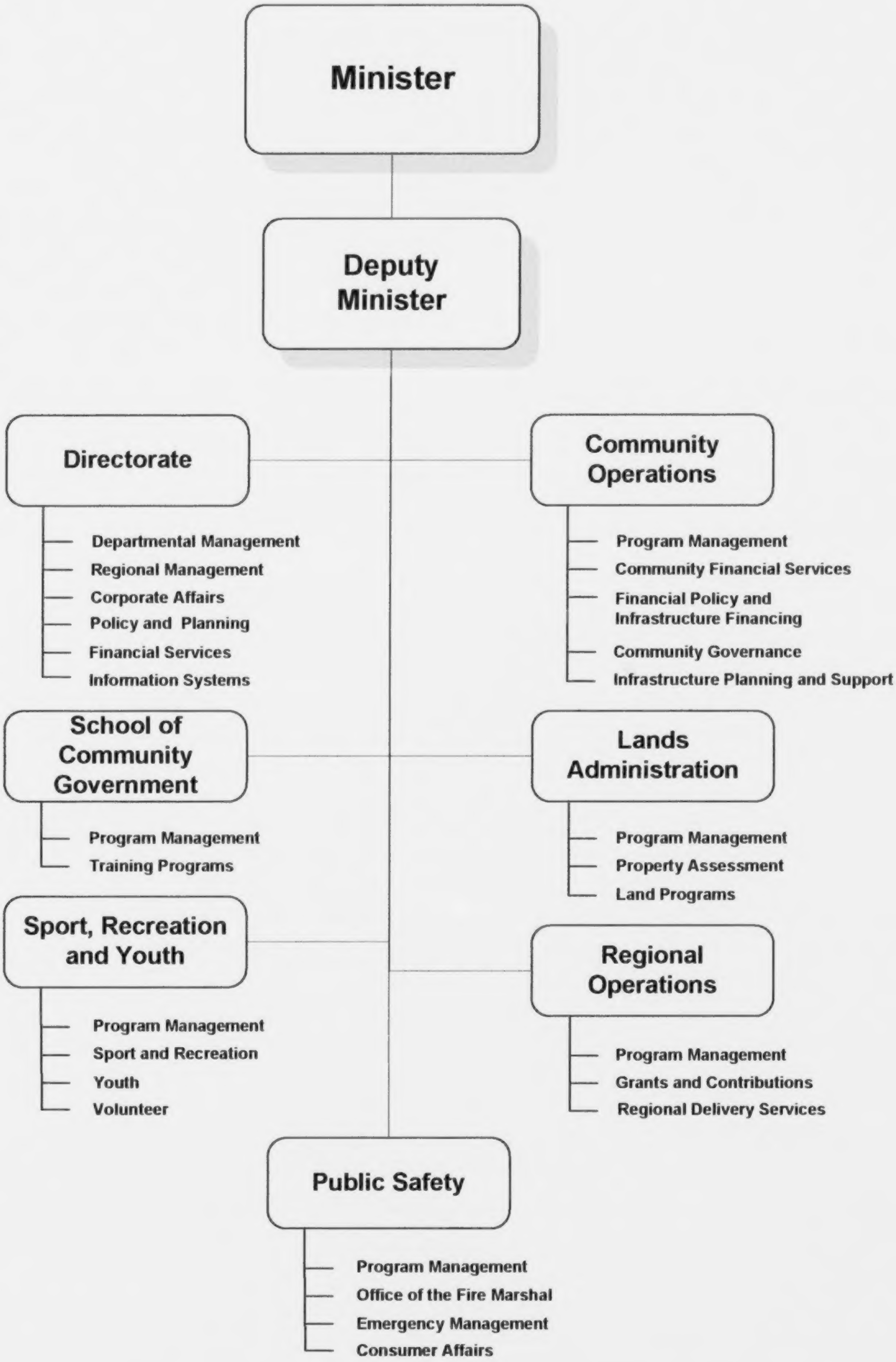
Note: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

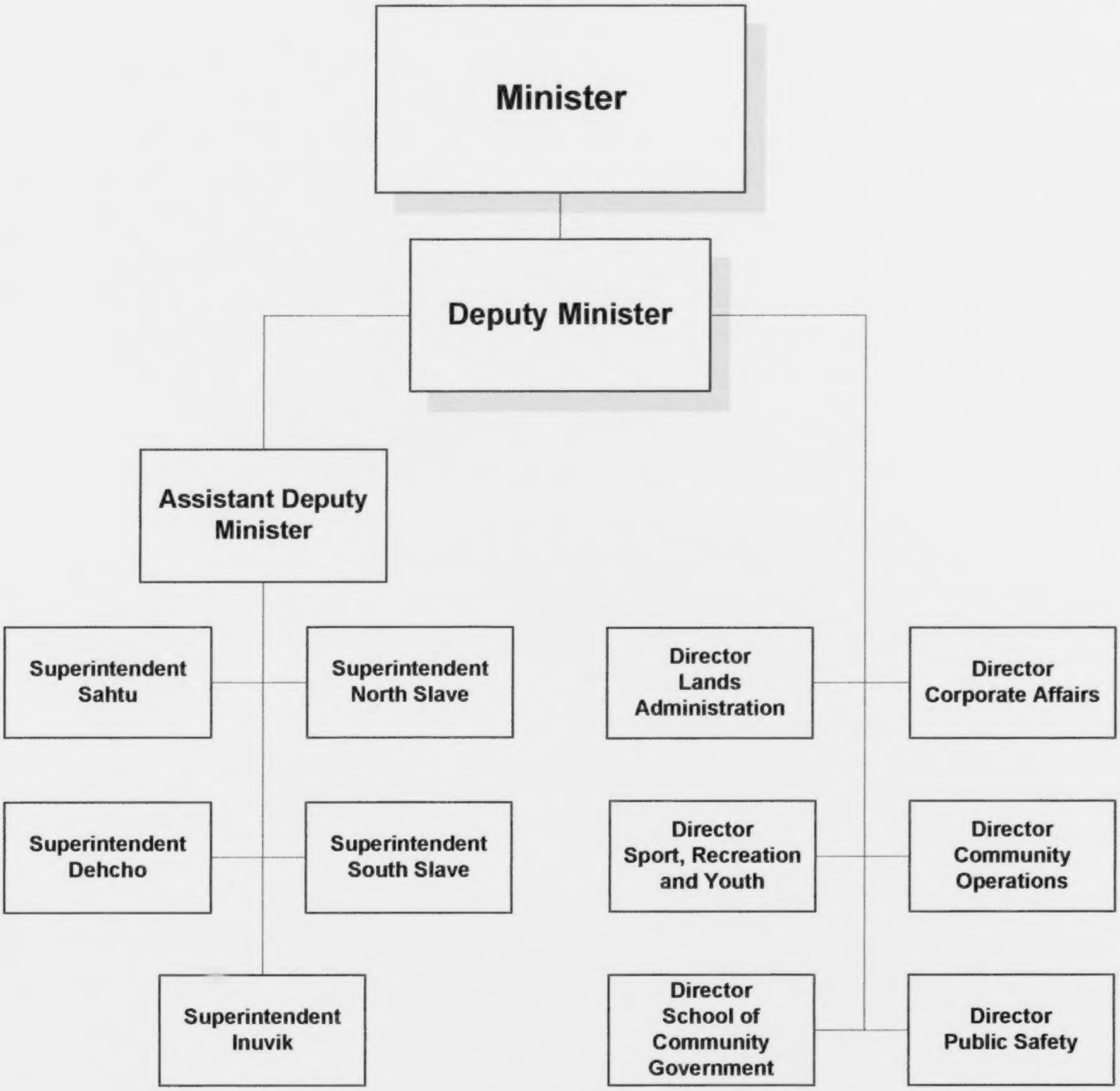
INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	394,366	371,991	389,459	358,226
Accumulated amortization	(162,106)	(149,882)	(151,028)	(138,471)
Net book value	232,260	222,109	238,431	219,755
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	15,224	22,375	13,342	18,539
Disposals	(768)	-	-	(3,915)
Amortization expense	(12,336)	(12,224)	(12,606)	(12,270)
END OF THE YEAR				
Net book value of assets in service	234,380	232,260	239,167	222,109
Work in progress	13,453	13,453	14,993	13,453
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**247,833**	**245,713**	**254,160**	**235,562**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	13,453	13,453	14,993	14,993
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	15,224	22,375	13,342	16,999
Less work in progress, end of the year	(13,453)	(13,453)	(14,993)	(13,453)
Assets put into service during the year	**15,224**	**22,375**	**13,342**	**18,539**

MUNICIPAL AND COMMUNITY AFFAIRS


Minister
Deputy Minister
Directorate
Departmental Management
Regional Management
Corporate Affairs
Policy and Planning
Financial Services
Information Systems
Community Operations
Program Management
Community Financial Services
Financial Policy and Infrastructure Financing
Community Governance
Infrastructure Planning and Support
School of Community Government
Program Management
Training Programs
Lands Administration
Program Management
Property Assessment
Land Programs
Sport, Recreation and Youth
Program Management
Sport and Recreation
Youth
Volunteer
Regional Operations
Program Management
Grants and Contributions
Regional Delivery Services
Public Safety
Program Management
Office of the Fire Marshal
Emergency Management
Consumer Affairs


Minister
Deputy Minister
Assistant Deputy Minister
Superintendent Sahtu
Superintendent North Slave
Superintendent Dehcho
Superintendent South Slave
Superintendent Inuvik
Director Lands Administration
Director Corporate Affairs
Director Sport, Recreation and Youth
Director Community Operations
Director School of Community Government
Director Public Safety

MISSION

The Minister and the Department are responsible for the development and maintenance of community governments, responsive and responsible to the residents, with sufficient legal authority and resources to carry out community responsibilities, to provide their public programs and services essential to good community life and to deal effectively with other governments and organizations. The Minister and Department are also responsible for protecting the interests of consumers.

GOALS

To support this vision and mission, the Department of Municipal and Community Affairs works to achieve the following goals:

1. Strong communities through effective local governance.

2. Sound financial management - financial policies, programs and partnerships that provide community governments with sufficient funding and authority to deliver quality public services.

3. A dynamic policy framework - legislation, policies and procedures responsive to the changing needs of community governments and stakeholders.

4. Effective communication - a comprehensive framework that guides communication within MACA and between government departments and stakeholders.

5. Effective infrastructure management - community capacity to effectively respond to increased responsibility for infrastructure development and maintenance.

6. Responsive land administration - land administration that is responsive to the diverse needs, responsibilities and priorities of communities and the public.

7. Increased public safety - quality public programs and services to educate and improve the safety of NWT residents.

8. Environmentally sustainable communities - promote and encourage the use of best practices related to energy conservation and climate change adaptation.

9. Confident and capable community governments - knowledgeable and skilled community government staff.

10. Vibrant and healthy communities - partner with a broad base of stakeholders to encourage healthy lifestyle choices with a focus on physical activity, youth and volunteer initiatives.

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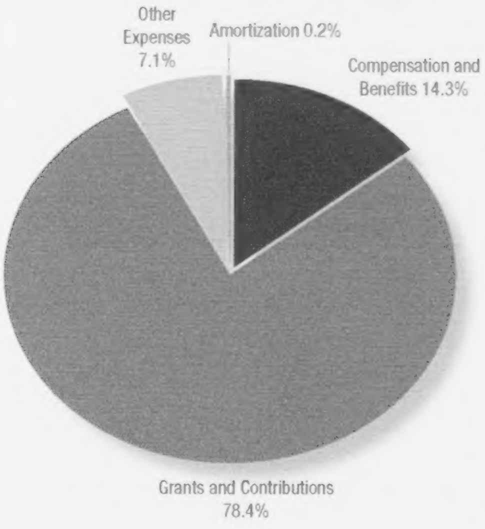
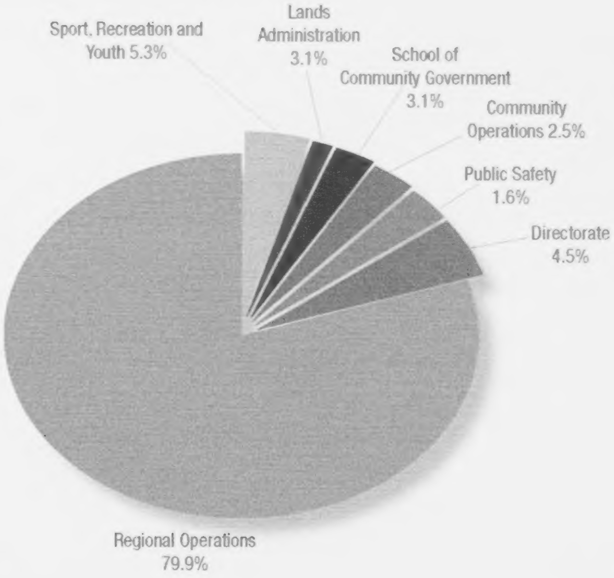
Operations Expenditures

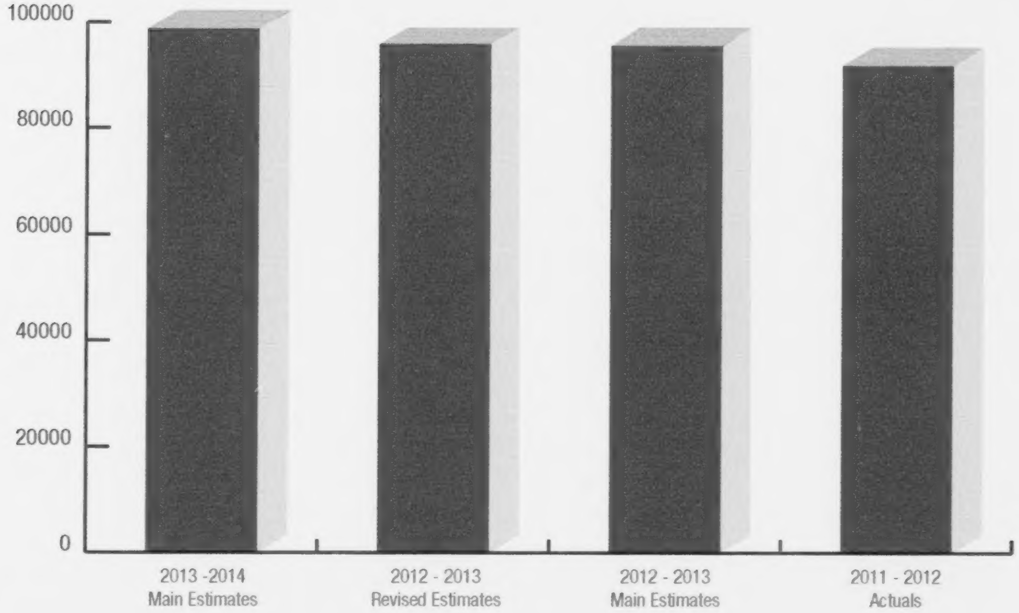
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	14,115	13,933	13,840	14,226
Grants and Contributions	77,439	74,212	74,012	72,201
Other Expenses	7,072	7,521	7,521	5,255
	98,626	95,666	95,373	91,682
Amortization	160	160	160	160
	98,786	**95,826**	**95,533**	**91,842**
Details of Other Expenses				
Travel	2,090	2,093	2,093	1,303
Materials and Supplies	651	649	651	408
Purchased Services	617	619	617	408
Utilities	23	23	23	-
Contract Services	2,679	3,114	3,114	2,002
Fees and Payments	128	128	128	174
Controllable Assets	-	-	-	45
Computer Hardware and Software	111	111	111	181
TSC Chargebacks	773	784	784	734
Other	-	-	-	-
	7,072	7,521	7,521	5,255

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	1,994	1,994	1,994	1,994
Accumulated amortization	(982)	(822)	(837)	(662)
Net book value	1,012	1,172	1,157	1,332
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(160)	(160)	(160)	(160)
END OF THE YEAR				
Net book value of assets in service	852	1,012	997	1,172
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**852**	**1,012**	**997**	**1,172**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	-	-	-
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	-	-	-	-

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	28,002	37,869	28,002	33,513
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	28,002	37,869	28,002	33,513
ALLOCATED TO:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	28,002	37,869	28,002	33,513
	28,002	37,869	28,002	33,513

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Transfer Payments				
Infrastructure Stimulus Fund	-	-	-	955
Building Canada Fund	-	-	-	2,921
Joint Emergency Preparedness	-	90	90	85
	-	90	90	3,961
General				
Lottery Licences	50	75	75	49
Business Licences	31	34	34	57
Land Document Fees	7	10	10	5
Quarry Fees	20	20	20	-
Real Estate Agents and Salepersons	3	5	5	2
Vendor/Direct Seller Licences	13	10	10	13
Collection Agency Licenses	7	-	-	-
Plan Review Fees	15	31	31	8
Registration Fees	68	75	75	51
Gain on Sale of Assets	-	-	-	1,140
	214	260	260	1,325
Recoveries				
Land Leases	700	700	700	1,050
	700	700	700	1,050
	914	**1,050**	**1,050**	**6,336**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	63	-	-	63
North Slave	7	-	-	7
Tłįchǫ	3	-	-	3
South Slave	11	-	-	11
Dehcho	10	-	-	10
Sahtu	10	-	-	10
Beaufort Delta	11	-	-	11
	115	**-**	**-**	**115**
Community Allocation				
Yellowknife Headquarters	63	-	-	63
Regional/Area Offices	52	-	-	52
Other Communities	-	-	-	-
	115	**-**	**-**	**115**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	64	-	-	64
North Slave	8	-	-	8
Tłįchǫ	2	-	-	2
South Slave	11	-	-	11
Dehcho	10	-	-	10
Sahtu	10	-	-	10
Beaufort Delta	11	-	-	11
	116	**-**	**-**	**116**
Community Allocation				
Yellowknife Headquarters	64	-	-	64
Regional/Area Offices	52	-	-	52
Other Communities	-	-	-	-
	116	**-**	**-**	**116**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE

Activity Description

Departmental Management coordinates the development and the implementation of the Department's strategies with the senior management team and links the Department's activity to the goals of the Minister and Government. Regional Management oversees operations in the regional offices.

Corporate Affairs coordinates planning and reporting activities for the Department, provides expert financial, policy and information systems advice and manages many administrative services. Policy and Planning provides strategic planning, legislative, research and policy support to the Minister and Deputy Minister and supports many Departmental information and communications activities. Financial Services provides financial and administrative support to the Department and coordinates services such as the development and monitoring of departmental business plans and annual budgets. Information Systems supports the Department by providing expert advice on department-specific applications and information systems.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	2,194	2,168	2,146	2,319
Grants and Contributions	638	638	638	470
Other Expenses	1,563	1,574	1,574	1,131
	4,395	4,380	4,358	3,920
Amortization	-	-	-	-
	4,395	4,380	4,358	3,920
Details of Other Expenses				
Travel	219	219	219	153
Materials and Supplies	103	101	103	34
Purchased Services	164	166	164	41
Utilities	-	-	-	-
Contract Services	299	299	299	66
Fees and Payments	-	-	-	8
Controllable Assets	-	-	-	-
Computer Hardware and Software	5	5	5	95
TSC Chargebacks	773	784	784	734
Other	-	-	-	-
	1,563	1,574	1,574	1,131

Program Delivery Details				
Departmental Management	687	682	678	628
Other Grants & Contributions	638	638	638	470
Regional Management	350	347	343	278
Corporate Affairs	461	458	455	415
Policy and Planning	620	613	608	600
Financial Services	643	637	632	565
Information Systems	996	1,005	1,004	964
	4,395	4,380	4,358	3,920

DIRECTORATE

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Community Government Funding - Funds allocated in accordance with the Extraordinary Funding Policy.	168	168	168	-
	168	168	168	-
Contributions				
Contribution Funding - Contribution funding is provided to NWT Association of Communities, Local Government Administrators of the NWT and Arctic Energy Alliance who work in partnership with the Department to achieve the Department's mission and goals.	470	470	470	470
	470	470	470	470
	638	**638**	**638**	**470**

DIRECTORATE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	**15**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	-	-	**15**
Community Allocation				
Yellowknife Headquarters	15	-	-	**15**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	-	-	**15**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	**15**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	-	-	**15**
Community Allocation				
Yellowknife Headquarters	15	-	-	**15**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	-	-	**15**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PUBLIC SAFETY

Activity Description

Public Safety coordinates key regulatory programs and services within the Department that support the safety and protection of residents of the Northwest Territories.

Program Management coordinates the work of the division.

The Office of the Fire Marshal administers the *Fire Prevention Act*, reviews plans for new construction and major renovation projects, conducts fire safety inspections and takes enforcement action when fire safety regulations are contravened.

Emergency Management is responsible for territorial and community emergency management and planning including search and rescue planning and preparation.

Consumer Affairs administers consumer, lottery business and real estate agent licensing and responds to consumer complaints.

PUBLIC SAFETY

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	849	835	827	950
Grants and Contributions	200	200	-	245
Other Expenses	580	580	580	295
	1,629	1,615	1,407	1,490
Amortization	-	-	-	-
	1,629	1,615	1,407	1,490
Details of Other Expenses				
Travel	165	165	165	78
Materials and Supplies	50	50	50	28
Purchased Services	5	5	5	31
Utilities	-	-	-	-
Contract Services	355	355	355	118
Fees and Payments	-	-	-	14
Controllable Assets	-	-	-	-
Computer Hardware and Software	5	5	5	26
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	580	580	580	295

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Program Management	298	295	294	375
Community Government Grants & Contributions	200	200	-	245
Office of the Fire Marshal	595	590	586	381
Emergency Management	303	299	297	305
Consumer Affairs	233	231	230	184
	1,629	1,615	1,407	1,490

PUBLIC SAFETY

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Joint Emergency Preparedness Program	-	-	-	85
	-	-	-	85
Contributions				
Ground Ambulance and Highway Rescue	200	200	-	160
	200	200	-	160
	200	**200**	-	**245**

PUBLIC SAFETY

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	6	-	-	6
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	6	-	-	6

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	7
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	7	-	-	7
Community Allocation				
Yellowknife Headquarters	7	-	-	7
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	7	-	-	7

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

COMMUNITY OPERATIONS

Activity Description

Community Operations coordinates many of the functions that support community governments. Program Management coordinates the work of the division.

The Community Financial Services section coordinates financial advisory services to community governments to help promote their financial viability, good financial management and proper financial reporting practices.

The Community Governance section coordinates the Department's involvement in the implementation of Aboriginal land claims and self-government processes; provides advice on community governance issues at the request of community governments; and processes bylaws requiring Ministerial or Executive Council approval. The Chief Municipal Electoral Officer function provides advice and support related to community government elections.

The Financial Policy and Infrastructure Leveraging section analyzes fiscal policy related to supporting community governments and pursues options for accessing alternate sources of revenue for community governments. This section is also responsible for the coordination and implementation of various federal infrastructure funding programs.

The Capital Planning and Infrastructure section coordinates capital planning and infrastructure acquisition and provides technical advice and support regarding capital programs and infrastructure. This section is also responsible for completing remaining items on the MACA Capital Plan.

COMMUNITY OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,747	1,719	1,701	1,524
Grants and Contributions	185	185	185	67
Other Expenses	551	551	551	395
	2,483	2,455	2,437	1,986
Amortization	-	-	-	-
	2,483	**2,455**	**2,437**	**1,986**
Details of Other Expenses				
Travel	253	253	253	169
Materials and Supplies	38	38	38	52
Purchased Services	60	60	60	25
Utilities	-	-	-	-
Contract Services	188	188	188	121
Fees and Payments	-	-	-	25
Controllable Assets	-	-	-	-
Computer Hardware and Software	12	12	12	3
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	551	551	551	395

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Program Management	348	345	342	524
Community Financial Services	610	602	597	475
Financial Policy	153	151	150	85
Community Governance	270	266	264	149
Infrastructure Planning and Support	917	906	899	686
Community Government Grants and Contributions	185	185	185	67
	2,483	**2,455**	**2,437**	**1,986**

COMMUNITY OPERATIONS

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Management of Drinking Water in the NWT	50	50	50	25
Community Financial Services Contributions	135	135	135	42
	185	185	185	67
	185	**185**	**185**	**67**

COMMUNITY OPERATIONS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	**15**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	-	-	**15**
Community Allocation				
Yellowknife Headquarters	15	-	-	**15**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	-	-	**15**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	**15**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	-	-	**15**
Community Allocation				
Yellowknife Headquarters	15	-	-	**15**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	-	-	**15**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

SCHOOL OF COMMUNITY GOVERNMENT

Activity Description

The School of Community Government (SCG) supports community government capacity building for community elected officials and community government staff by providing training, development opportunities and resources in broad areas of community government responsibilities including governance, management, lands, infrastructure, bylaw enforcement, fire protection, water and waste water, emergency management, works, asset management and finances. The SCG provides an integrated approach to local governance capacity building through partnerships with GNWT and federal departments, Aboriginal and territorial organizations, professional associations and educational institutes.

SCHOOL OF COMMUNITY GOVERNMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	958	943	933	1,317
Grants and Contributions	680	680	680	601
Other Expenses	1,438	1,438	1,438	950
	3,076	3,061	3,051	2,868
Amortization	-	-	-	-
	3,076	**3,061**	**3,051**	**2,868**
Details of Other Expenses				
Travel	293	293	293	94
Materials and Supplies	201	201	201	44
Purchased Services	153	153	153	79
Utilities	-	-	-	-
Contract Services	784	784	784	723
Fees and Payments	-	-	-	9
Controllable Assets	-	-	-	-
Computer Hardware and Software	7	7	7	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,438	1,438	1,438	950

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Program Management	425	422	419	483
Training Programs	1,971	1,959	1,952	1,784
Grants and Contributions	680	680	680	601
	3,076	**3,061**	**3,051**	**2,868**

SCHOOL OF COMMUNITY GOVERNMENT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
A Brilliant North: To provide funding to implement the "Improve Community Capacity" initiative.	680	680	680	451
Arctic Energy Alliance - Community Energy Planning Program.	-	-	-	150
	680	**680**	**680**	**601**

SCHOOL OF COMMUNITY GOVERNMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	**3**
North Slave	1	-	-	**1**
Tłı̨chǫ	-	-	-	**-**
South Slave	1	-	-	**1**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	8	**-**	**-**	**8**
Community Allocation				
Yellowknife Headquarters	3	-	-	**3**
Regional/Area Offices	5	-	-	**5**
Other Communities	-	-	-	**-**
	8	**-**	**-**	**8**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	**3**
North Slave	1	-	-	**1**
Tłı̨chǫ	-	-	-	**-**
South Slave	1	-	-	**1**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	8	**-**	**-**	**8**
Community Allocation				
Yellowknife Headquarters	3	-	-	**3**
Regional/Area Offices	5	-	-	**5**
Other Communities	-	-	-	**-**
	8	**-**	**-**	**8**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LANDS ADMINISTRATION

Activity Description

The Lands Administration Division administers Commissioner's Land, provides advice and assistance to community governments on land use and community planning, performs property assessments, undertakes environmental planning and regulatory review, provides technical mapping and surveying services to community governments and the public, and provides policy advice related to the administration of Commissioner's Land.

The Property Assessment Section values all land and improvements in the Northwest Territories, with the exception of the City of Yellowknife, by conducting property assessments in accordance with the *Property Assessment and Taxation Act and Regulations*.

The Land Program Section advises on dispositions of Commissioner's Land in the Northwest Territories, in accordance with the *Commissioner's Land Act* and *Regulations* and within a policy framework approved by the Government of the Northwest Territories. It also assists community governments to plan for the physical development of their communities by providing advice and reviewing subdivision plans, community plans, zoning by-laws, and development schemes. This Section arranges and manages legal surveys, prepares satellite imagery, aerial photography, and topographical mapping of land within municipal boundaries of communities in the Northwest Territories, and administers the Department's Geographic Information System.

LANDS ADMINISTRATION

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	2,008	1,979	1,959	1,773
Grants and Contributions	-	-	-	-
Other Expenses	1,039	1,474	1,474	1,071
	3,047	3,453	3,433	2,844
Amortization	-	-	-	-
	3,047	3,453	3,433	2,844
Details of Other Expenses				
Travel	124	124	124	92
Materials and Supplies	30	30	30	24
Purchased Services	18	18	18	31
Utilities	-	-	-	-
Contract Services	797	1,232	1,232	857
Fees and Payments	56	56	56	17
Controllable Assets	-	-	-	4
Computer Hardware and Software	14	14	14	46
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,039	1,474	1,474	1,071

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Management	798	787	780	837
Property Assessment	1,436	1,426	1,419	952
Land Programs	813	1,240	1,234	1,055
	3,047	3,453	3,433	2,844

LANDS ADMINISTRATION

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	**17**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	17	-	-	**17**
Community Allocation				
Yellowknife Headquarters	17	-	-	**17**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	17	-	-	**17**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	**18**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	**18**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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SPORT, RECREATION AND YOUTH

Activity Description

Sport, Recreation and Youth provides advice and assistance regarding recreation, sport and physical activity programs and represents the GNWT in its partnership with the NWT Council of Sport and Recreation Partners and other stakeholders. The Division also coordinates volunteer recognition programs and assists with the promotion of volunteerism.

The Youth Secretariat within the Division assists the Minister Responsible for Youth to promote youth development initiatives and acts as a first point of contact for youth issues within the GNWT.

SPORT, RECREATION AND YOUTH

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	869	857	849	959
Grants and Contributions	3,457	3,457	3,457	3,419
Other Expenses	874	874	874	669
	5,200	5,188	5,180	5,047
Amortization	-	-	-	-
	5,200	**5,188**	**5,180**	**5,047**
Details of Other Expenses				
Travel	456	456	456	386
Materials and Supplies	110	110	110	103
Purchased Services	50	50	50	57
Utilities	-	-	-	-
Contract Services	171	171	171	42
Fees and Payments	64	64	64	79
Controllable Assets	-	-	-	-
Computer Hardware and Software	23	23	23	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	874	874	874	669

Program Delivery Details				
Program Management	371	366	364	425
Sport & Recreation	376	373	371	475
Youth	757	754	752	549
Volunteer	239	238	236	179
Other Grants & Contributions	3,457	3,457	3,457	3,419
	5,200	**5,188**	**5,180**	**5,047**

SPORT, RECREATION AND YOUTH

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
High Performance Athlete Grant - A grant to NWT athletes acheiving high performance standards within their sport.	100	100	100	97
	100	100	100	97
Contributions				
Recreation Contributions - Contribution towards the NWT Council of Sport and Recreation Partners.	450	450	450	289
Multisport Games - To provide funding to support team NWT participation in major sporting events.	650	650	650	813
Volunteer Contributions - Funding to assist non-profit non-government agencies with training for volunteers.	70	70	70	58
Youth Contributions - To support eligible organizations with their youth initiatives.	25	25	25	5
Youth Centres - To support Community Governments on an application basis, to provide operating costs for youth centres.	500	500	500	500
Youth Corps - Funding for eligible organizations to support programs for youth.	675	675	675	720
Pan Territorial Sports Program - Contributions to Sport & Recreation partners to support community sports programs.	272	272	272	223

SPORT, RECREATION AND YOUTH

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Healthy Choices Initiative - Funds to support the implementation of an after school physical activity program.	615	615	615	614
Get Active NWT - Funds to encourage community groups to organize local events to assist residents to become more physically active.	100	100	100	100
	3,357	3,357	3,357	3,322
	3,457	**3,457**	**3,457**	**3,419**

SPORT, RECREATION AND YOUTH

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	7
North Slave	-	-	-	-
Tłı̨chǫ	1	-	-	1
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	7	-	-	7
Regional/Area Offices	1	-	-	1
Other Communities	-	-	-	-
	8	-	-	8

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	7	-	-	7
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	1	-	-	1
Other Communities	-	-	-	-
	7	-	-	7

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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REGIONAL OPERATIONS

Activity Description

Regional Offices are responsible for the coordination, implementation and delivery of most of the Department's programs and services to community governments and other stakeholders.

Regional staff provide advice and support to community governments on a range of issues. They advise community governments on governance, budgeting, debt recovery, financial reporting and other activities to support the use of sound management and financial practices. They also support communities in the development of community capital investment planning, project management and the operation and maintenance of community infrastructure and equipment.

Assistant Fire Marshals support fire prevention and response in communities by undertaking training activities, local inspections and investigations.

Regional lands staff assist community governments with community land administration and planning activities and administer leases for Commissioner's Lands.

Senior Recreation Development Coordinators support healthy choices and physical activity and recreational development activities through partnerships with a wide variety of stakeholders across each respective region.

REGIONAL OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	5,490	5,432	5,425	5,384
Grants and Contributions	72,279	69,052	69,052	67,399
Other Expenses	1,027	1,030	1,030	744
	78,796	75,514	75,507	73,527
Amortization	160	160	160	160
	78,956	**75,674**	**75,667**	**73,687**
Details of Other Expenses				
Travel	580	583	583	331
Materials and Supplies	119	119	119	123
Purchased Services	167	167	167	144
Utilities	23	23	23	-
Contract Services	85	85	85	75
Fees and Payments	8	8	8	22
Controllable Assets	-	-	-	41
Computer Hardware and Software	45	45	45	8
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,027	1,030	1,030	744

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Program Management	2,305	2,304	2,328	2,617
Community Government Grants & Contributions	71,154	67,927	67,927	66,276
Other Grants & Contributions	1,125	1,125	1,125	1,123
Regional Delivery Services	4,212	4,158	4,127	3,511
Amortization	160	160	160	160
	78,956	**75,674**	**75,667**	**73,687**

REGIONAL OPERATIONS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Community Government Grants and Contributions				
Grants				
Community Government Funding - Formula based funding to eligible community governments to assist them with providing municipal services.	47,030	45,660	45,660	44,597
Grant-in-Lieu of Taxes - Grants are provided to tax based communities in lieu of property taxes.	6,371	6,148	6,148	5,912
New Deal - Taxation Revenue Program	475	475	475	387
Additional Funding - Grants to eligible community governments to assist with mobile equipment and utility costs.	1,440	1,440	1,440	1,344
Senior Citizens and Disabled Persons Property Tax Relief - Matching grants to tax based communities.	366	366	366	379
	55,682	54,089	54,089	52,619
Contributions				
Water and Sewer Services Funding - To provide funding to support community governments with the provision of water and sewer services.	14,647	13,013	13,013	12,828
Recreation Funding - Contributions to eligible community governments for Sport and Recreation initiatives.	825	825	825	829
	15,472	13,838	13,838	13,657
	71,154	67,927	67,927	66,276

REGIONAL OPERATIONS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Other Grants and Contributions				
Contributions				
Youth Corps - Funding for eligible organizations to support programs for youth.	500	500	500	460
Regional Youth Sports Events - Funding to support regionally based youth sports or multisport events.	400	400	400	432
Youth Contribution Programs - Funding for eligible youth initiatives.	225	225	225	231
	1,125	1,125	1,125	1,123
	1,125	1,125	1,125	1,123
	72,279	**69,052**	**69,052**	**67,399**

REGIONAL OPERATIONS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	6	-	-	**6**
Tłįchǫ	2	-	-	**2**
South Slave	10	-	-	**10**
Dehcho	9	-	-	**9**
Sahtu	9	-	-	**9**
Beaufort Delta	10	-	-	**10**
	46	**-**	**-**	**46**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	46	-	-	**46**
Other Communities	-	-	-	-
	46	**-**	**-**	**46**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	6	-	-	**6**
Tłįchǫ	2	-	-	**2**
South Slave	10	-	-	**10**
Dehcho	9	-	-	**9**
Sahtu	9	-	-	**9**
Beaufort Delta	10	-	-	**10**
	46	**-**	**-**	**46**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	46	-	-	**46**
Other Communities	-	-	-	-
	46	**-**	**-**	**46**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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Work Performed on Behalf of Others

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Gwich'in Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	2	15	2	-
Sahtu Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	2	17	2	-
Inuvialuit Land Claim - Under the terms of a contribution funding agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide 2013-2014 implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.	100	-	100	100

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Tłı̨chǫ Implementation Funding - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	86	136	97	77
Pan Territorial Sport Strategy - The Government of the NWT in conjunction with the Governments of Nunavut and Yukon have entered into a bi-lateral agreement to advance sport participation and to enhance the capacity of territorial aboriginal sport bodies, to increase aboriginal sport participation.	252	252	272	252
Gas Tax - An agreement with Infrastructure Canada, Government of Canada, for the transfer of federal gas tax revenues to municipal governments.	15,000	16,157	15,000	18,227
	15,442	**16,577**	**15,473**	**18,656**

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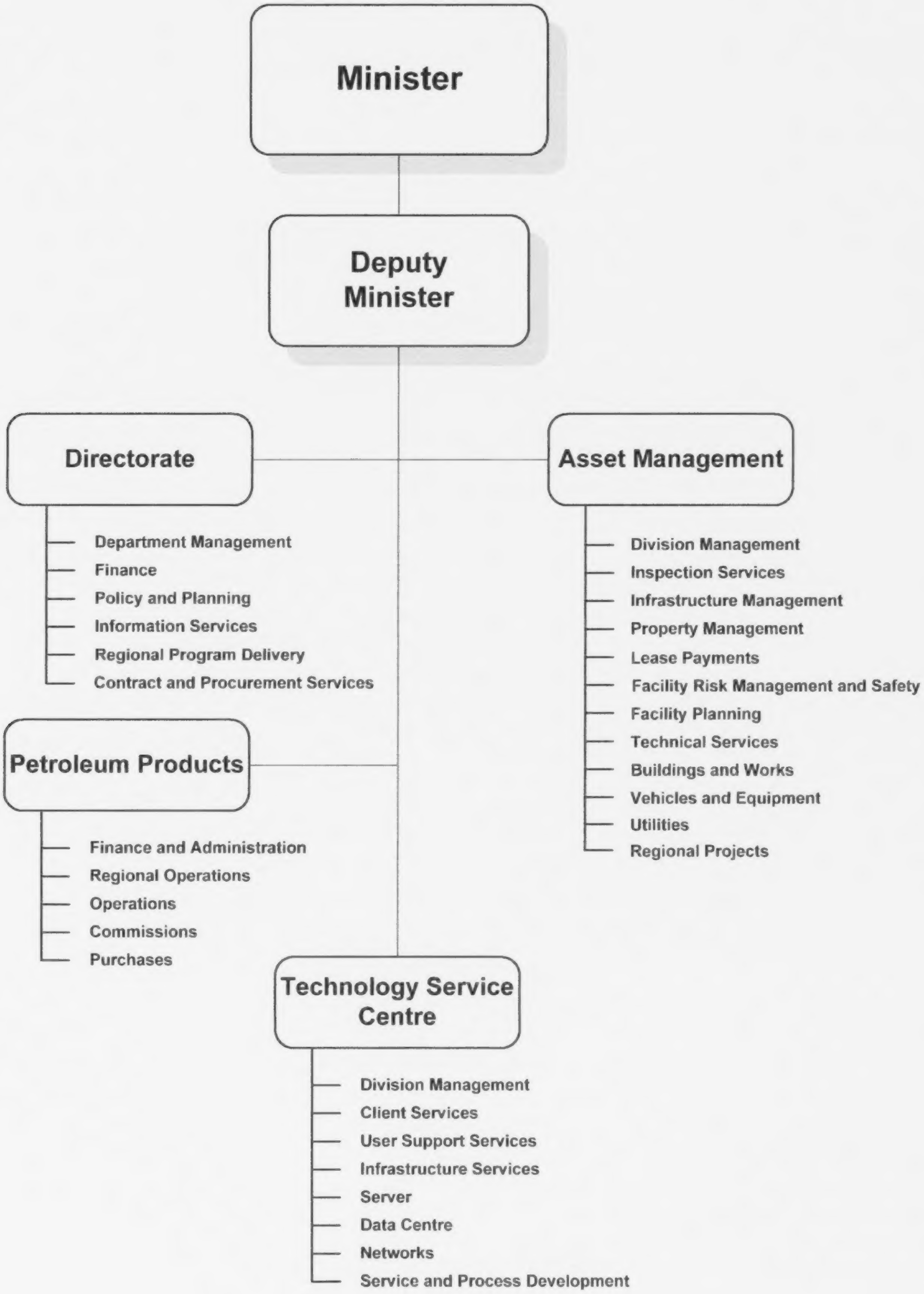
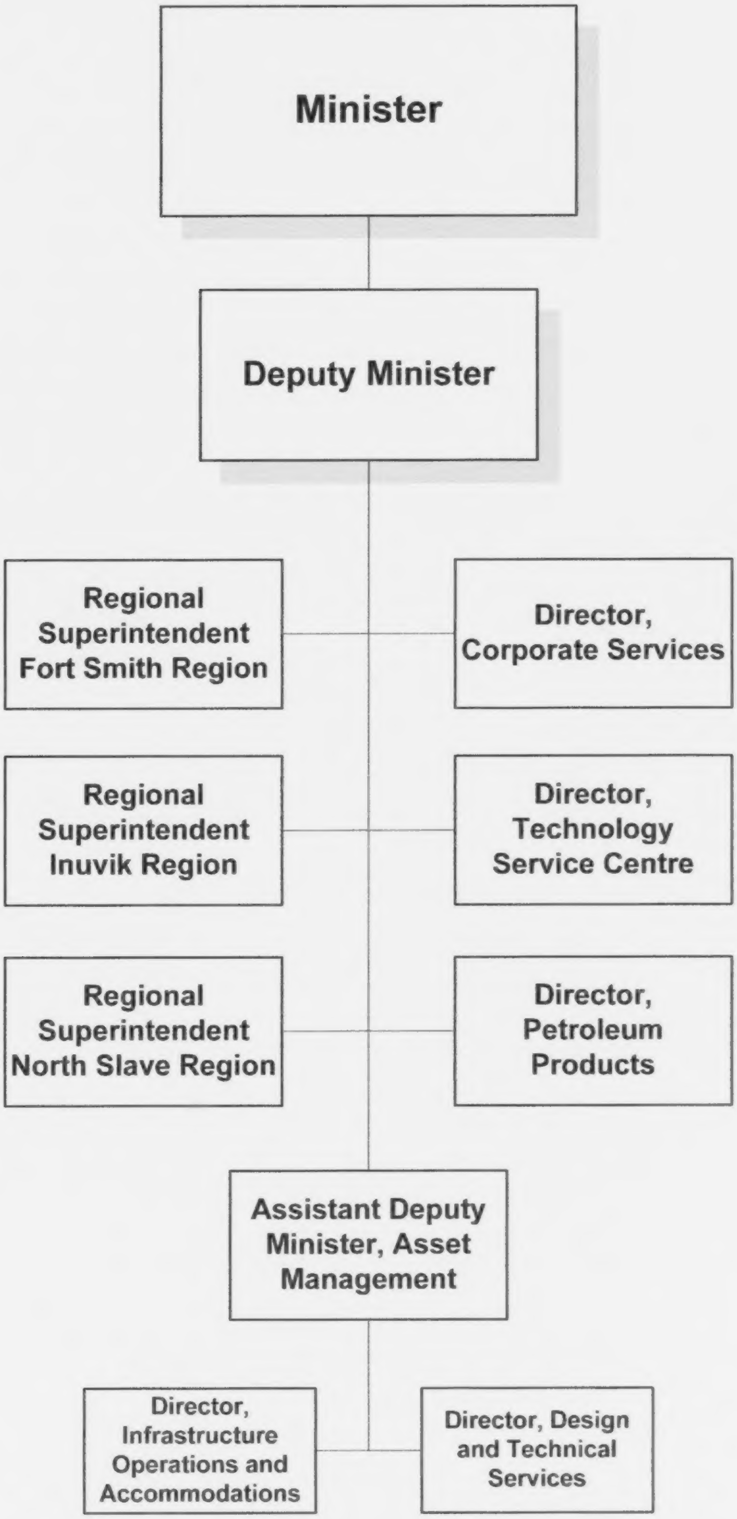
PUBLIC WORKS AND SERVICES


Minister
Deputy Minister
Directorate
Department Management
Finance
Policy and Planning
Information Services
Regional Program Delivery
Contract and Procurement Services
Asset Management
Division Management
Inspection Services
Infrastructure Management
Property Management
Lease Payments
Facility Risk Management and Safety
Facility Planning
Technical Services
Buildings and Works
Vehicles and Equipment
Utilities
Regional Projects
Petroleum Products
Finance and Administration
Regional Operations
Operations
Commissions
Purchases
Technology Service Centre
Division Management
Client Services
User Support Services
Infrastructure Services
Server
Data Centre
Networks
Service and Process Development


Minister
Deputy Minister
Regional Superintendent Fort Smith Region
Director, Corporate Services
Regional Superintendent Inuvik Region
Director, Technology Service Centre
Regional Superintendent North Slave Region
Director, Petroleum Products
Assistant Deputy Minister, Asset Management
Director, Infrastructure Operations and Accommodations
Director, Design and Technical Services

MISSION

The Department of Public Works and Services mission is to deliver quality services to satisfy the needs of its clients, while achieving the best value for government, communities, businesses and residents.

GOALS

1. Safe and reliable facilities are available to support the delivery of government programs.
2. Protection of life and property through enforcing the provisions of electrical, gas, boiler and pressure vessel legislation.
3. Suitable information technology infrastructure and services available to support the delivery of government programs and services.
4. Meet basic community needs for heating, transportation and power generation fuels through the safe and reliable provision of fuel services.
5. Effective management of government records.
6. Support government-wide sustainability and energy efficiency goals through energy conservation programs and activities.

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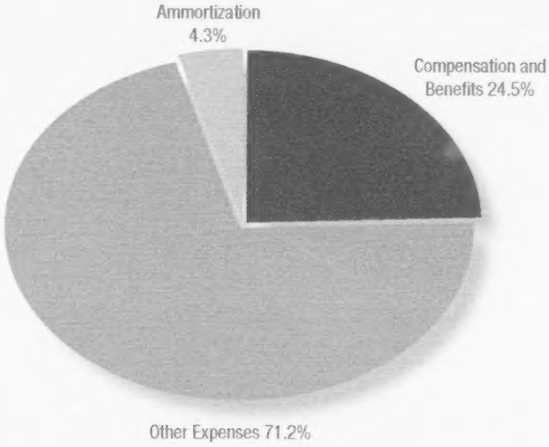
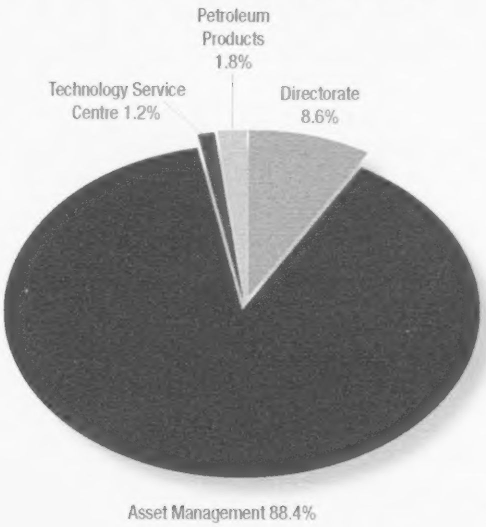
Operations Expenditures

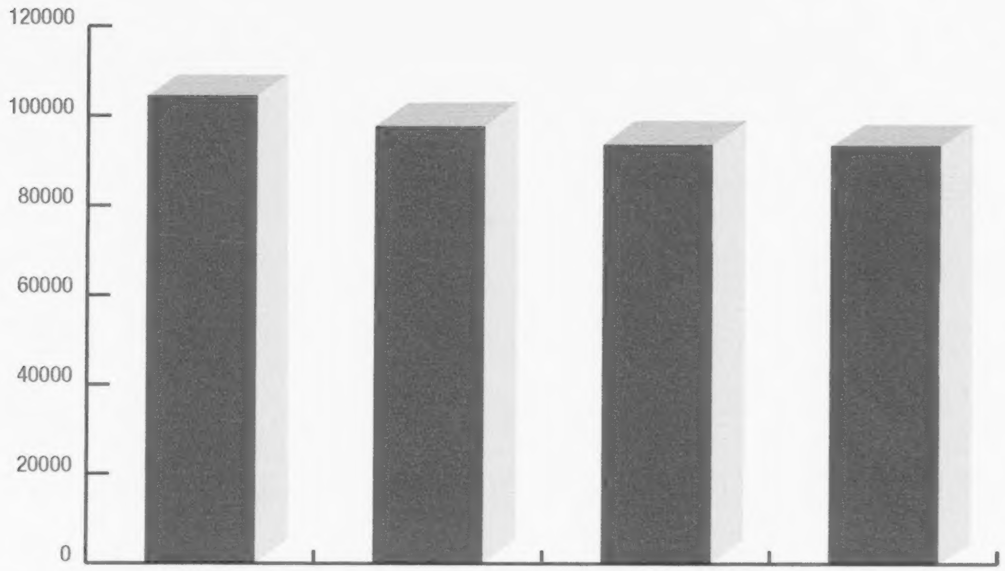
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	25,594	24,809	24,659	23,911
Grants and Contributions	-	-	-	-
Other Expenses	74,399	67,886	63,951	66,336
	99,993	92,695	88,610	90,247
Amortization	4,512	5,072	5,072	3,284
	104,505	**97,767**	**93,682**	**93,531**
Details of Other Expenses				
Travel	561	684	684	531
Materials and Supplies	1,716	1,666	1,666	2,419
Purchased Services	646	675	675	616
Utilities	27,837	27,197	27,197	27,004
Contract Services	42,471	36,528	32,593	34,157
Fees and Payments	90	94	94	217
Controllable Assets	-	-	-	328
Computer Hardware and Software	87	91	91	61
TSC Chargebacks	990	951	951	1,000
Other	1	-	-	3
	74,399	67,886	63,951	66,336

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	184,572	157,118	172,967	131,279
Accumulated amortization	(69,461)	(64,563)	(66,402)	(61,331)
Net book value	115,111	92,555	106,565	69,948
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	12,552	27,640	16,006	25,891
Disposals	-	(12)	-	-
Amortization expense	(4,512)	(5,072)	(5,072)	(3,284)
END OF THE YEAR				
Net book value of assets in service	123,151	115,111	117,499	92,555
Work in progress	14,015	2,031	1,065	11,501
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**137,166**	**117,142**	**118,564**	**104,056**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	2,031	11,501	5,830	23,891
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	24,536	18,170	11,241	13,501
Less work in progress, end of the year	(14,015)	(2,031)	(1,065)	(11,501)
Assets put into service during the year	**12,552**	**27,640**	**16,006**	**25,891**

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	21,970	16,043	9,114	11,424
Small Capital Projects	1,006	722	722	877
Information Technology Projects	1,560	1,405	1,405	1,200
TOTAL INFRASTRUCTURE INVESTMENT	24,536	18,170	11,241	13,501
ALLOCATED TO:				
Tangible Capital Assets	24,536	18,170	11,241	13,501
Infrastructure Contributions	-	-	-	-
	24,536	18,170	11,241	13,501

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Transfer Payments				
Labour Canada Agreement	42	42	42	-
	42	42	42	-
General				
Electrical Permits	475	475	475	523
Boiler Registration	370	370	370	355
Gas Permits	65	65	65	54
Elevator Permits	75	75	75	72
	985	985	985	1,004
Recoveries				
Water/Sewer Maintenance Services	193	380	380	233
Rental to Others	235	234	234	235
Parking Stall Rentals	13	13	13	-
Sale of Heat Supply	50	50	50	50
Sale of Surplus Assets	100	100	100	43
Amortization Recoveries	-	-	-	350
	591	777	777	911
	1,618	**1,804**	**1,804**	**1,915**

ACTIVE POSITIONS

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	62	-	-	**62**
North Slave	32	-	-	**32**
Tłįchǫ	1	-	-	**1**
South Slave	46	-	-	**46**
Dehcho	16	-	-	**16**
Sahtu	8	-	-	**8**
Beaufort Delta	39	-	-	**39**
	204	**-**	**-**	**204**
Community Allocation				
Yellowknife Headquarters	62	-	-	**62**
Regional/Area Offices	129	-	-	**129**
Other Communities	13	-	-	**13**
	204	**-**	**-**	**204**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	60	-	-	**60**
North Slave	32	-	-	**32**
Tłįchǫ	1	-	-	**1**
South Slave	45	-	-	**45**
Dehcho	16	-	-	**16**
Sahtu	8	-	-	**8**
Beaufort Delta	41	-	-	**41**
	203	**-**	**-**	**203**
Community Allocation				
Yellowknife Headquarters	60	-	-	**60**
Regional/Area Offices	130	-	-	**130**
Other Communities	13	-	-	**13**
	203	**-**	**-**	**203**

Note: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE

Activity Description

The Directorate is responsible for overall corporate management of the department, including managing human and financial resources and providing overall direction and planning. These responsibilities include information systems and records management, financial administration, policy and planning, contract and procurement services and regional program delivery which has responsibility for managing the central warehouses, GNWT mail services and disposal of surplus goods.

Records management is one of the core business areas that Public Works and Services provides to GNWT departments, boards and agencies. Responsibilities include developing, implementing and supporting government-wide policies, standards and guidelines for records storage and retrievals - including related training, maintaining the Administrative Records Classification System and supporting the new Digital Integrated Information Management System. Records Management also coordinates the operation of five GNWT records centres located in Yellowknife, Inuvik, Fort Smith, Hay River and Fort Simpson.

The role of Contracting and Procurement Services is to provide procurement services to the department along with monitoring and advice with respect to GNWT and department policies, procedures and standards related to contracting. This includes contracts for construction, the acquisition of goods and services, architectural/engineering consulting contracts, and the acquisition of real property.

Additionally, the Directorate coordinates department activities that support the 17th Assembly's priorities and department goals, and ensures effective communication within the department, with other GNWT departments, the private sector, special interest groups and with other governments including aboriginal self-governments.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	7,124	6,237	6,240	5,992
Grants and Contributions	-	-	-	-
Other Expenses	1,864	1,718	1,718	1,515
	8,988	7,955	7,958	7,507
Amortization	-	-	-	-
	8,988	**7,955**	**7,958**	**7,507**
Details of Other Expenses				
Travel	113	108	108	57
Materials and Supplies	120	124	124	80
Purchased Services	402	417	417	260
Utilities	-	-	-	-
Contract Services	187	59	59	64
Fees and Payments	17	19	19	22
Controllable Assets	-	-		5
Computer Hardware and Software	35	40	40	24
TSC Chargebacks	990	951	951	1,000
Other	-	-	-	3
	1,864	1,718	1,718	1,515

DIRECTORATE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	**26**
North Slave	12	-	-	**12**
Tłįchǫ	-	-	-	**-**
South Slave	9	-	-	**9**
Dehcho	3	-	-	**3**
Sahtu	-	-	-	**-**
Beaufort Delta	5	-	-	**5**
	55	**-**	**-**	**55**
Community Allocation				
Yellowknife Headquarters	26	-	-	**26**
Regional/Area Offices	29	-	-	**29**
Other Communities	-	-	-	**-**
	55	**-**	**-**	**55**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	**19**
North Slave	12	-	-	**12**
Tłįchǫ	-	-	-	**-**
South Slave	9	-	-	**9**
Dehcho	3	-	-	**3**
Sahtu	-	-	-	**-**
Beaufort Delta	6	-	-	**6**
	49	**-**	**-**	**49**
Community Allocation				
Yellowknife Headquarters	19	-	-	**19**
Regional/Area Offices	30	-	-	**30**
Other Communities	-	-	-	**-**
	49	**-**	**-**	**49**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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ASSET MANAGEMENT

Activity Description

The Asset Management activity includes the planning, design, construction, and operation and maintenance of buildings and works throughout the Northwest Territories on behalf of the GNWT. Regional offices manage the delivery of maintenance and project management services, ensuring that client needs are met and facility life cycle costs are minimized. Headquarters supports the regions by providing facility planning, technical expertise for program and design standards, facility evaluations and commissioning, granular materials planning and coordination, project management support, and technical support for safe drinking water initiatives.

Asset Management coordinates the government's capital planning process, the planning, acquisition and management of general purpose office space and leases, and manages the disposal of surplus GNWT real property assets.

The Asset Management activity supports public safety through the enforcement of codes and standards set by government legislation covering electrical, elevator, boiler and pressure vessel and gas installations.

The Risk Management and Safety Program manages the Deferred Maintenance Initiative. This initiative is focused on assessing the condition of key GNWT building infrastructure and identifying and undertaking remedial work to ensure that buildings continue to be safe for occupancy, and to ensure that critical deferred maintenance items are addressed to maximize the useful life of these assets.

Through its maintenance activities, the department plays a large role in helping achieve GNWT-wide energy efficiency and sustainability goals. This includes helping the GNWT reduce its energy costs, its dependency on fuel oil and its greenhouse gas emissions. For existing government facilities, PWS undertakes the following energy management activities:

- Energy consumption analysis and benchmarking,
- detailed energy audits, and
- inspection of electrical and mechanical systems are part of the energy management for existing facilities.

For new government facilities, PWS adheres to the EcoEnergy Validation Program Protocol to maximize energy conservation and savings up front prior to construction. Additionally, all new GNWT facilities are to follow the department's guidelines for Good Building Practice for Northern Facilities, which it created and maintains, in order to ensure energy conservation and sustainability.

ASSET MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	18,470	18,572	18,419	17,919
Grants and Contributions	-	-	-	-
Other Expenses	72,535	66,168	62,233	64,821
	91,005	84,740	80,652	82,740
Amortization	1,336	1,577	1,577	688
	92,341	**86,317**	**82,229**	**83,428**
Details of Other Expenses				
Travel	448	576	576	474
Materials and Supplies	1,596	1,542	1,542	2,339
Purchased Services	244	258	258	356
Utilities	27,837	27,197	27,197	27,004
Contract Services	42,284	36,469	32,534	34,093
Fees and Payments	73	75	75	195
Controllable Assets	-	-	-	323
Computer Hardware and Software	52	51	51	37
TSC Chargebacks	-	-	-	-
Other	1	-	-	-
	72,535	66,168	62,233	64,821

ASSET MANAGEMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	36	-	-	**36**
North Slave	20	-	-	**20**
Tłı̨chǫ	1	-	-	**1**
South Slave	37	-	-	**37**
Dehcho	13	-	-	**13**
Sahtu	8	-	-	**8**
Beaufort Delta	34	-	-	**34**
	149	**-**	**-**	**149**
Community Allocation				
Yellowknife Headquarters	36	-	-	**36**
Regional/Area Offices	100	-	-	**100**
Other Communities	13	-	-	**13**
	149	**-**	**-**	**149**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	41	-	-	**41**
North Slave	20	-	-	**20**
Tłı̨chǫ	1	-	-	**1**
South Slave	36	-	-	**36**
Dehcho	13	-	-	**13**
Sahtu	8	-	-	**8**
Beaufort Delta	35	-	-	**35**
	154	**-**	**-**	**154**
Community Allocation				
Yellowknife Headquarters	41	-	-	**41**
Regional/Area Offices	100	-	-	**100**
Other Communities	13	-	-	**13**
	154	**-**	**-**	**154**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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TECHNOLOGY SERVICE CENTRE

Activity Description

The Technology Service Centre division (TSC) provides Information Technology (IT) services and support to GNWT departments and the Deh Cho, Sahtu and Stanton Territorial Health Authorities. It is responsible for the government network, the electronic lifeline interconnecting government offices, schools and health care facilities in all 33 communities that makes electronic communication, on-line access to vital government systems and the Internet possible. In addition, it maintains the government's e-mail system, servers and data storage infrastructure used in the delivery of critical government programs as well as providing desktop/laptop support and website hosting.

The TSC manages the government's primary GNWT Data Centre in Yellowknife which provides a reliable and secure environment for maintaining the IT infrastructure used in delivering the GNWT's corporate information systems like PeopleSoft HR and SAM. The Data Centre maintained in the Stuart M. Hodgson Building provides secondary/backup site functions and there are two smaller data centres maintained in Fort Smith and Inuvik.

All employee calls for assistance are handled through the Service or Help Desk function. The Help Desk is an information and assistance resource that troubleshoots employee problems with computers, software, corporate systems and network connectivity. The information gained through these interactions in resolving technical problems, identifying user preferences and gauging employee satisfaction are valuable and essential to helping the TSC enhance the services and support through ongoing quality and process improvement.

TECHNOLOGY SERVICE CENTRE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	-	-	-	-
	-	-	-	-
Amortization	1,282	1,361	1,361	1,183
	1,282	**1,361**	**1,361**	**1,183**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	-	-	-	-

Program Delivery Details

	-	-	-	-
	-	-	-	-

PETROLEUM PRODUCTS

Activity Description

The Petroleum Products Division (PPD) manages the purchase, transport, and storage of petroleum products in NWT communities that are not served by the private sector. The products are sold to residents of the 16 communities through local contractors who are paid a commission. PPD also provides fuel delivery and maintenance services to NWT Power Corporation tank farm facilities in 20 communities.

PPD financial and administrative headquarters, with responsibilities for credit, invoicing, collections and financial planning, are located in Fort Simpson. The Fuel services group oversees operations in the communities and manages local delivery contractors, determines re-supply quantities, provides quality control, capital standards and planning as well as environmental management.

The PWS Asset Maintenance group within PPD manages the operations, maintenance and disposal of GNWT goods and buildings throughout the Nahendeh Region, and when requested supports community governments in the management of their infrastructure responsibilities.

PETROLEUM PRODUCTS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	-	-	-	-
	-	-	-	-
Amortization	1,894	2,134	2,134	1,413
	1,894	**2,134**	**2,134**	**1,413**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	-	-	-	-

LEASE COMMITMENTS - INFRASTRUCTURE

		(thousands of dollars)	
Type of Property	**Community**	**2013-2014 Main Estimates**	**Future Lease Payments**
Office Space	Aklavik	43	89
Office Space	Behchokǫ̀	803	1,792
Office Space	Délı̨ne	136	-
Office Space	Fort Good Hope	28	-
Office Space	Fort Liard	69	11
Office Space	Fort Providence	103	-
Office Space	Fort Resolution	97	393
Office Space	Fort Simpson	288	137
Office Space	Fort Smith	272	1,005
Office Space	Hay River	277	1,068
Office Space	Inuvik	1,144	4,003
Office Space	Jean Marie River	24	14
Office Space	Norman Wells	478	3,195
Office Space	Trout Lake	24	14
Office Space	Tsiigehtchic	14	-
Office Space	Tuktoyaktuk	69	-
Office Space	Tulita	6	-
Office Space	Yellowknife	8,328	16,811
		12,203	**28,532**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

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TECHNOLOGY SERVICE CENTRE (CHARGEBACK)

The Technology Service Centre (TSC) is responsible for providing information technology support and services to meet the business objectives of the GNWT, including delivering programs to NWT residents and maximizing the effectiveness of GNWT employees.

Primary TSC services provided to GNWT departments include computer workstation upgrades and support, electronic mail, file management, Internet access, and application hosting. The foundation for these services is the Wide Area Network managed by the TSC. Education boards, health authorities and Aurora College receive a subset of these services.

The TSC recovers its costs from GNWT departments through chargeback agreements using rates approved annually by the Financial Management Board. The rates reflect the infrastructure, human resources, licensing and maintenance costs to provide these services.

	(thousands of dollars)			
	2013-2014 Main Estimates	**2012-2013 Revised Estimates**	**2012-2013 Main Estimates**	**2011-2012 Actuals**
OPERATING RESULTS				
Recoveries				
Executive	327	311	311	352
Human Resources	1,051	988	988	971
Legislative Assembly	343	324	324	358
Finance	839	794	794	794
Municipal & Community Affairs	792	751	751	734
Transportation	1,283	1,223	1,223	1,229
Public Works & Services	1,035	984	984	1,000
Health & Social Services	2,735	3,223	3,223	3,228
Industry, Tourism and Investment	912	866	866	1,009
Environment & Natural Resources	2,180	2,066	2,066	1,912
Education, Culture & Employment	4,217	4,034	4,034	3,914
Justice	1,588	1,517	1,517	1,504
NWT Housing Corporation	291	280	280	273
Aboriginal Affairs & Intergovernmental Relations	183	174	174	186
Other Public Agencies	1,596	517	517	413
Total Recoveries	**19,372**	**18,052**	**18,052**	**17,877**
Salaries	7,161	7,008	7,008	6,439
Other Operations	12,211	11,044	11,044	11,438
	19,372	**18,052**	**18,052**	**17,877**
	-	-	-	-

Note: Any deficit is funded from the Department of Public Works and Services appropriations while any surplus revenues generated through the chargeback are returned to departments.

Other Public Agencies includes: Business Development Investment Corporation; Stanton Territorial Health Authority; Deh Cho Health Authority and Sahtu Health Authority.

TECHNOLOGY SERVICE CENTRE (CHARGEBACK)

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	51	-	-	**51**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	**2**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	56	-	-	**56**
Community Allocation				
Yellowknife Headquarters	51	-	-	**51**
Regional/Area Offices	5	-	-	**5**
Other Communities	-	-	-	-
	56	-	-	**56**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	53	-	-	**53**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	**2**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	58	-	-	**58**
Community Allocation				
Yellowknife Headquarters	53	-	-	**53**
Regional/Area Offices	5	-	-	**5**
Other Communities	-	-	-	-
	58	-	-	**58**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Public Stores Revolving Fund

The territorial wide Public Stores Revolving Fund was established to provide working capital to finance central warehousing of standard supply inventories such as accountable forms, vital statistics, court documents, etc. The Public Stores Revolving Fund is utilized by all GNWT departments as well as boards, agencies. The authorized limit of the fund is $1,175,000. Currently, only Yellowknife has a public stores inventory, which services all the regions.

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Authorized Limit	1,175,000	1,175,000	1,175,000	1,175,000
OPERATING RESULTS				
Opening Balance	145	149	164	159
Net Purchases	150	135	135	128
Net Issues	(155)	(139)	(139)	(138)
Inventory Write-downs	-	-	-	-
Closing Balance	**140**	**145**	**160**	**149**

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Petroleum Products Revolving Fund

The Petroleum Products Revolving Fund was established January 19, 1973. The fund provides working capital to finance inventory, accounts receivable and operating expenses, such as salaries, commissions, taxes and quality control, required for the distribution of petroleum products. The authorized limit of the Petroleum Products Revolving Fund is $55,000,000. Operating expenses are recovered through the price structure to achieve a break-even operation.

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Authorized Limit	55,000	55,000	55,000	55,000
OPERATING RESULTS				
Income				
Sales Income After Taxes	38,374	37,244	37,437	32,624
Other Revenue	-	-	-	94
	38,374	**37,244**	**37,437**	**32,718**
Expenditures				
Salaries	1,964	1,848	1,888	1,936
Other Operations and Maintenance	1,790	1,990	1,887	2,092
Commissions	2,212	2,212	2,229	2,209
Cost of Goods Sold	32,382	31,252	31,489	26,770
	38,348	**37,302**	**37,493**	**33,007**
Surplus (Deficit)	**26**	**(58)**	**(56)**	**(289)**
Petroleum Products Stabilization Fund				
Opening Balance	310	368	198	649
Surplus (Deficit)	26	(58)	(56)	(281)
Closing Balance	**336**	**310**	**142**	**368**

Petroleum Products Revolving Fund

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	1	-	5
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	7	-	-	7
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	14	1	-	15
Community Allocation				
Yellowknife Headquarters	4	1	-	5
Regional/Area Offices	10	-	-	10
Other Communities	-	-	-	-
	14	1	-	15

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	1	-	5
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	7	-	-	7
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	14	1	-	15
Community Allocation				
Yellowknife Headquarters	4	1	-	5
Regional/Area Offices	10	-	-	10
Other Communities	-	-	-	-
	14	1	-	15

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Divisional Education Board Beaufort-Delta - Leasing Services - Through a Memorandum of Agreement with the Beaufort-Delta Education Board, the Department of Public Works and Services provides direct services by leasing office space. Costs incurred by the department on behalf of the education board are recovered through chargeback.	132	132	132	169
AANDC - Sahtu Final Agreement Implementation - The Government of the Northwest Territories has signed a funding agreement with the Department of Indian and Northern Affairs Canada for activities required to implement the Sahtu Final Agreement. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Final Agreement.	4	4	4	4
AANDC - Gwich'in Land Claim Implementation - A Flexible Transfer Agreement respecting the implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on April 1, 2002. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Implementation Plan.	4	4	4	4
AANDC - Tłı̨chǫ Implementation - The Government of the Northwest Territories has signed a funding agreement with the Department of Indian and Northern Affairs Canada for activities required to implement the Tłı̨chǫ Agreement which came into effect on August 4, 2005. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Final Agreement.	14	14	14	14

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Alex Moses Greenland Building - BDHSSA - Through a Memorandum of Understanding (MOU) with the Beaufort-Delta Health and Social Services Authority (BDHSSA), the Department of Public Works and Services provides direct services by leasing office space. Costs incurred by the department on behalf of the Authority are recovered through chargeback.	80	80	80	82
Multi-Use Facility - Inuvik - Through a Memorandum of Understanding (MOU) with the Northwest Territories Power Corporation, the Department of Public Works and Services provided project management services for tenant improvements to the new Multi-Use Facility in Inuvik. The MOU will remain in effect until completion of the project or until mutually renewed, amended or terminated.	-	-	-	721
Frame Lake Community Health Clinic - Yellowknife - Through a Memorandum of Understanding (MOU) with Yellowknife Health and Social Services, the Department of Public Works and Services provided project management services to upgrade the existing mechanical system. The MOU will remain in effect until the completion of the project or until mutually renewed, amended or terminated	-	73	-	-
Elizabeth Mackenzie Elementary School - Behchokǫ̀ - Through a Memorandum of Understanding (MOU) with the Community Government of Behchoko, the Department of Public Works and Services provided future connection provisions to the wood pellet boiler system at the Elizabeth Mackenzie Elementary School so the community can install piping etc at a future date to service the Community Recplex. The MOU will remain in effect until the completion of the project or until mutually renew, amended or terminated.	-	100	-	-
	234	**407**	**234**	**994**

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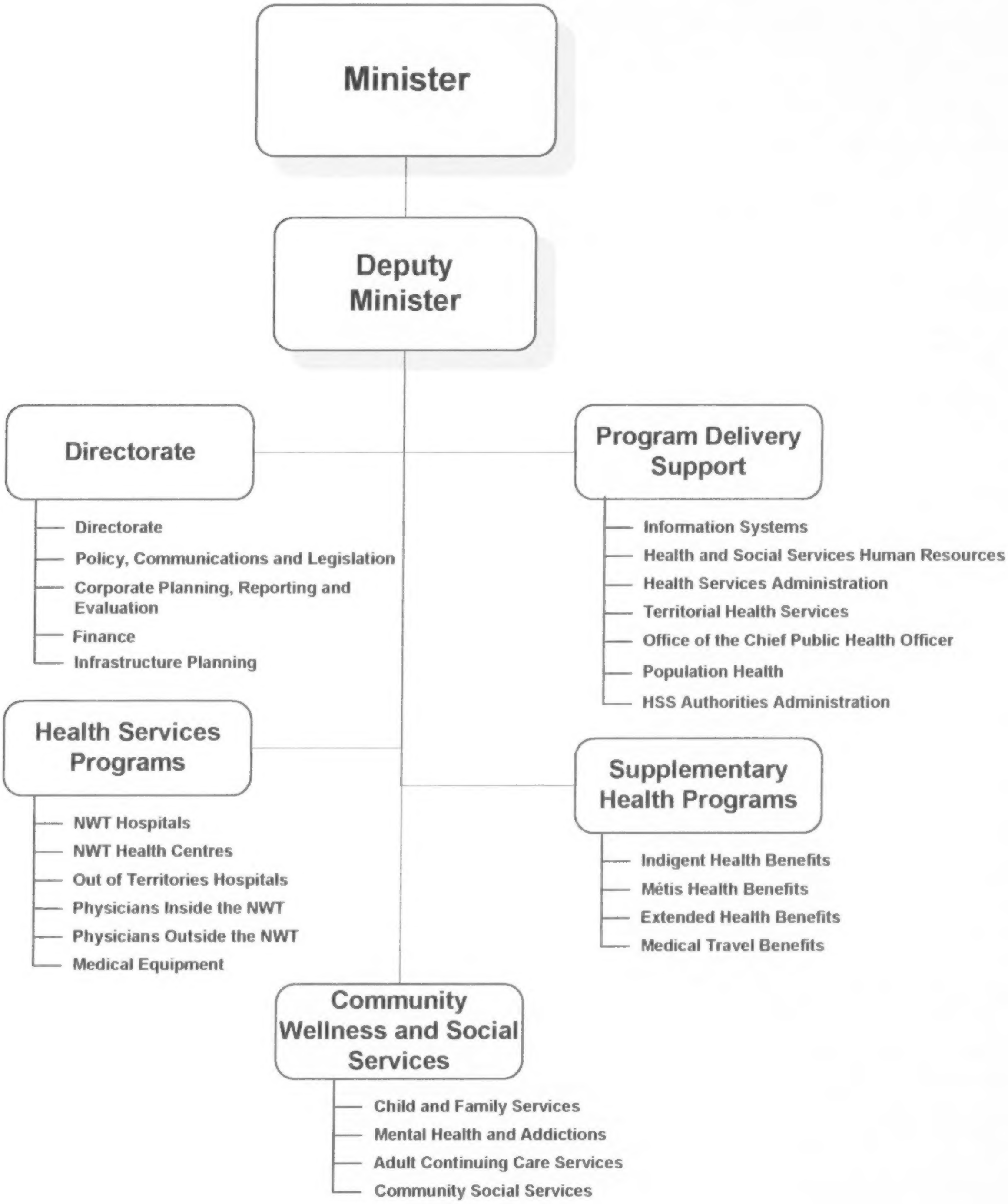
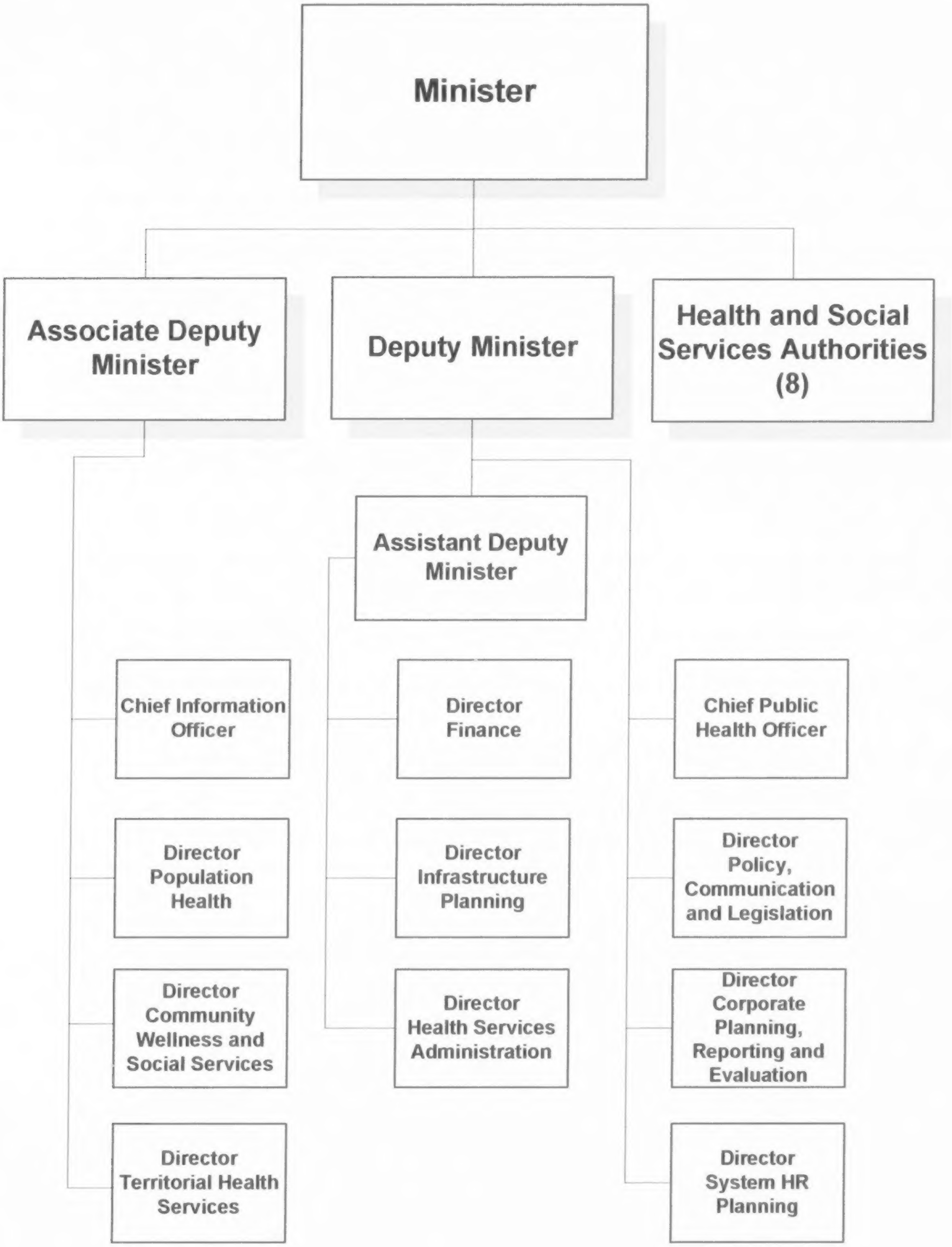
HEALTH AND SOCIAL SERVICES



- Minister
  - Deputy Minister
    - Directorate
      - Directorate
      - Policy, Communications and Legislation
      - Corporate Planning, Reporting and Evaluation
      - Finance
      - Infrastructure Planning
    - Program Delivery Support
      - Information Systems
      - Health and Social Services Human Resources
      - Health Services Administration
      - Territorial Health Services
      - Office of the Chief Public Health Officer
      - Population Health
      - HSS Authorities Administration
    - Health Services Programs
      - NWT Hospitals
      - NWT Health Centres
      - Out of Territories Hospitals
      - Physicians Inside the NWT
      - Physicians Outside the NWT
      - Medical Equipment
    - Supplementary Health Programs
      - Indigent Health Benefits
      - Métis Health Benefits
      - Extended Health Benefits
      - Medical Travel Benefits
    - Community Wellness and Social Services
      - Child and Family Services
      - Mental Health and Addictions
      - Adult Continuing Care Services
      - Community Social Services


Minister
Associate Deputy Minister
Deputy Minister
Health and Social Services Authorities (8)
Assistant Deputy Minister
Chief Information Officer
Director Population Health
Director Community Wellness and Social Services
Director Territorial Health Services
Director Finance
Director Infrastructure Planning
Director Health Services Administration
Chief Public Health Officer
Director Policy, Communication and Legislation
Director Corporate Planning, Reporting and Evaluation
Director System HR Planning

MISSION

To promote, protect and provide for the health and well-being of the people of the Northwest Territories.

GOALS

In order to provide high quality health and social services we have established goals that support our vision, mission and guiding principles.

- Wellness - Communities, families and individuals make healthy choices; children are raised in safe environments and are protected from injury and disease
- Access - The right service at the right time by the right provider
- Sustainability - Living within our means
- Accountability - Reporting to the public and the Legislative Assembly

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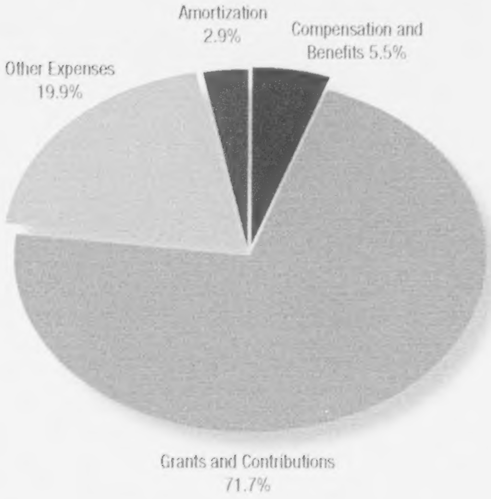
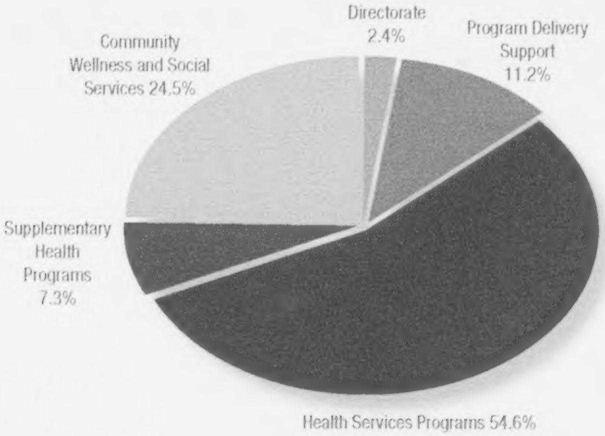
Operations Expenditures

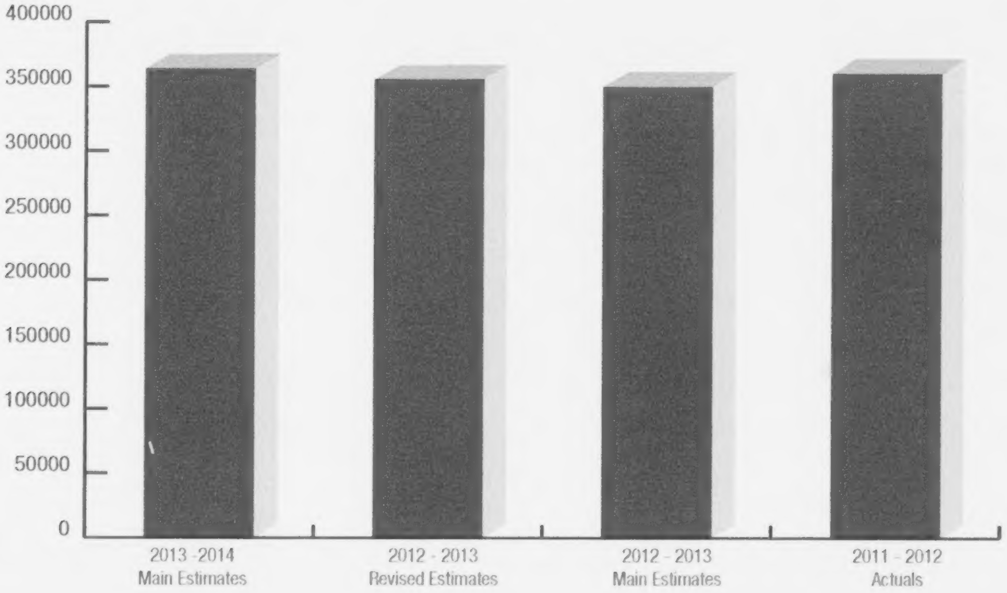
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	20,114	17,038	16,277	15,981
Grants and Contributions	260,781	256,784	253,404	254,393
Other Expenses	72,286	72,166	72,205	81,600
	353,181	345,988	341,886	351,974
Amortization	10,675	9,806	8,040	8,243
	363,856	**355,794**	**349,926**	**360,217**
Details of Other Expenses				
Travel	895	836	754	579
Materials and Supplies	692	608	579	443
Purchased Services	1,009	754	1,420	1,262
Utilities	-	-	-	-
Contract Services	27,525	27,469	26,623	31,959
Fees and Payments	37,289	37,358	37,641	40,659
Controllable Assets	868	868	918	3,254
Computer Hardware and Software	578	510	502	175
TSC Chargebacks	3,352	3,685	3,670	3,228
Other	78	78	98	41
	72,286	72,166	72,205	81,600

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	241,788	216,542	209,155	195,499
Accumulated amortization	(116,127)	(106,321)	(106,508)	(98,507)
Net book value	125,661	110,221	102,647	96,992
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	34,758	25,246	11,517	21,597
Disposals	-	-	-	(125)
Amortization expense	(10,675)	(9,806)	(8,040)	(8,243)
END OF THE YEAR				
Net book value of assets in service	149,744	125,661	106,124	110,221
Work in progress	71,971	70,348	93,290	47,281
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**221,715**	**196,009**	**199,414**	**157,502**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	70,348	47,281	68,618	52,041
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	36,381	48,313	36,189	16,837
Less work in progress, end of the year	(71,971)	(70,348)	(93,290)	(47,281)
Assets put into service during the year	**34,758**	**25,246**	**11,517**	**21,597**

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	34,750	39,552	32,766	13,439
Small Capital Projects	631	3,173	3,173	1,155
Information Technology Projects	1,000	5,588	250	2,243
TOTAL INFRASTRUCTURE INVESTMENT	36,381	48,313	36,189	16,837
ALLOCATED TO:				
Tangible Capital Assets	36,381	48,313	36,189	16,837
Infrastructure Contributions	-	-	-	-
	36,381	48,313	36,189	16,837

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Transfer Payment				
Wait Times Reduction Trust	315	315	315	317
Territorial Health Access Fund - Extended Territorial Health System Sustainability Initiative (THSSI)	4,333	4,333	4,333	4,333
Medical Travel Fund - Extended Territorial Health System Initiative (THSSI)	3,200	3,200	3,200	3,200
Hospital Care - Status Indians and Inuit	21,455	21,034	21,034	21,267
Medical Care - Status Indians and Inuit	7,384	7,239	7,239	6,456
	36,687	36,121	36,121	35,573
General				
Professional Licenses Fees	180	140	140	163
Vital Statistics Fees	100	100	100	105
Environmental Health Fees	20	20	20	29
	300	260	260	297
Other Recoveries				
Reciprocal Billing - Inpatient Services	3,000	3,000	3,000	3,294
Reciprocal Billing - Hospital Services for Nunavut	8,500	8,500	8,500	8,348
Reciprocal Billing - Medical Services	500	500	500	347
Reciprocal Billing - Specialist Physicians for Nunavut	1,500	1,500	1,500	1,118
Special Allowances	1,000	1,000	1,000	914
Third Party Recoveries	-	-	-	11
Subrogated Claims	-	-	-	288
NWT Housing Corp - Woodland Manor	-	-	-	15
Health and Social Services Authorities - Surplus Recovery	-	-	-	8,245
Amortization of Capital Contributions	1,450	1,200	1,200	1,404
	15,950	15,700	15,700	23,984
Grant in Kind				
Rockhill Apartments (lease to YWCA)	443	443	443	443
	443	443	443	443
	53,380	**52,524**	**52,524**	**60,297**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	147	3	-	150
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	21	-	-	21
	171	**3**	**-**	**174**
Community Allocation				
Yellowknife Headquarters	147	3	-	150
Regional/Area Offices	24	-	-	24
Other Communities	-	-	-	-
	171	**3**	**-**	**174**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	130	-	-	130
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	19	-	-	19
	149	**-**	**-**	**149**
Community Allocation				
Yellowknife Headquarters	130	-	-	130
Regional/Area Offices	19	-	-	19
Other Communities	-	-	-	-
	149	**-**	**-**	**149**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Active Positions – Health and Social Services Authorities

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Total
Authority Allocation			
Dehcho Health & Social Services Authority	86	9	95
Beaufort Delta Health & Social Services Authority	210	15	225
Tłı̨chǫ Community Services Agency	78	14	92
Sahtu Health & Social Services Authority	64	7	71
Stanton Territorial Health Authority	365	40	405
Yellowknife Health & Social Services Authority	148	16	164
Fort Smith Health & Social Services Authority	97	14	111
Hay River Health & Social Services Authority	157	24	181
	1,205	**139**	**1,344**
Community Allocation			
Yellowknife Headquarters	-	-	-
Regional/Area Offices	976	95	1,071
Other Communities	229	44	273
	1,205	**139**	**1,344**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Total
Authority Allocation			
Dehcho Health & Social Services Authority	84	8	92
Beaufort Delta Health & Social Services Authority	210	15	225
Tłı̨chǫ Community Services Agency	78	14	92
Sahtu Health & Social Services Authority	65	5	70
Stanton Territorial Health Authority	358	40	398
Yellowknife Health & Social Services Authority	147	17	164
Fort Smith Health & Social Services Authority	90	9	99
Hay River Health & Social Services Authority	153	25	178
	1,185	**133**	**1,318**
Community Allocation			
Yellowknife Headquarters	-	-	-
Regional/Area Offices	953	91	1,044
Other Communities	232	42	274
	1,185	**133**	**1,318**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

DIRECTORATE

Activity Description

Under the authority of the Minister, the **Directorate** provides strategic leadership to the Department and the Authorities. This includes responsibility for overall coordination of strategic reform initiatives aimed at ensuring the long-term sustainability of the HSS system. The Directorate is responsible for broad system planning, establishing strategic direction, providing innovative leadership, coordination and risk management as well as the provision of administrative services for departmental operations.

The **Policy, Communications and Legislation** Division provides leadership and services in the development of policy, legislation and regulations along with Intergovernmental relations, Aboriginal affairs, Official Languages and Communications.

The **Corporate Planning, Reporting and Evaluation** Division is responsible for setting a system-wide framework for planning and accountability to ensure that Department priorities respond to system-wide health and social issues and reflect priorities set by government. This division is also responsible for monitoring program performance and conducting evaluations to support evidence based decision-making. Responsibility for professional licensing is also included in the Division.

The **Finance** Division provides financial planning, financial management and administrative services for the health and social services system. These services include providing advice to the Department and the Authorities on financial management, financial monitoring, financial analysis, transaction processing and procurement, including contracts and contributions.

The **Infrastructure Planning** Division is responsible for the overall development, design and planning of capital infrastructure projects. Planning and purchasing for medical equipment and ever-greening is also included in this division.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	7,165	6,322	6,205	5,677
Grants and Contributions	35	105	35	71
Other Expenses	1,399	1,439	1,684	1,586
	8,599	7,866	7,924	7,334
Amortization	-	-	-	-
	8,599	**7,866**	**7,924**	**7,334**
Details of Other Expenses				
Travel	264	264	182	108
Materials and Supplies	113	127	112	112
Purchased Services	81	64	780	164
Utilities	-	-	-	-
Contract Services	801	869	481	986
Fees and Payments	66	34	34	191
Controllable Assets	-	-	-	3
Computer Hardware and Software	9	16	10	13
TSC Chargebacks	-	-	-	-
Other	65	65	85	9
	1,399	1,439	1,684	1,586

DIRECTORATE

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Tłįchǫ Cultural Co-ordinator. The three parties (Tłįchǫ, Canada and GNWT) agreed to each fund one third of the costs of a position. The GNWT's portion of funding for the Cultural Co-ordinator is to be split equally between the Departments of Health and Social Services and Education, Culture and Employment.	35	35	35	34
Integrated Service Delivery Model (ISDM). A contribution was provided to the Hay River Health and Social Services Authority for a review of the ISDM. A review of the core primary services that are currently provided throughout the north was completed.	-	70	-	37
	35	**105**	**35**	**71**

DIRECTORATE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	56	1	-	**57**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	56	**1**	**-**	**57**
Community Allocation				
Yellowknife Headquarters	56	1	-	**57**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	56	**1**	**-**	**57**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	53	-	-	**53**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	53	**-**	**-**	**53**
Community Allocation				
Yellowknife Headquarters	53	-	-	**53**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	53	**-**	**-**	**53**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PROGRAM DELIVERY SUPPORT

Activity Description

The Department provides ongoing system wide program planning, standards development and advice in the delivery of health and social programs.

Health and Social Services **Human Resources** is responsible for coordinating system-wide planning and promotion of health and social services careers. This includes working in collaboration with the department of Human Resources to forecast health and social services human resources needs, and the design, delivery and evaluation of programs to support recruitment and retention specifically related to health and social services professionals.

The **Information Services Division** leads on informatics initiatives in support of the broader systemic goals of Health and Social Services. The Division provides operational support to departmental and territorial systems, and provides planning, implementation and investment support for new territorial health and social services initiatives, data standards, as well as coordination of *Access to Information, Protection of Privacy* requests and records management.

The **Health Services Administration Division** is responsible for the administration of the Health Benefits programs (including Insured Health Benefits, Extended Health Benefits, Catastrophic Health Benefits, Métis, Non-Insured Health Benefits and inter-jurisdictional billings for Hospital and Physician Services). The Division is also responsible for providing leadership and direction to the Authorities in the administration of Insured services, reciprocal billing and Health Benefits eligibility and registration. The Vital Statistics, Registrar General is also located in this division providing the registration and issuing of certificates for vital events that occur in the NWT.

The **Chief Public Health Officer** is responsible for establishing a system response to broad population health issues. This office guides wellness surveillance activities and coordinates responses in the areas of health promotion, environmental health disease control and epidemiology. The system's response to population health issues such as cancer, early childhood development and environmental contaminants are coordinated out of this office. The mandate and responsibilities of the Chief Public Health Officer are largely defined from the *NWT Public Health Act*.

The **Population Health Division** is responsible for services aimed at broad population health through co-ordination and ongoing management of health and wellness surveillance activities for the NWT. This includes the development of program standards, monitoring and evaluation in the areas of public health, health promotion, injury prevention, environmental health, disease control and epidemiology.

The **Territorial Health Services Division** ensures standards and policies are in place to guide the delivery of health services throughout the NWT. Specifically, this division is responsible for the planning, development, coordination, monitoring and review of: acute care; long-term care; homecare; seniors and persons with disabilities; rehabilitation; maternal and child health and oral health; community health programs and physician services.

HSS Authorities Administration includes funding to Health and Social Services Authorities for activities associated with management and administration.

PROGRAM DELIVERY SUPPORT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	10,243	8,527	7,280	7,586
Grants and Contributions	20,521	19,880	18,197	15,370
Other Expenses	9,922	9,852	9,295	10,792
	40,686	38,259	34,772	33,748
Amortization	-	-	-	-
	40,686	**38,259**	**34,772**	**33,748**
Details of Other Expenses				
Travel	326	272	200	377
Materials and Supplies	445	384	223	246
Purchased Services	667	429	361	1,043
Utilities	-	-	-	-
Contract Services	3,764	3,640	3,028	3,341
Fees and Payments	804	937	1,312	2,395
Controllable Assets	-	-	-	10
Computer Hardware and Software	551	492	488	152
TSC Chargebacks	3,352	3,685	3,670	3,228
Other	13	13	13	-
	9,922	9,852	9,295	10,792

Program Delivery Details	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Information Systems	8,081	8,137	8,098	7,547
HSS Human Resources	5,117	3,947	3,947	3,738
Health Services Administration	1,596	1,726	1,751	1,645
Territorial Health Services	3,996	3,603	2,045	1,881
Office of the Chief Public Health Officer	1,696	2,050	937	921
Population Health	4,612	4,172	3,489	4,377
HSS Authorities Administration	15,588	14,624	14,505	13,639
	40,686	**38,259**	**34,772**	**33,748**

PROGRAM DELIVERY SUPPORT

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Information Systems Contributions - Funding provided to Health and Social Services Authorities for staff to maintain and administer integral health and social services information systems.				
- Telehealth Co-ordinator	100	100	100	100
- NWT Wide Picture Archiving and Communication System (PACS) System Administrator	100	100	100	100
- Laboratory Information Systems (LIS) Administrator	118	118	118	-
Professional Development, Recruitment and Retention (Health and Social Services Human Resources Program) - Funding to Authorities for the planning, development and implementation of recruitment, retention, succession and mentorship programs. This funding ensures that the ongoing front-line staffing needs of the NWT Health and Social Services System are met and that Northerners continue to be provided with a high level of professional care.	2,701	2,901	2,901	893
Territorial Health Services Contributions - Funding for the Seniors 1-800 line / NWT Seniors Society, Canadian National Institute for the Blind, and the NWT Council of Persons with Disabilities. Funding is also provided to the NWT Association of Midwives.	739	739	473	638
Office of the Chief Public Health Officer Contributions - Funding to Authorities and others for health promotion and prevention activities.	221	715	-	-

PROGRAM DELIVERY SUPPORT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Population Health Contributions - Funding to Authorities and non-government organizations for tobacco health promotion activities and healthy choices.				
- Authorities	424	413	-	-
- Department	530	170	-	-
HSS Authorities Administration - Funding to HSS Authorities for administration to provide services to eligible NWT residents in Territorial Health Insured Services.	15,588	14,624	14,505	13,639
	20,521	**19,880**	**18,197**	**15,370**

PROGRAM DELIVERY SUPPORT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	69	-	-	**69**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	2	-	-	**2**
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	20	-	-	**20**
	91	-	-	**91**
Community Allocation				
Yellowknife Headquarters	69	-	-	**69**
Regional/Area Offices	22	-	-	**22**
Other Communities	-	-	-	-
	91	-	-	**91**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	50	-	-	**50**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	19	-	-	**19**
	69	-	-	**69**
Community Allocation				
Yellowknife Headquarters	50	-	-	**50**
Regional/Area Offices	19	-	-	**19**
Other Communities	-	-	-	-
	69	-	-	**69**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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HEALTH SERVICES PROGRAMS

Activity Description

Health services to eligible northern residents in areas such as inpatient and outpatient services, public health and chronic care are provided through the Department and Authorities. Pursuant to the *Hospital Insurance and Health and Social Services Administration Act*, Health and Social Services Authorities are established to operate, manage and control facilities, programs and services.

Hospital Services

- funding to Authorities to provide primary, secondary and emergency care in NWT hospitals
- funding for insured hospital services to NWT residents outside the NWT

NWT Health Centres

- funding to Authorities to provide residents with primary care or "first contact" care through a system of health centres located throughout the NWT

Physician Services

- funding to Authorities to provide insured physician services inside the NWT
- funding for insured physician services to NWT residents outside the NWT

Medical equipment under $50,000

- funding for medical equipment under $50,000

HEALTH SERVICES PROGRAMS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	152,568	151,003	149,459	154,138
Other Expenses	36,199	36,235	36,235	40,414
	188,767	187,238	185,694	194,552
Amortization	9,815	8,946	7,295	7,385
	198,582	**196,184**	**192,989**	**201,937**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	355	355	355	325
Fees and Payments	34,992	35,028	35,028	37,318
Controllable Assets	852	852	852	2,771
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	36,199	36,235	36,235	40,414

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
NWT Hospitals	91,132	89,148	87,771	99,916
NWT Health Centres	28,618	28,999	28,846	29,411
Out-of-Territories Hospitals	19,123	19,123	19,123	17,680
Physicians Inside the NWT	43,459	43,533	43,519	41,464
Physicians Outside the NWT	5,333	5,333	5,333	5,137
Medical Equipment under $50,000	1,102	1,102	1,102	944
Amortization	9,815	8,946	7,295	7,385
	198,582	**196,184**	**192,989**	**201,937**

HEALTH SERVICES PROGRAMS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Medical Professional Development - Grant to the NWT Medical Association for professional development of eligible individual NWT physicians.	40	40	40	40
	40	40	40	40
Contributions				
Hospital Services (NWT Hospitals) - Funding to Authorities that provide services to eligible NWT residents (for primary, secondary and emergency care provided by physicians in hospitals).	84,234	82,250	80,873	87,495
Health Centres - Funding to Authorities to provide primary care, or "first contact" care, to eligible NWT residents through a system of health centres across the NWT.	28,618	28,999	28,846	28,426
Physician Services to NWT Residents (Physicians Inside the NWT) - Funding to Authorities that provide insured medical (physician) services inside the NWT to eligible residents (NWT Health Care Plan).	39,426	39,464	39,450	37,927
Medical Equipment under $50,000 - Funding to Authorities for minor medical equipment purchases under $50,000.	250	250	250	250
	152,528	150,963	149,419	154,098
	152,568	**151,003**	**149,459**	**154,138**

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SUPPLEMENTARY HEALTH PROGRAMS

Activity Description

The Department provides Supplementary Health Programs, in accordance with policy, to residents who meet eligibility criteria. Benefits include eligible prescription drugs, appliances, supplies, prostheses, and certain medical travel expenses. Specific benefit programs are:

- Extended Health Benefits
- Métis Health Benefits
- Medical Travel Benefits
- Indigent Health Benefits

SUPPLEMENTARY HEALTH PROGRAMS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	16,259	15,778	15,772	15,753
Other Expenses	10,471	10,471	10,471	10,611
	26,730	26,249	26,243	26,364
Amortization	-	-	-	-
	26,730	**26,249**	**26,243**	**26,364**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	10,070	10,070	10,070	10,153
Fees and Payments	401	401	401	458
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	10,471	10,471	10,471	10,611

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Indigent Health Benefits	115	115	115	164
Métis Health Benefits	1,907	1,907	1,907	1,615
Extended Health Benefits	8,449	8,449	8,449	8,832
Medical Travel	16,259	15,778	15,772	15,753
	26,730	**26,249**	**26,243**	**26,364**

SUPPLEMENTARY HEALTH PROGRAMS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Medical Travel Benefits (Supplementary Health Programs) - Funding to the Authorities to provide Medical Travel services to eligible NWT residents.	16,259	15,778	15,772	15,753
	16,259	**15,778**	**15,772**	**15,753**

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COMMUNITY WELLNESS AND SOCIAL SERVICES

Activity Description

This activity includes direct program delivery funding for prevention and promotion, mental health and addictions, and child and family services, as well as respite care, assisted living and institutional care including:

- Community social service workers in the areas of prevention, assessment, early intervention, and counselling and treatment services related to children, youth and families;
- Prevention, assessment, intervention, counselling and treatment programs and services to children and families, in compliance with the *Child and Family Services Act* and *Adoption Act*;
- Health promotion, prevention, assessment, treatment and rehabilitation services for addictions, mental health, disabilities, chronic illnesses, and seniors;
- Long term care facilities, including group homes and residential care both inside and outside the NWT;
- Programs to enable individuals with special living requirements to stay in their homes as long as possible and services designed to assist living in the home;
- In accordance with legislation and policy, the Office of the Public Guardian responds to situations in which guardianship may be required to protect vulnerable adults: and
- Programs related to family violence and counseling.

COMMUNITY WELLNESS AND SOCIAL SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	2,706	2,189	2,792	2,718
Grants and Contributions	71,398	70,018	69,941	69,061
Other Expenses	14,295	14,169	14,520	18,197
	88,399	86,376	87,253	89,976
Amortization	860	860	745	858
	89,259	**87,236**	**87,998**	**90,834**
Details of Other Expenses				
Travel	305	300	372	94
Materials and Supplies	134	97	244	85
Purchased Services	261	261	279	55
Utilities	-	-	-	-
Contract Services	12,535	12,535	12,689	17,154
Fees and Payments	1,026	958	866	297
Controllable Assets	16	16	66	470
Computer Hardware and Software	18	2	4	10
TSC Chargebacks	-	-	-	-
Other	-	-	-	32
	14,295	14,169	14,520	18,197

Program Delivery Details	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Child and Family Services	21,306	21,583	21,682	22,441
Mental Health and Addictions	4,445	3,396	5,076	5,379
Adult Continuing Care Services	29,059	27,701	27,462	30,101
Community Social Services	33,589	33,696	33,033	32,055
Amortization	860	860	745	858
	89,259	**87,236**	**87,998**	**90,834**

COMMUNITY WELLNESS AND SOCIAL SERVICES

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Rockhill Apartments - Funding for the renewal of the subsidized lease with the Young Women's Christian Association of Yellowknife for the Rockhill Apartments in Yellowknife.	443	443	443	443
	443	443	443	443
Contributions				
Health Awareness, Activities and Education (Child and Family Services) - Funding for authorities and non-government organizations, held at the Department, for Healthy Families, early childhood development, child protection, wellness promotion and youth services. Funding to the Dene Nation is also included.	1,809	2,244	1,344	681
Children's Services (Child and Family Services) - Funding for Authorities that provide services to eligible NWT residents.				
- Intervention (Protective) Services	959	957	956	956
- Foster Care	7,689	7,689	7,689	7,689
- Residential Care	3,675	3,529	3,598	3,563
Mental Health and Addictions - funding to authorities and non-government organizations, for mental health and addictions programs, as well as promotion and prevention initiative funding. Also included is program funding for suicide prevention and family violence prevention. Includes funding for the Yellowknife Homeless Day Shelter and the Canadian Mental Health Association.				
- Department	1,463	1,163	2,588	2,972
- Authorities	125	-	320	320

COMMUNITY WELLNESS AND SOCIAL SERVICES

Grants and Contributions (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Residential Care - Elderly & Persons with Disabilities (Adult Continuing Care Services) - Funding to Authorities that provide services to eligible NWT residents including long-term care facilities, group homes and residential care within the NWT.	21,646	20,297	19,970	20,382
Community Services - Funding to Authorities to provide community programs and services to eligible NWT residents for:				
- social services delivery which includes support workers (Social Workers and Mental Health and Addiction Workers), and Mental Health and Addiction program funding;	20,246	20,341	20,168	19,763
- non-government organizations' residential care (alcohol and drugs) programs and services related to addictions, mental health, disabilities, chronic illnesses;	2,931	2,931	2,931	2,946
- family violence funding which includes emergency shelters and counselling services;	2,752	2,752	2,752	2,221
- community wellness programs including the Bailey House in Yellowknife; and	1,793	1,808	1,803	1,702
- homecare.	5,867	5,864	5,379	5,423
	70,955	69,575	69,498	68,618
	71,398	**70,018**	**69,941**	**69,061**

COMMUNITY WELLNESS AND SOCIAL SERVICES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	22	2	-	**24**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	1	-	-	**1**
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	**1**
	24	**2**	-	**26**
Community Allocation				
Yellowknife Headquarters	22	2	-	**24**
Regional/Area Offices	2	-	-	**2**
Other Communities	-	-	-	-
	24	**2**	-	**26**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	**27**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	-	-	**27**
Community Allocation				
Yellowknife Headquarters	27	-	-	**27**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	-	-	**27**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

DETAILS OF FUNDING ALLOCATED TO HEALTH AND SOCIAL SERVICES AUTHORITIES

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Mains	2012-2013 Main Estimates
Beaufort-Delta Health & Social Services Authority	43,569	42,344	41,270
Dehcho Health & Social Services Authority	16,979	16,744	16,676
Fort Smith Health & Social Services Authority	16,706	16,106	16,042
Hay River Health & Social Services Authority	24,746	24,055	24,055
Sahtu Health & Social Services Authority	11,560	11,363	11,292
Stanton Territorial Health Authority	81,281	79,135	78,210
Tłı̨chǫ Community Services Agency	12,057	12,313	12,224
Yellowknife Health & Social Services Authority	45,280	45,702	45,309
	252,178	**247,762**	**245,078**

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2013-2014 Main Estimates	Future Lease Payments
Dehcho HSSA			
Wellness Clinic	Kakisa	17	27
		17	**27**
Fort Smith HSSA			
Office/Program Space	Fort Smith	2	
		2	**-**
Department			
Office Space	Yellowknife	21	10
		21	**10**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Transitional Health Funding Contribution Agreement - Health Canada funding is provided under one funding agreement for health and wellness programs in the following areas: Community Programs: - Children & Youth - Mental Health & Addiction - Chronic Disease & Injury Prevention Primary Care: - Home and Community Care	12,372	12,372	12,001	12,291
Non-Insured Health Benefits - Health Canada funding to provide benefits for First Nation and Inuit residents that are not covered under the Hospital or Medical Care programs.	11,670	11,670	10,550	12,675
Drug Treatment Funding Program (Nats'ejee K'eh Treatment Centre - Youth Treatment Program) - Funding provided by Health Canada to research, design and develop an intervention/treatment service model that would have both residential and community components and enhance capacity and readiness to deliver an evidence-informed intervention/treatment. Funding is to March 31, 2012. An amendment is pending.	345	345	345	430
NWT National Diabetes and Chronic Disease Surveillance System - To develop Federal (Health Canada), Provincial and Territorial capacity for standardized diabetes surveillance using primarily administrative data. Agreement ended March 31, 2012. New agreement is pending	177	177	121	118
Territorial Health Access Fund Operational Secretariat - Federal funding managed and provided by the Government of the Yukon to support an operational secretariat and to support pan-territorial initiatives of mutual interest approved by the Territorial/Federal ADM's Working Group.	175	175	175	121

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Toll-Free Tobacco Quitline - Funding provided by Health Canada to reduce tobacco use in the NWT by implementing a toll free quit line and establish quit line services prior to the proposed implementation of a national toll free quit line number on tobacco packaging. A new agreement was signed in November 2011. It is a 4 year agreement, ending October 31, 2015. The agreement is for a set amount for each year.	100	100	100	20
Health System Chronic Disease Management Strategy - Funding from Health Canada to develop a coordinated chronic disease management strategy that provides optimal management of chronic illnesses to all Northerners delivered in a manner congruent with the principles of primary healthcare in a northern context.	88	110	-	-
Tłįchǫ Agreement Implementation Funding - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Tłįchǫ implementation activities pursuant to the Tłįchǫ Implementation Plan.	72	88	87	-
Health Care Policy - Research for Licensing IMGs - Funding from Health Canada to fund research required to develop options to enable the NWT to consider licensure of international medical graduates (IMGs) without comprising patient safety or obligations under Chapter 7 of the Agreement on Internal Trade (labour mobility). This is a one year agreement.	-	150	-	-

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Pan Canadian Public Health Network - Funding from Ministry of Health to fund support staff for the P/T Co-Chair of the Pan-Canadian Public Health Network Council. This is a one year agreement.	-	100	-	-
Mental Health Commission of Canada - Grant to support the consulting and related costs in the creation of an adaptation of the Mental Health First Aid Program for northern people . Funding to end March 31, 2013.	-	40	40	51
Chronic Disease Surveillance System - Funding from the Canadian Diabetes Association to validate diabetes cases between administrative data and medical records in 4 communities in the NWT.	-	34	-	-
NWT Cumulative Impact Monitoring Program - Funding from Aboriginal Affairs and Northern Development Canada to use GIS tools to provide a visual analysis of predictors for increased mercury levels in lakes.	-	23	-	-
Enhanced Hepatitis Surveillance System (EHSS) - Federal funding provided by the Public Health Agency of Canada to administer the EHSS questionnaire through communication with physicians for each newly identified hepatitis B or C case.	-	-	50	55
Tobacco Cessation Project - Funding provided by Health Canada to coordinate Cessation activities for the NWT with an emphasis on activities to support the aboriginal population and increase the capacity of the NWT Health Care system to address tobacco cessation. Funding was for a 3 year period which ended March 31, 2012.	-	-	-	389

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Electronic Medical Records (EMR) Program Start-Up - Start-up funding provided by Canada Health Infoway to accelerate the deployment of the EMR Program in the NWT.	-	-	-	303
Pan-Territorial Social Marketing Project - Funding from Government of Yukon to develop comprehensive social marketing campaigns to improve the health and well-being of people living in the NWT, Nunavut and Yukon. Agreement ended March 31, 2012.	-	-	-	295
Pan - Territorial Mental Health First Aid - Funding provided by the Government of Yukon to implement culturally relevant and sage Mental Health First Aid in all three territories taking into account existing systems. The NWT is the lead.	-	-	-	186
NWT Public Health Surveillance Project - Funding from Canada Health Infoway to assist with preliminary analysis on a system to support integrated and consistent case management, immunization management and outbreak detection and response.	-	-	-	174
Coalitions Linking Action and Science for Prevention (CLASP) - Collaborative Action on Childhood Obesity - Funding provided by the Chronic Disease Prevention Alliance of Canada which targets school aged children in order to reduce the consumption of sugar-sweetened beverages and screen-time among youth to reduce child and youth obesity and enhance overall health and reduce risk factors for chronic diseases.	-	-	-	145

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Pan-Territorial Medical Travel Programs Evaluation - Federal funding managed by and provided from the Government of the Yukon as approved by the Territorial/Federal ADM's Working Group for a Pan-Territorial initiative. The GNWT was assigned the lead on this project to conduct an evaluation of Medical Travel Programs administered by the governments of the Northwest Territories, Yukon, and Nunavut in their respective territories. Agreement ended March 31, 2012.	-	-	-	136
Northern Contaminants Fund - Federal funding from Aboriginal Affairs and Northern Development to undertake a project to review and synthesize into a more useable electronic format, extensive Northern Contaminants information that has been collected over the past 17 years.	-	-	-	68
	24,999	**25,384**	**23,469**	**27,457**

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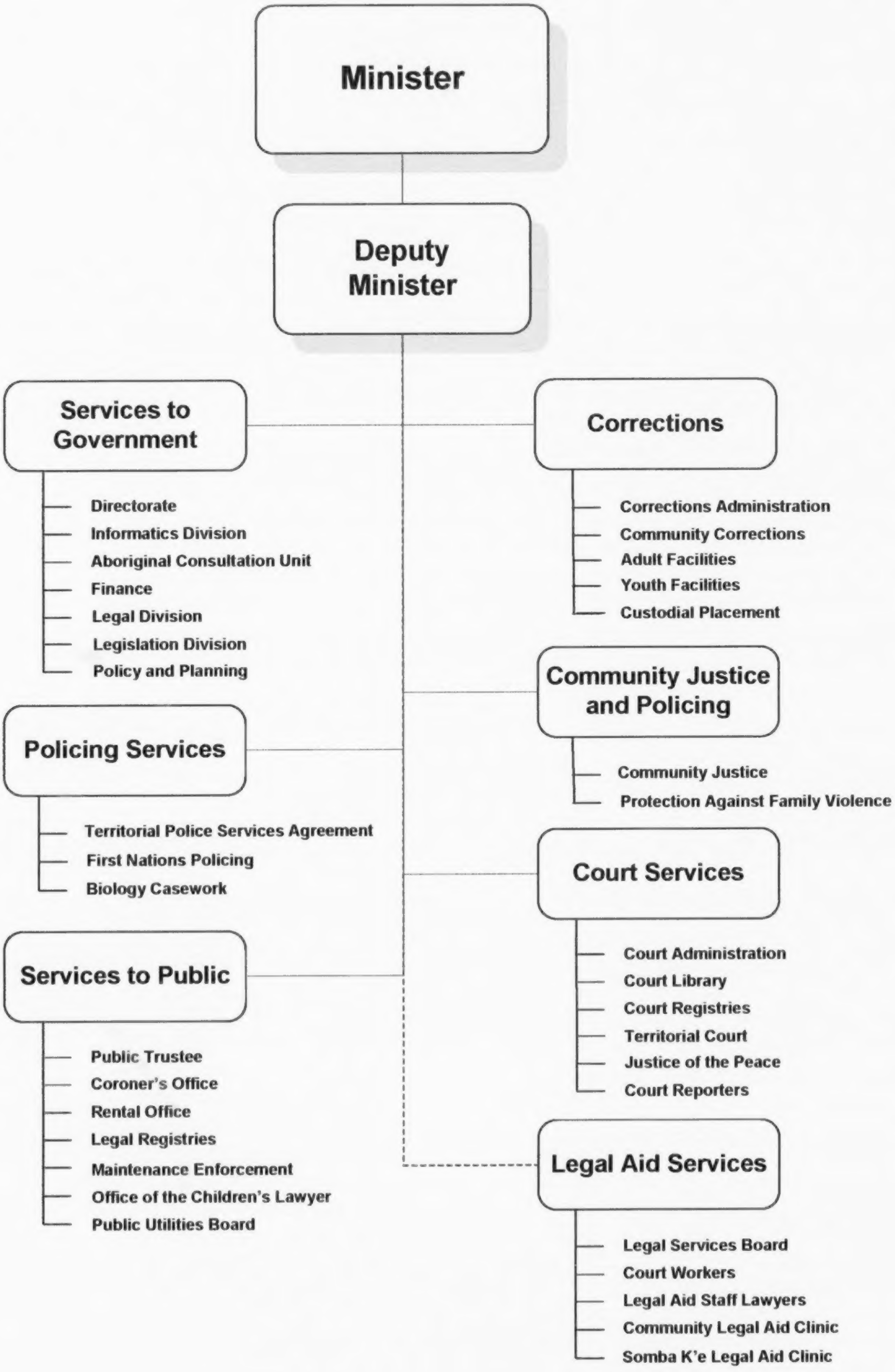
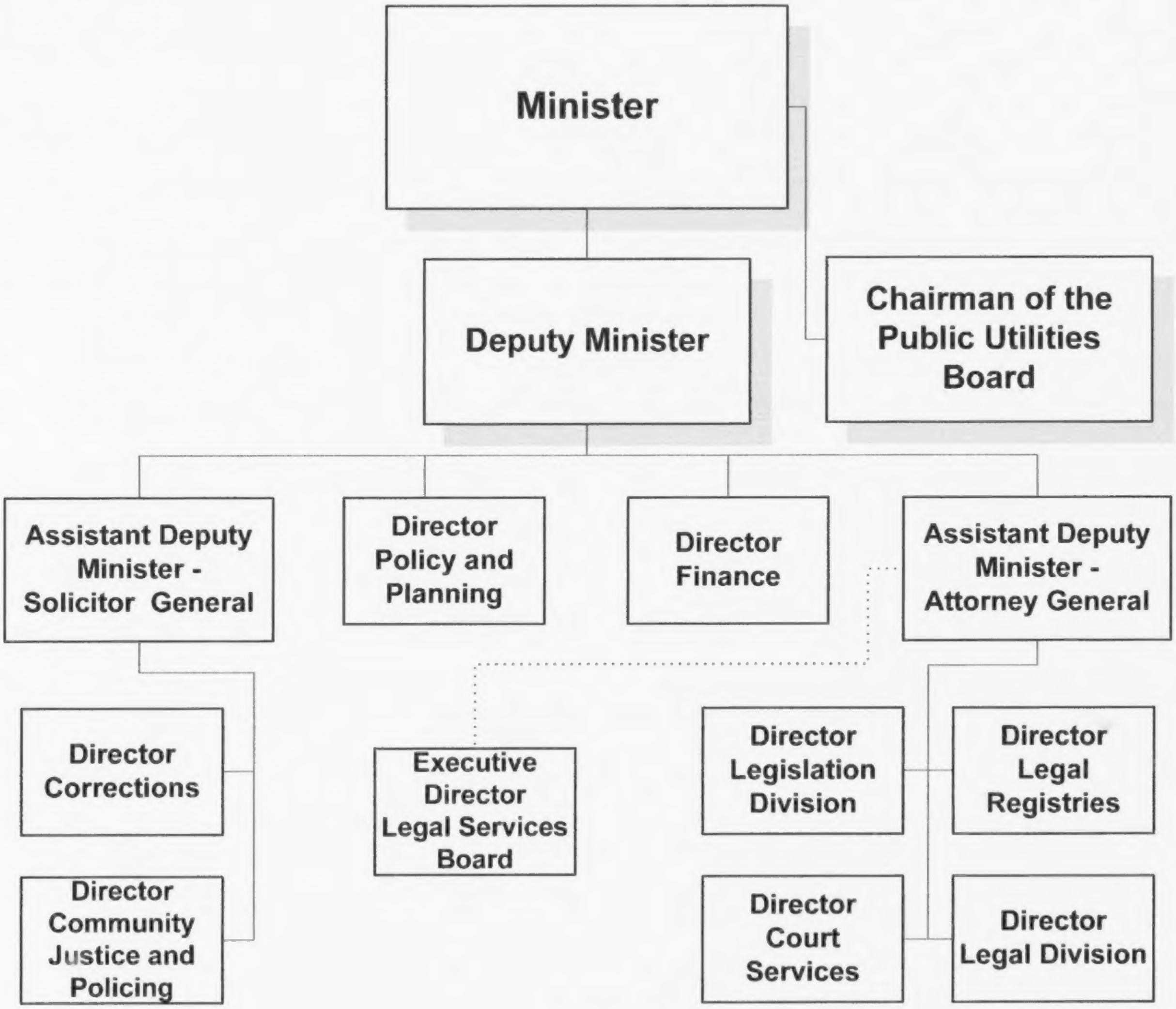
JUSTICE


Minister
Deputy Minister
Services to Government
Directorate
Informatics Division
Aboriginal Consultation Unit
Finance
Legal Division
Legislation Division
Policy and Planning
Corrections
Corrections Administration
Community Corrections
Adult Facilities
Youth Facilities
Custodial Placement
Community Justice and Policing
Community Justice
Protection Against Family Violence
Policing Services
Territorial Police Services Agreement
First Nations Policing
Biology Casework
Court Services
Court Administration
Court Library
Court Registries
Territorial Court
Justice of the Peace
Court Reporters
Services to Public
Public Trustee
Coroner's Office
Rental Office
Legal Registries
Maintenance Enforcement
Office of the Children's Lawyer
Public Utilities Board
Legal Aid Services
Legal Services Board
Court Workers
Legal Aid Staff Lawyers
Community Legal Aid Clinic
Somba K'e Legal Aid Clinic


Minister
Deputy Minister
Chairman of the Public Utilities Board
Assistant Deputy Minister - Solicitor General
Director Policy and Planning
Director Finance
Assistant Deputy Minister - Attorney General
Director Corrections
Director Community Justice and Policing
Executive Director Legal Services Board
Director Legislation Division
Director Legal Registries
Director Court Services
Director Legal Division

MISSION

Our mission is to serve the residents of the NWT by:

1. Working with community members so that communities are safe and secure;
2. Ensuring that all residents have access to justice, including legal aid, the courts, alternatives to the courts and other justice-related services;
3. Providing legal services to the Government of the Northwest Territories (GNWT) and its agencies;
4. Protecting the rights and freedoms of individuals and groups; and
5. Promoting respect for the law and the Constitution of Canada.

GOALS

1. Crime reduction activities are more integrated and focused on social factors.
2. Communities have a stronger role in the justice system and greater access to programs and services.
3. Families and youth at risk are more fully supported.
4. The Department is better equipped to provide core programs and services.
5. The justice system is continually adapting.

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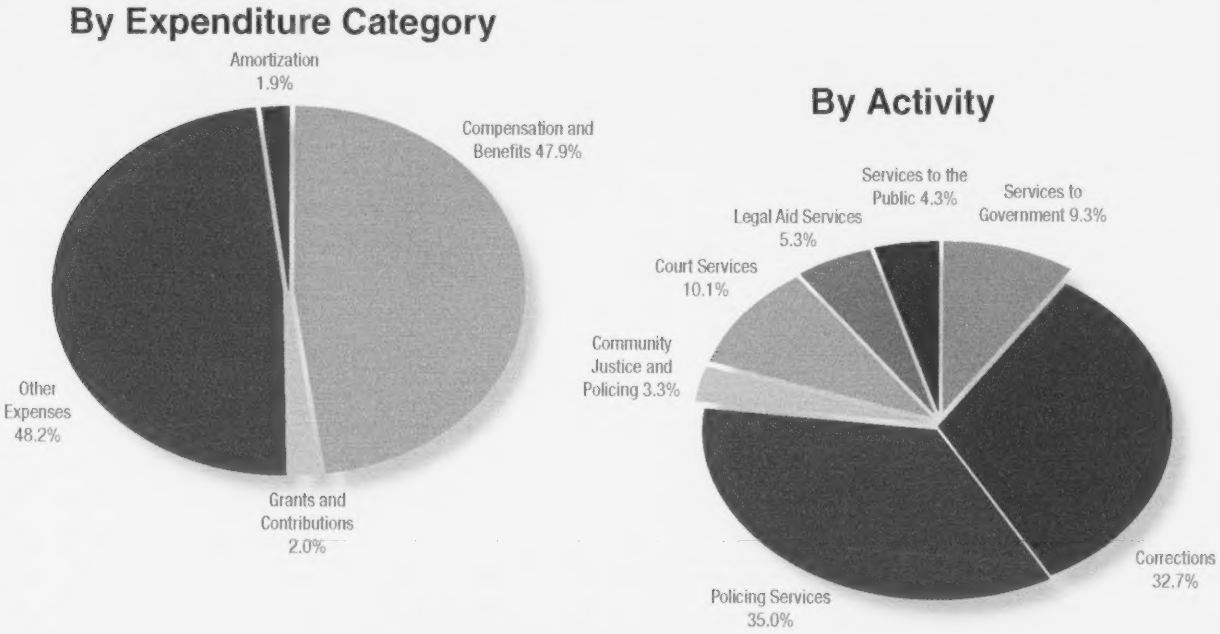
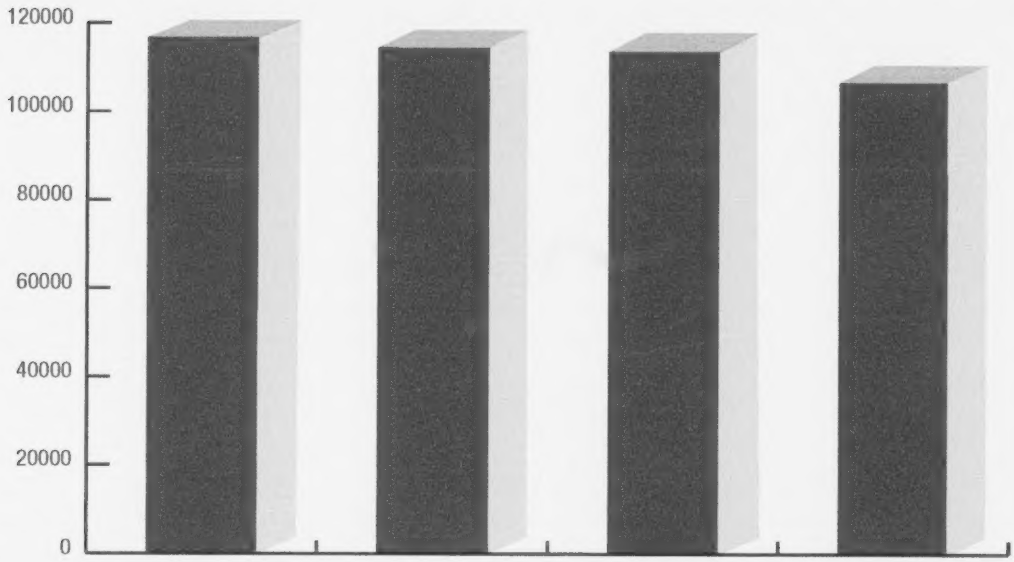
Operations Expenditures



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	55,878	55,089	54,413	52,500
Grants and Contributions	2,319	2,229	2,229	2,124
Other Expenses	56,312	54,821	54,637	49,831
	114,509	112,139	111,279	104,455
Amortization	2,250	2,395	2,395	2,281
	116,759	**114,534**	**113,674**	**106,736**
Details of Other Expenses				
Travel	2,920	2,790	2,790	2,892
Materials and Supplies	2,496	2,492	2,472	2,499
Purchased Services	1,044	1,039	1,039	898
Utilities	96	96	96	159
Contract Services	43,391	41,935	41,886	38,216
Fees and Payments	3,918	3,984	3,889	2,719
Controllable Assets	378	388	388	258
Computer Hardware and Software	369	390	370	538
TSC Chargebacks	1,596	1,517	1,517	1,504
Other	104	190	190	148
	56,312	54,821	54,637	49,831

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	73,276	71,158	72,477	70,221
Accumulated amortization	(22,699)	(20,304)	(20,502)	(18,226)
Net book value	50,577	50,854	51,975	51,995
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,101	2,118	1,004	1,207
Disposals	-	-	-	(67)
Amortization expense	(2,250)	(2,395)	(2,395)	(2,281)
END OF THE YEAR				
Net book value of assets in service	49,428	50,577	50,584	50,854
Work in progress	-	302	-	366
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**49,428**	**50,879**	**50,584**	**51,220**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	302	366	302	583
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	799	2,054	702	990
Less work in progress, end of the year	-	(302)	-	(366)
Assets put into service during the year	**1,101**	**2,118**	**1,004**	**1,207**

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	799	1,771	702	832
Information Technology Projects	-	283	-	158
TOTAL INFRASTRUCTURE INVESTMENT	799	2,054	702	990
ALLOCATED TO:				
Tangible Capital Assets	799	2,054	702	990
Infrastructure Contributions	-	-	-	-
	799	2,054	702	990

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Transfer Payment				
Aboriginal Justice Strategy	-	-	-	316
Access to Justice	1,972	1,972	1,972	1,972
Intensive Rehabilitative Custody and Supervision	300	291	200	300
Youth Justice Services	2,447	3,059	3,059	3,059
	4,719	5,322	5,231	5,647
General				
Access to Information and Protection of Privacy Fees	4	4	4	7
Court Fees & Fines	580	540	540	522
Interest	3	3	3	-
Land Title & Legal Registries Fees	4,316	4,310	4,310	4,591
Maintenance Enforcement Program Attachment Costs	24	24	24	23
Public Trustee Fees	101	101	101	124
Young Offenders Special Allowance	25	25	25	12
	5,053	5,007	5,007	5,279
Recoveries				
Air Charter Recoveries	92	92	92	133
Amortization of Capital Contributions	10	10	10	10
Legal Aid Repayments	60	60	60	79
Community Parole	25	25	25	22
Federal Exchange of Services	755	755	755	957
Inmate Recoveries	7	7	7	10
Nunavut Exchanges of Services	3,353	3,353	3,353	2,901
Sale of Publications	17	17	17	14
Witness Expense Assistant Recovery	182	-	-	-
	4,501	4,319	4,319	4,126
	14,273	14,648	14,557	15,052

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	80	-	-	80
North Slave	245	1	-	246
Tłįchǫ	3	-	-	3
South Slave	100	-	-	100
Dehcho	6	-	-	6
Sahtu	6	-	-	6
Beaufort Delta	22	-	-	22
	462	**1**	**-**	**463**
Community Allocation				
Yellowknife Headquarters	80	-	-	80
Regional/Area Offices	368	1	-	369
Other Communities	14	-	-	14
	462	**1**	**-**	**463**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	77	-	-	77
North Slave	244	1	-	245
Tłįchǫ	3	-	-	3
South Slave	97	-	-	97
Dehcho	6	-	-	6
Sahtu	6	-	-	6
Beaufort Delta	22	-	-	22
	455	**1**	**-**	**456**
Community Allocation				
Yellowknife Headquarters	77	-	-	77
Regional/Area Offices	364	1	-	365
Other Communities	14	-	-	14
	455	**1**	**-**	**456**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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SERVICES TO GOVERNMENT

Activity Description

Services to Government includes the corporate management activities of the Directorate, Policy and Planning Division, Finance Division and Information Services. It also includes services provided to other GNWT departments, boards and agencies. Legal Division provides advice and representation to all GNWT departments and specified public agencies. GNWT bills and regulations are prepared by or under the direction of legislative drafters in Legislation Division, and legal translators prepare French versions of these documents. The GNWT Access and Privacy Office (within the Policy and Planning Division) is responsible for providing advice and information to GNWT public bodies on the *Access to Information and Protection of Privacy (ATIPP) Act*. The Aboriginal Consultation Unit provides advice and legal support to GNWT departments engaged in consultation activities.

SERVICES TO GOVERNMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	8,179	8,119	8,028	7,711
Grants and Contributions	49	49	49	28
Other Expenses	2,660	2,627	2,627	2,054
	10,888	10,795	10,704	9,793
Amortization	37	37	37	37
	10,925	**10,832**	**10,741**	**9,830**
Details of Other Expenses				
Travel	209	189	189	86
Materials and Supplies	137	141	141	83
Purchased Services	146	146	146	80
Utilities	5	5	5	-
Contract Services	164	126	126	59
Fees and Payments	112	112	112	109
Controllable Assets	150	160	160	13
Computer Hardware and Software	44	45	45	95
TSC Chargebacks	1,593	1,517	1,517	1,504
Other	100	186	186	25
	2,660	2,627	2,627	2,054

SERVICES TO GOVERNMENT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
National Justice Issues - Grants to organizations working toward improving the Canadian Justice System.	9	9	9	8
Aboriginal Court Challenges - A grant to provide assistance to non-profit groups and individuals raising issues involving the definition and protection of aboriginal rights.	40	40	40	20
	49	**49**	**49**	**28**

SERVICES TO GOVERNMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	67	-	-	**67**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	67	-	-	**67**
Community Allocation				
Yellowknife Headquarters	67	-	-	**67**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	67	-	-	**67**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	64	-	-	**64**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	64	-	-	**64**
Community Allocation				
Yellowknife Headquarters	64	-	-	**64**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	64	-	-	**64**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

COMMUNITY JUSTICE AND POLICING

Activity Description

The Community Justice and Policing Division provides support to communities to develop and implement sustainable local justice programming in the areas of restorative justice, victim services, FASD, community policing and crime prevention. This includes the diversion program where communities assist youth and adults to deal with matters outside the formal justice system. Support is also provided to communities to enhance crime prevention activity at the local level. The Division also works closely with the RCMP on policing priorities and community safety initiatives.

COMMUNITY JUSTICE AND POLICING

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,111	1,085	1,085	780
Grants and Contributions	2,091	2,001	2,001	2,033
Other Expenses	635	584	535	209
	3,837	3,670	3,621	3,022
Amortization	-	-	-	-
	3,837	**3,670**	**3,621**	**3,022**
Details of Other Expenses				
Travel	48	48	48	16
Materials and Supplies	44	44	44	13
Purchased Services	18	18	18	8
Utilities	-	-	-	-
Contract Services	512	461	412	154
Fees and Payments	2	2	2	15
Controllable Assets	-	-	-	-
Computer Hardware and Software	11	11	11	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	2
	635	584	535	209

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Community Justice	3,310	3,197	3,197	2,798
Protection Against Family Violence	527	473	424	224
	3,837	**3,670**	**3,621**	**3,022**

COMMUNITY JUSTICE AND POLICING

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Community Justice Committees and Projects - Contributions are provided for Community Justice projects that promote and encourage the participation of communities in the justice system and the development and implementation of community-based alternatives to the formal justice system.	1,371	1,371	1,371	1,409
Victims Assistance Support Projects - Contributions are provided for the development or enhancement of community based and culturally relevant programs and projects which support or directly benefit victims of crime.	615	525	525	519
YWCA of Yellowknife - Funding provided to the YWCA in their role as "designate" under the *Protection Against Family Violence Act.*	105	105	105	105
	2,091	**2,001**	**2,001**	**2,033**

COMMUNITY JUSTICE AND POLICING

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	7	-	-	7
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	9	-	-	9
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	7	-	-	7
Other Communities	-	-	-	-
	9	-	-	9

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	7	-	-	7
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	9	-	-	9
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	7	-	-	7
Other Communities	-	-	-	-
	9	-	-	9

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

POLICING SERVICES

Activity Description

Policing services for NWT communities are contracted to the RCMP through an agreement between the GNWT and the Government of Canada. There are also cost-sharing programs with the Government of Canada with respect to First Nations policing to support additional RCMP resources for policing in the north. An agreement exists with Public Safety Canada to cost-share DNA testing and analysis.

POLICING SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	40,856	39,469	39,469	35,959
	40,856	39,469	39,469	35,959
Amortization	-	-	-	-
	40,856	**39,469**	**39,469**	**35,959**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	40,856	39,469	39,469	35,959
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	40,856	39,469	39,469	35,959

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Territorial Police Services Agreement	40,380	38,993	38,993	35,484
First Nations Policing	424	424	424	424
Biology Casework	52	52	52	51
	40,856	**39,469**	**39,469**	**35,959**

LEGAL AID SERVICES

Activity Description

The Legal Services Board (the Board) is established under the *Legal Services Act*, and is responsible for ensuring that all eligible persons in the NWT receive legal aid. The Board provides legal services for most criminal and family law matters, and some civil cases. It determines eligibility for legal aid in accordance with the parameters established by the *Legal Services Act* and the regulations under the *Act*. The Board is also responsible for the court worker program and for public legal education.

LEGAL AID SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,862	3,847	3,777	3,292
Grants and Contributions	-	-	-	-
Other Expenses	2,230	2,090	2,079	1,990
	6,092	5,937	5,856	5,282
Amortization	49	49	49	49
	6,141	**5,986**	**5,905**	**5,331**
Details of Other Expenses				
Travel	456	346	346	507
Materials and Supplies	41	33	28	41
Purchased Services	55	50	50	63
Utilities	-	-	-	2
Contract Services	20	20	20	34
Fees and Payments	1,658	1,636	1,635	1,333
Controllable Assets	-	-	-	1
Computer Hardware and Software	-	5	-	9
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	2,230	2,090	2,079	1,990

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Legal Services Board	2,570	2,461	2,456	2,358
Court Workers	1,147	1,135	1,126	925
Yellowknife Legal Aid Clinic	845	682	629	516
Beaufort Delta Legal Aid Clinic	422	418	416	240
Community Legal Aid Clinic	409	554	549	545
Somba K'e Legal Aid Clinic	699	687	680	698
Amortization	49	49	49	49
	6,141	**5,986**	**5,905**	**5,331**

LEGAL AID SERVICES

Active Positions

2013-2014	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	-	-	-	**-**
North Slave	21	-	-	**21**
Tłı̨chǫ	1	-	-	**1**
South Slave	2	-	-	**2**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	6	-	-	**6**
	32	**-**	**-**	**32**
Community Allocation				
Yellowknife Headquarters	-	-	-	**-**
Regional/Area Offices	26	-	-	**26**
Other Communities	6	-	-	**6**
	32	**-**	**-**	**32**

2012-2013	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	-	-	-	**-**
North Slave	20	-	-	**20**
Tłı̨chǫ	1	-	-	**1**
South Slave	2	-	-	**2**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	6	-	-	**6**
	31	**-**	**-**	**31**
Community Allocation				
Yellowknife Headquarters	-	-	-	**-**
Regional/Area Offices	25	-	-	**25**
Other Communities	6	-	-	**6**
	31	**-**	**-**	**31**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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COURT SERVICES

Activity Description

The NWT has four levels of court which collectively represent the judicial branch of government: Justice of the Peace Court, Territorial Court, Supreme Court and Court of Appeal. The courts are independent of the executive (GNWT departments/boards) and legislative (Legislative Assembly) branches of government. The Court Services Division is responsible for providing administrative support to the courts. These support services ensure courts are accessible, impartial and timely. The Division is also responsible for family law services including mediation and the Parenting After Separation Program.

COURT SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	7,347	7,059	7,009	6,908
Grants and Contributions	-	-	-	-
Other Expenses	4,053	4,053	4,053	3,999
	11,400	11,112	11,062	10,907
Amortization	403	384	384	405
	11,803	**11,496**	**11,446**	**11,312**
Details of Other Expenses				
Travel	1,547	1,547	1,547	1,578
Materials and Supplies	290	290	290	305
Purchased Services	325	325	325	332
Utilities	14	14	14	6
Contract Services	398	398	398	596
Fees and Payments	1,289	1,289	1,289	832
Controllable Assets	38	38	38	54
Computer Hardware and Software	152	152	152	281
TSC Chargebacks	-	-	-	-
Other	-	-	-	15
	4,053	4,053	4,053	3,999

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Courts Administration	572	568	565	715
Court Library	266	264	263	336
Court Registries	8,421	8,222	8,181	7,476
Sheriff Services	976	958	958	1,142
Justice of Peace	580	579	578	638
Court Reporters	585	521	517	600
Amortization	403	384	384	405
	11,803	**11,496**	**11,446**	**11,312**

COURT SERVICES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	**2**
North Slave	36	-	-	**36**
Tłıchǫ	-	-	-	-
South Slave	9	-	-	**9**
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	8	-	-	**8**
	55	-	-	**55**
Community Allocation				
Yellowknife Headquarters	2	-	-	**2**
Regional/Area Offices	53	-	-	**53**
Other Communities	-	-	-	-
	55	-	-	**55**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	**2**
North Slave	36	-	-	**36**
Tłıchǫ	-	-	-	-
South Slave	9	-	-	**9**
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	8	-	-	**8**
	55	-	-	**55**
Community Allocation				
Yellowknife Headquarters	2	-	-	**2**
Regional/Area Offices	53	-	-	**53**
Other Communities	-	-	-	-
	55	-	-	**55**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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CORRECTIONS

Activity Description

The Corrections Service provides safe custody and supervision of adult and youth offenders. This is achieved through the operation of correctional facilities and the supervision of offenders sentenced to community based orders such as conditional sentences and probation orders. The corrections service also delivers culturally relevant programs to support offender rehabilitation and reintegration, including wilderness camps and elder support.

CORRECTIONS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	31,695	31,344	30,913	30,111
Grants and Contributions	179	179	179	63
Other Expenses	4,631	4,757	4,633	4,581
	36,505	36,280	35,725	34,755
Amortization	1,664	1,819	1,819	1,709
	38,169	**38,099**	**37,544**	**36,464**
Details of Other Expenses				
Travel	560	560	560	607
Materials and Supplies	1,907	1,907	1,892	1,980
Purchased Services	311	311	311	244
Utilities	67	67	67	86
Contract Services	1,066	1,086	1,086	1,069
Fees and Payments	616	710	616	329
Controllable Assets	-	-	-	171
Computer Hardware and Software	101	116	101	74
TSC Chargebacks	3	-	-	-
Other	-	-	-	21
	4,631	4,757	4,633	4,581

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Corrections Administration	1,899	2,035	1,927	2,026
Community Corrections	4,752	4,688	4,650	3,792
Adult Facilities	24,131	23,743	23,372	24,441
Youth Facilities	4,936	5,027	4,989	4,021
Open Custody/Custodial Placements	787	787	787	475
Amortization	1,664	1,819	1,819	1,709
	38,169	**38,099**	**37,544**	**36,464**

CORRECTIONS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Elder's Program - A program which allows inmates from NWT correctional facilities to participate in "on the land" activities with an elder from their region.	30	30	30	30
Wilderness Camps - Funding provided to wilderness camp operators for minor equipment that is needed to operate "On the Land Programs".	149	149	149	33
	179	**179**	**179**	**63**

CORRECTIONS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	**7**
North Slave	152	-	-	**152**
Tłįchǫ	2	-	-	**2**
South Slave	88	-	-	**88**
Dehcho	5	-	-	**5**
Sahtu	5	-	-	**5**
Beaufort Delta	8	-	-	**8**
	267	-	-	**267**
Community Allocation				
Yellowknife Headquarters	7	-	-	**7**
Regional/Area Offices	252	-	-	**252**
Other Communities	8	-	-	**8**
	267	-	-	**267**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	**7**
North Slave	152	-	-	**152**
Tłįchǫ	2	-	-	**2**
South Slave	85	-	-	**85**
Dehcho	5	-	-	**5**
Sahtu	5	-	-	**5**
Beaufort Delta	8	-	-	**8**
	264	-	-	**264**
Community Allocation				
Yellowknife Headquarters	7	-	-	**7**
Regional/Area Offices	249	-	-	**249**
Other Communities	8	-	-	**8**
	264	-	-	**264**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

SERVICES TO PUBLIC

Activity Description

Services to Public includes a number of programs and services that are accessible to all residents, including services available from the following:

- Public Trustee's Office;
- Office of the Children's Lawyer;
- Coroner's Office;
- Legal Registries (land titles, corporation and society registration, personal property registration, regulation in securities trading, registration of notary publics and commissioners for oaths);
- Maintenance Enforcement Office;
- Rental Office; and
- Public Utilities Board.

SERVICES TO PUBLIC

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,684	3,635	3,601	3,698
Grants and Contributions	-	-	-	-
Other Expenses	1,247	1,241	1,241	1,039
	4,931	4,876	4,842	4,737
Amortization	97	106	106	81
	5,028	**4,982**	**4,948**	**4,818**
Details of Other Expenses				
Travel	100	100	100	98
Materials and Supplies	77	77	77	77
Purchased Services	189	189	189	171
Utilities	10	10	10	65
Contract Services	375	375	375	345
Fees and Payments	241	235	235	101
Controllable Assets	190	190	190	19
Computer Hardware and Software	61	61	61	78
TSC Chargebacks	-	-	-	-
Other	4	4	4	85
	1,247	1,241	1,241	1,039

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Public Trustee	398	393	389	499
Coroner's Office	700	697	694	668
Rental Office	232	231	230	242
Legal Registries	2,070	2,039	2,022	2,034
Maintenance Enforcement	786	776	769	790
Office of the Children's Lawyer	304	301	300	102
Public Utilities Board	441	439	438	402
Amortization Expense	97	106	106	81
	5,028	**4,982**	**4,948**	**4,818**

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SERVICES TO PUBLIC

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	29	1	-	30
Tłįchǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	32	1	-	33
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	30	1	-	31
Other Communities	-	-	-	-
	32	1	-	33

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	29	1	-	30
Tłįchǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	32	1	-	33
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	30	1	-	31
Other Communities	-	-	-	-
	32	1	-	33

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2013-2014 Main Estimates	Future Lease Payments
Office Space	Fort Liard	36	6
		36	**6**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Gwich'in Land Implementation - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	22	22	22	21
Sahtu Land Implementation - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	22	22	22	23
Tłı̨chǫ Agreement Implementation Funding - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	300	380	114	39
Estates Clerk - On behalf of The Department of Aboriginal Affairs and Northern Development Canada, the Government of the Northwest Territories administers estates of aboriginal persons.	141	165	153	157
Proceeds of Crime Project - Funds received from the Government of Canada for the sharing of proceeds relating to crime prevention, law enforcement and drug prevention education.	-	44	44	-

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Supporting Families Fund - An agreement with the Federal Government for the purpose of providing funds to defray some of the costs associated with public awareness initiatives and administration in the Northwest Territories with respect to family law.	201	201	201	201
NWT Law Foundation - An agreement for the purpose of providing additional funding towards the acquisition of materials and supplies for the Court Library.	-	45	-	50
Law Society of the NWT - An MOU for the purpose of providing additional funding for materials and supplies for the Court Library.	-	20	-	20
NWT/Nunavut Study - An agreement between the GNWT and Nunavut, Department of Justice with Justice Canada for the purpose of undertaking a design study for the delivery of justice services in remote, northern communities.	-	-	-	85
Domestic Violence Treatment Option Initiative - This project will be undertaken using funds from the Proceeds of Crime program which is available for programs and activities relating to crime prevention, law enforcement and drug prevention. This is an alternative option for low-risk offenders who are willing to take responsibility for their actions and participate in treatment.	-	-	-	20
"Not Us" Drug Awareness Campaign - This project will be undertaken using funds from the Proceeds of Crime program which is available for programs and activities relating to crime prevention, law enforcement and drug prevention. This is about community engagement and is aimed at raising awareness about drugs and encouraging communities to get active and involved with their youth.	-	-	-	80

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
National Victims of Crime Project - A grant from Justice Canada to assist in conducting an awareness program for National Victims of Crime Awareness Week.	-	-	-	6
Framework for Enhancing Victim Services in NWT - Formally the *Victims of Crime Emergency Financial Assistance Fund*, an agreement with Justice Canada, for a five year period, to continue and enhance Victims Services in the NWT.	500	500	500	355
	1,186	**1,399**	**1,056**	**1,057**

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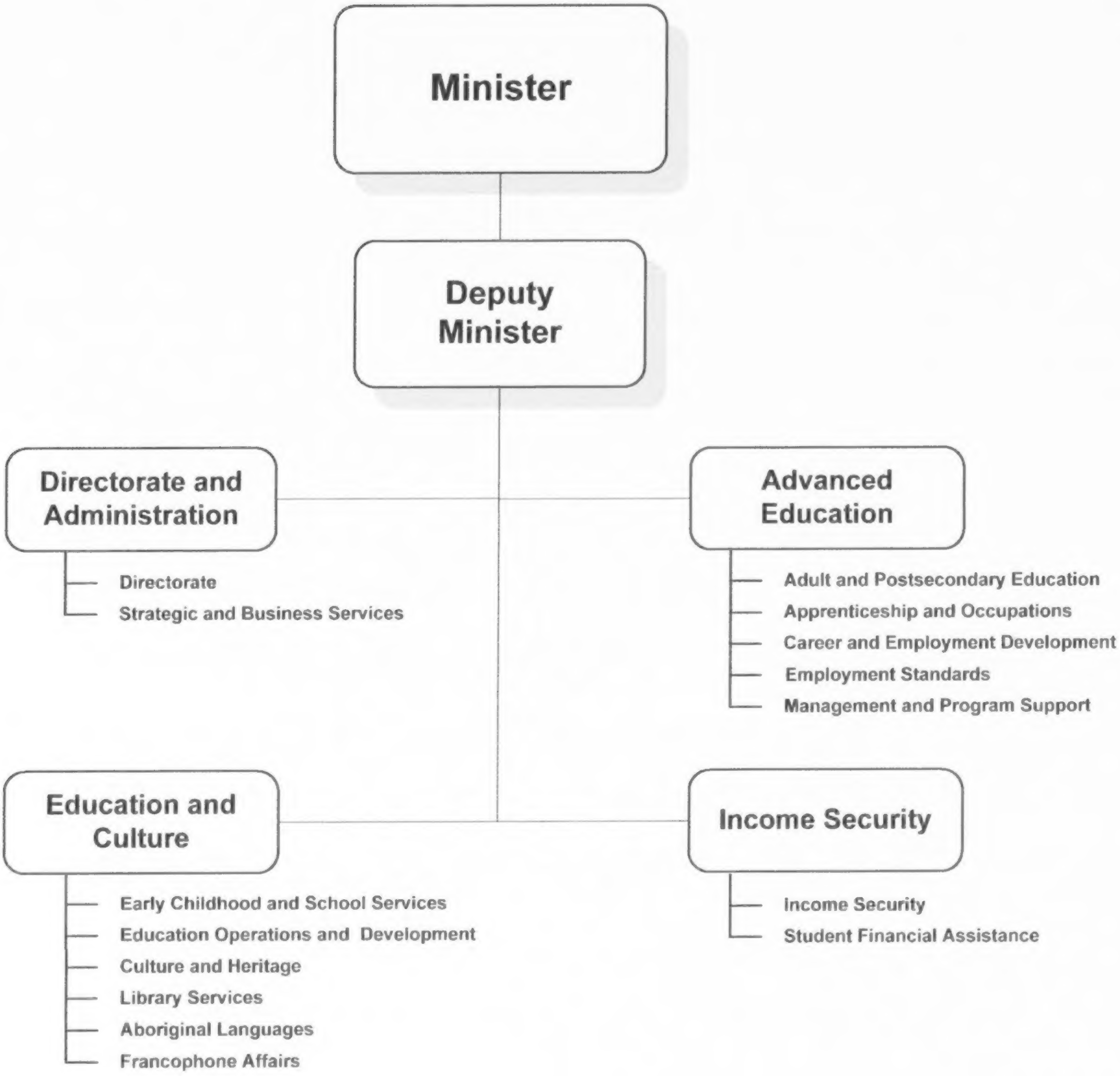
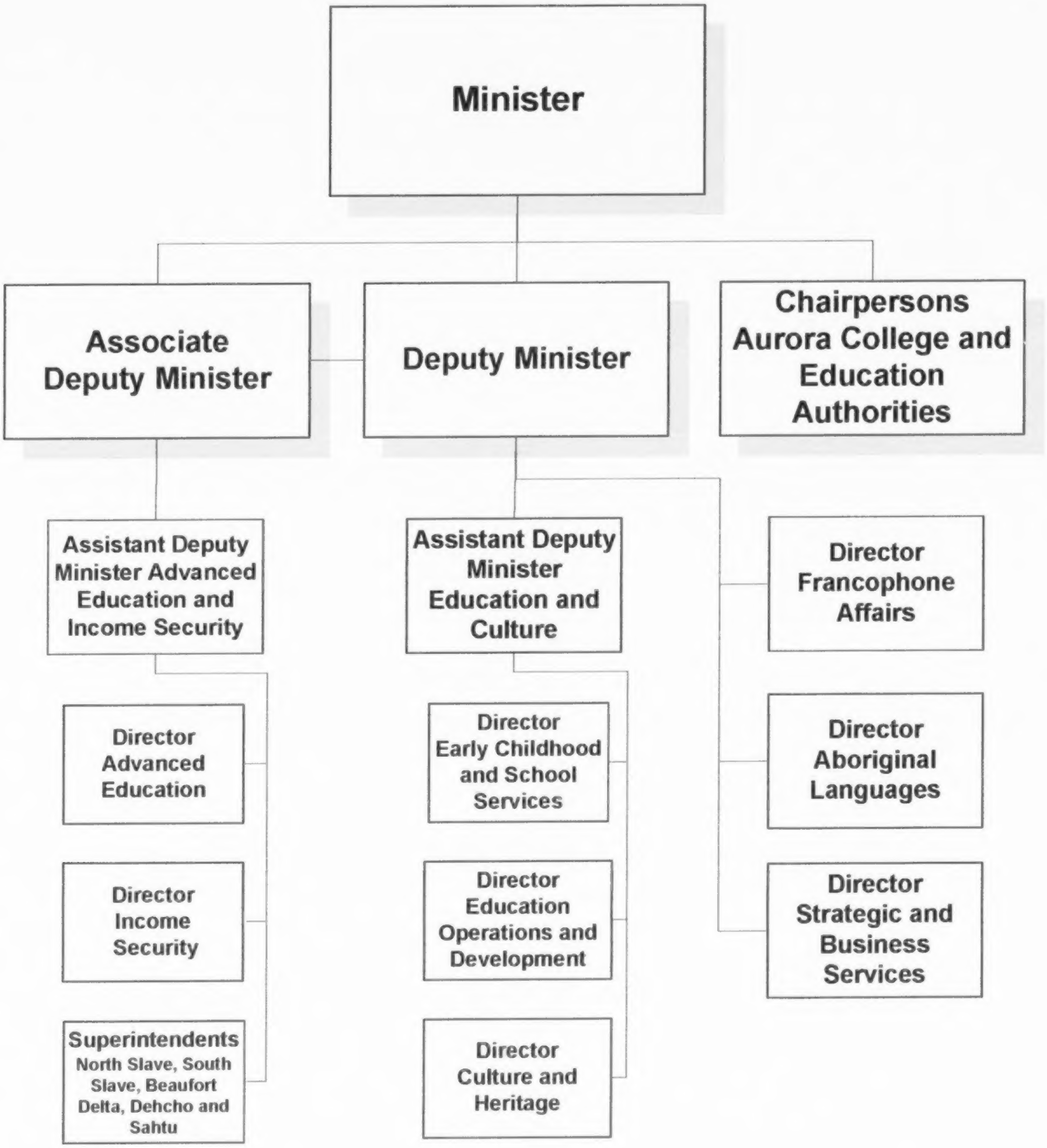
EDUCATION, CULTURE AND EMPLOYMENT



- **Minister**
  - **Deputy Minister**
    - **Directorate and Administration**
      - Directorate
      - Strategic and Business Services
    - **Advanced Education**
      - Adult and Postsecondary Education
      - Apprenticeship and Occupations
      - Career and Employment Development
      - Employment Standards
      - Management and Program Support
    - **Education and Culture**
      - Early Childhood and School Services
      - Education Operations and Development
      - Culture and Heritage
      - Library Services
      - Aboriginal Languages
      - Francophone Affairs
    - **Income Security**
      - Income Security
      - Student Financial Assistance


Minister
Associate Deputy Minister
Deputy Minister
Chairpersons Aurora College and Education Authorities
Assistant Deputy Minister Advanced Education and Income Security
Director Advanced Education
Director Income Security
Superintendents North Slave, South Slave, Beaufort Delta, Dehcho and Sahtu
Assistant Deputy Minister Education and Culture
Director Early Childhood and School Services
Director Education Operations and Development
Director Culture and Heritage
Director Francophone Affairs
Director Aboriginal Languages
Director Strategic and Business Services

MISSION

The mandate of the Department of Education, Culture and Employment (ECE) is to invest in and provide for the development of the people of the Northwest Territories (NWT), enabling them to reach their full potential, to lead fulfilled lives and to contribute to a strong and prosperous society.

GOALS

- *Pride in our Culture* - Northerners who are knowledgeable about and proud of their culture, heritage and language. Culture, heritage and language are the foundation for learning.
- *Education of Children and Youth* - A strong foundation for learning and students achieving their potential in a results-based education system.
- *Education of Adults* - A wide range of education opportunities and adults who are self-reliant and able to take full advantage of social and economic opportunities.
- *A Skilled and Productive Work Environment* - NWT residents with the skills, knowledge and opportunities to participate fully as productive citizens in the Northern economy.
- *People Participating Fully in Society* - Northerners actively participating in community and society to their fullest potential within an integrated, comprehensive and responsive system of supports.

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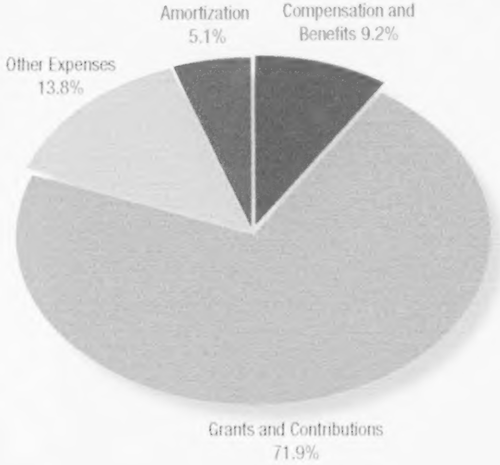
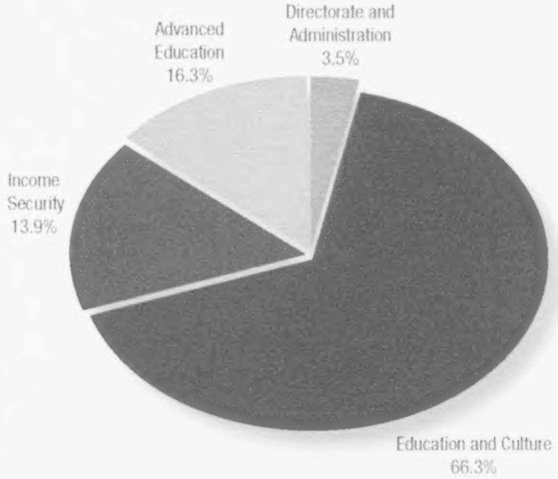
Operations Expenditures

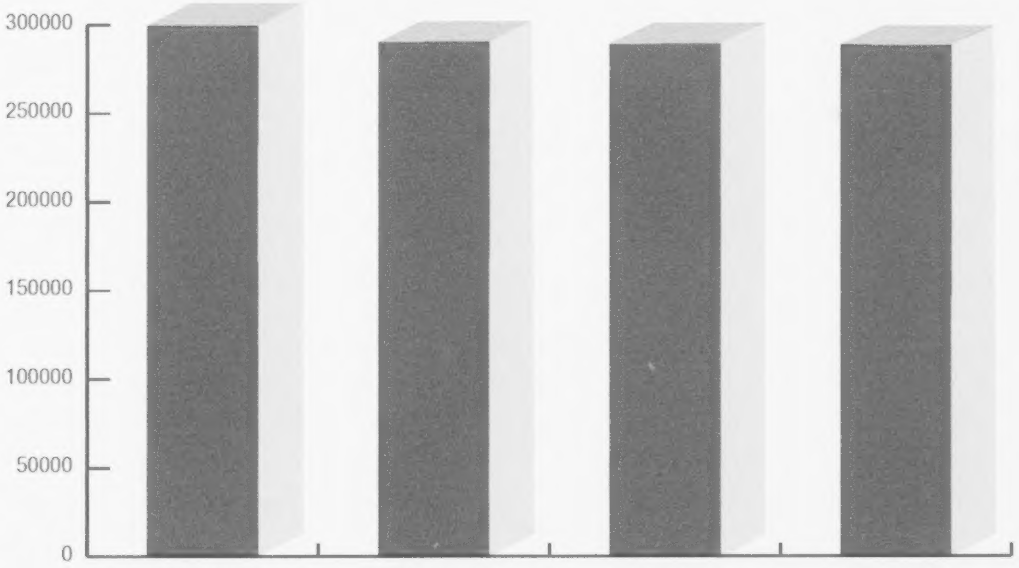
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	27,519	25,769	25,351	27,079
Grants and Contributions	215,338	210,719	210,410	205,360
Other Expenses	41,291	41,892	41,240	42,895
	284,148	278,380	277,001	275,334
Amortization	15,463	11,829	12,106	13,075
	299,611	**290,209**	**289,107**	**288,409**
Details of Other Expenses				
Travel	1,687	1,781	1,781	1,855
Materials and Supplies	1,211	1,081	1,076	1,380
Purchased Services	1,255	1,281	1,238	1,611
Utilities	1,666	1,666	1,666	1,387
Contract Services	8,719	8,920	8,330	6,650
Fees and Payments	19,846	19,842	19,842	19,710
Controllable Assets	20	520	520	2,918
Computer Hardware and Software	541	541	541	649
TSC Chargebacks	3,520	3,524	3,510	3,914
Other	2,826	2,736	2,736	2,821
	41,291	41,892	41,240	42,895

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	518,249	380,574	382,970	379,127
Accumulated amortization	(171,936)	(160,107)	(160,011)	(147,032)
Net book value	346,313	220,467	222,959	232,095
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,466	137,675	142,475	1,447
Disposals	-	-	-	-
Amortization expense	(15,463)	(11,829)	(12,106)	(13,075)
END OF THE YEAR				
Net book value of assets in service	332,316	346,313	353,328	220,467
Work in progress	400	590	-	117,450
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**332,716**	**346,903**	**353,328**	**337,917**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	590	117,450	129,580	75,474
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	1,276	20,815	12,895	43,423
Less work in progress, end of the year	(400)	(590)	-	(117,450)
Assets put into service during the year	**1,466**	**137,675**	**142,475**	**1,447**

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	1,100	17,670	11,208	41,186
Small Capital Projects	1,729	2,236	1,636	2,233
Information Technology Projects	376	1,906	901	717
TOTAL INFRASTRUCTURE INVESTMENT	3,205	21,812	13,745	44,136
ALLOCATED TO:				
Tangible Capital Assets	1,276	20,815	12,895	43,423
Infrastructure Contributions	1,929	997	850	713
	3,205	21,812	13,745	44,136

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Transfer Payment				
Canada Student Loans Program	2,021	2,021	2,021	2,021
Canada NWT Cooperation Agreement for French and Aboriginal Languages	3,800	3,800	3,800	3,772
Canada NWT Cooperation Agreement for Minority-Language Education and Second-Language Instruction - French	2,588	2,588	2,588	2,989
Canada NWT Knowledge Infrastructure Project Program Agreement (non-qualifying capital portion for Community Learning Centres)	-	-	-	(166)
	8,409	8,409	8,409	8,616
General				
Student Loan Fund Interest	440	460	480	462
Teacher Certification Fees	15	15	15	10
Museum Café	10	10	10	7
	465	485	505	479
Recoveries				
Care and Storage of Government of Nunavut Museum and Archive Collection	1,020	-	-	-
Miscellaneous Recoveries	50	50	50	36
Amortization of Capital Contributions	661	661	634	661
	1,731	711	684	697
	10,605	**9,605**	**9,598**	**9,792**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	143	11	-	154
North Slave	15	2	-	17
Tłįchǫ	3	-	-	3
South Slave	13	11	-	24
Dehcho	8	-	-	8
Sahtu	10	1	-	11
Beaufort Delta	15	5	-	20
	207	**30**	**-**	**237**
Community Allocation				
Yellowknife Headquarters	143	11	-	154
Regional/Area Offices	56	14	-	70
Other Communities	8	5	-	13
	207	**30**	**-**	**237**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	139	11	-	150
North Slave	14	2	-	16
Tłįchǫ	3	-	-	3
South Slave	13	11	-	24
Dehcho	7	-	-	7
Sahtu	7	1	-	8
Beaufort Delta	14	5	-	19
	197	**30**	**-**	**227**
Community Allocation				
Yellowknife Headquarters	139	11	-	150
Regional/Area Offices	50	14	-	64
Other Communities	8	5	-	13
	197	**30**	**-**	**227**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE AND ADMINISTRATION

Activity Description

Directorate and Administration provides overall management, planning, communications and administrative support to the Department and its partners in education across the NWT. The Directorate operates under the direction of the Deputy Minister and Associate Deputy Minister who make recommendations to the Minister with regard to Department goals, objectives, and standards.

The Directorate provides leadership, management, planning, and public relations for the Department as well as its boards and agencies.

The Strategic and Business Services Division guides the development of broad policy and legislative initiatives, as well as strategic, business and capital planning for the Department, Aurora College and the education authorities. The Division coordinates briefing notes and decision-making documents as well as provides records management and financial administration services. The Division also provides information systems to support the delivery of programs and services across the Department, Aurora College and the education authorities.

DIRECTORATE AND ADMINISTRATION

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	4,536	4,359	4,321	5,522
Grants and Contributions	-	-	-	-
Other Expenses	5,985	5,989	5,975	6,049
	10,521	10,348	10,296	11,571
Amortization	-	-	-	-
	10,521	**10,348**	**10,296**	**11,571**
Details of Other Expenses				
Travel	125	125	125	125
Materials and Supplies	46	46	46	67
Purchased Services	265	265	265	406
Utilities	-	-	-	-
Contract Services	1,154	1,154	1,154	980
Fees and Payments	217	217	217	64
Controllable Assets	-	-		14
Computer Hardware and Software	511	511	511	469
TSC Chargebacks	3,520	3,524	3,510	3,914
Other	147	147	147	10
	5,985	5,989	5,975	6,049

DIRECTORATE AND ADMINISTRATION

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	31
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	31	-	-	31
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	31	-	-	31

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	31
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	31	-	-	31
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	31	-	-	31

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EDUCATION AND CULTURE

Activity Description

Two divisions are responsible for education in the NWT. The Early Childhood and School Services Division provides direction, standards and supports from the early years to high school completion as well as program and curriculum development for children from Kindergarten through to Grade 12 completion. The Education Operations and Development Division supports, monitors and reviews Kindergarten to Grade 12 education authority operations and service delivery and runs Public Library Services.

Early Childhood Development Program – licenses, monitors and funds early childhood programs.

Instructional and Support Services – ensures teaching standards are maintained, conducts curriculum review, revision and replacement as required, and supports school staff to implement department directives.

Inclusive Schooling – ensures, through guidelines and contributions, that NWT students can access an education program in a regular instructional setting in their home community.

Minority Language Education and Instruction – ensures that French First Language, French Immersion and Core French programs are available and delivered in the NWT.

Education Operations and Development – ensures teacher and principal certification, provides education leadership development, supports teachers and manages student records, systemic student assessments and reports on student achievement and the K-12 education system.

Northwest Territories Teachers' Association (NWTTA) Professional Development Fund – supports the professional development of teachers.

School Contributions – provides contributions to education authorities for the operation of NWT schools.

Public Library Services (PLS) – provides library services to meet the education, information and recreation needs of residents across the NWT through a central library collection, rotated materials and mailed materials to residents in communities without libraries.

The Culture and Heritage Division has the responsibility to enhance the arts, cultures and heritage of the NWT in partnership with community, regional and national organizations.

Culture and Heritage – supports community museums, cultural, heritage and arts organizations and projects; manages archaeological site protection, conducts archaeological research, administers archaeological permits, participates in land use regulatory processes, administers the Geographical Names and Territorial Historic Sites; and administers the NWT Archives and Museum Operations at the Prince of Wales Northern Heritage Centre.

Two offices are responsible for supports to Official Languages in the NWT, the Aboriginal Languages Secretariat and the Francophone Affairs Secretariat.

Aboriginal Languages - supports language acquisition, maintenance, revitalization, education and training in the NWT; and coordinates Government services in Aboriginal languages in the regions. The Secretariat also provides funding for Aboriginal language broadcasting, Language Nests and community-based Aboriginal Language literacy activities and projects in the NWT.

Aboriginal Language and Culture Based Education – ensures, through guidelines and contributions to education authorities, that education honours all forms of First Nation, Métis and Inuit traditional knowledge, ways of knowing, worldview and promotes the cultures and languages of the First People of the NWT.

Francophone Affairs – oversees delivery of programs and services in French by GNWT departments, boards and agencies; manages Services TNO; and coordinates services and communications in French across the GNWT.

EDUCATION AND CULTURE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	11,656	10,449	10,122	10,108
Grants and Contributions	168,853	167,575	167,458	163,130
Other Expenses	6,517	7,065	6,287	8,409
	187,026	185,089	183,867	181,647
Amortization	11,746	8,281	9,129	9,270
	198,772	**193,370**	**192,996**	**190,917**
Details of Other Expenses				
Travel	936	1,050	1,050	1,215
Materials and Supplies	817	697	692	1,016
Purchased Services	655	681	638	799
Utilities	-	-	-	-
Contract Services	3,476	3,596	2,866	1,860
Fees and Payments	335	331	331	1,108
Controllable Assets	20	520	520	2,140
Computer Hardware and Software	20	20	20	129
TSC Chargebacks	-	-	-	-
Other	258	170	170	142
	6,517	7,065	6,287	8,409
Program Delivery Details				
Early Childhood Development Program	7,719	7,598	6,336	6,231
Instructional and Support Services	3,596	3,460	3,430	5,169
Inclusive Schooling	26,324	26,139	26,987	26,411
Minority Language Education and Instruction	2,588	2,588	2,588	2,990
Education Operations and Development	2,243	2,244	2,244	2,300
NWTTA Professional Development Fund	1,916	1,891	1,620	1,489
School Contributions	127,485	123,370	123,936	121,529
Public Library Services	2,003	2,029	2,021	2,096
Culture and Heritage	6,959	6,549	6,519	6,382
Aboriginal Languages	7,192	6,777	6,632	5,778
Aboriginal Language and Culture Education	8,096	8,055	8,016	8,400
Francophone Affairs	2,651	2,670	2,667	2,142
	198,772	**193,370**	**192,996**	**190,917**

EDUCATION AND CULTURE

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Community Broadcasting Grants - Financial assistance for community-based radio and television stations.	52	52	52	30
	52	52	52	30
Contributions				
Aboriginal Languages Broadcasting - Contributions provided to Aboriginal Broadcasting organizations to ensure production and distribution of radio and television programming and press releases in the Official Aboriginal Languages of the NWT.	170	170	170	182
Aboriginal Languages - Contributions are provided to Official Aboriginal Language communities to support the preservation, maintenance, enhancement and revitalization of their languages, and for Language Nests and other community-based literacy programs.	4,389	4,389	4,389	4,228
Francophone Affairs - Under the Canada-NWT Cooperation Agreement for French and Aboriginal Languages contributions are provided to the French language community, and to health and social service authorities.	350	350	350	436
Minority-Language Education and Second-Language Instruction: French - Contributions are provided under a funding agreement with Canadian Heritage to meet additional costs associated with the development and delivery of instruction in French for K-12 school programs and the development of French postsecondary offerings in the NWT.	2,401	2,401	2,401	2,942

EDUCATION AND CULTURE

Grants and Contributions (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Education Authority Contributions - Annual O&M contributions to the education authorities for the operation of school programs. Enrolment-based formulae are used to determine the majority of payments.	150,682	149,804	150,333	145,945
NWTTA Professional Development Fund - Contribution to NWT Teachers' Association (NWTTA) for the professional development of teachers as per the NWTTA Collective Agreement.	1,916	1,891	1,620	1,489
Early Childhood Program - Contributions for early learning and child care programs, family day homes and family literacy programs.	3,958	3,443	3,068	3,151
Healthy Children Initiative - Contributions to communities to provide integrated early intervention services.	2,110	2,110	2,110	1,781
Community Library Services - Contributions towards the administrative and operational expenses of locally operated libraries.	763	763	763	763
Cultural Organizations - Contributions for the administration and operation of organizations that develop and promote the arts and cultures of the NWT.	554	554	554	554
Cultural Projects - Contributions for the promotion and preservation of cultural identity and the enhancement of traditional cultures in the NWT.	36	176	176	169
Heritage Centres - Contributions to Registered and Emerging Heritage Centres for the operation of community-based facilities that acquire, preserve, and exhibit information, objects, artifacts and works of art portraying the heritage of the NWT.	491	491	491	491

EDUCATION AND CULTURE

Grants and Contributions (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
NWT Arts Council - Contributions to artists and cultural groups to support and encourage creative artistic projects in the visual, literary, performing and new media arts in the NWT.	500	500	500	486
Support to Northern Performers - Contributions to performing artists, festival organizations and events, community governments and band councils for the promotion of performing arts in NWT communities.	181	181	181	196
New Northern Arts Programs - Contributions will be provided for Northern Theatre Arts, Northern Literary Arts, Northern Film and Media Arts and Arts Mentorships.	250	250	250	250
Cultural Component of Sports Events - Contribution to host societies of various sports events. The funding is used to promote northern arts and culture and support artists' participation at the event.	50	50	50	-
Tłı̨chǫ Coordinator (DAAIR) - Contribution to the Tłı̨chǫ Government coordinated by the Department of Aboriginal Affairs and Intergovernmental Relations. This represents the Government's one third share, which is cost shared by ECE and HSS to fund a Cultural Coordinator.	-	-	-	37
	168,801	167,523	167,406	163,100
	168,853	**167,575**	**167,458**	**163,130**

EDUCATION AND CULTURE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	75	9	-	**84**
North Slave	3	-	-	**3**
Tłı̨chǫ	-	-	-	**-**
South Slave	2	6	-	**8**
Dehcho	2	-	-	**2**
Sahtu	2	1	-	**3**
Beaufort Delta	2	1	-	**3**
	86	**17**	**-**	**103**
Community Allocation				
Yellowknife Headquarters	75	9	-	**84**
Regional/Area Offices	11	8	-	**19**
Other Communities	-	-	-	**-**
	86	**17**	**-**	**103**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	71	9	-	**80**
North Slave	2	-	-	**2**
Tłı̨chǫ	-	-	-	**-**
South Slave	2	6	-	**8**
Dehcho	1	-	-	**1**
Sahtu	1	1	-	**2**
Beaufort Delta	1	1	-	**2**
	78	**17**	**-**	**95**
Community Allocation				
Yellowknife Headquarters	71	9	-	**80**
Regional/Area Offices	7	8	-	**15**
Other Communities	-	-	-	**-**
	78	**17**	**-**	**95**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ADVANCED EDUCATION

Activity Description

The Advanced Education Division provides a range of programs and services related to career development, apprenticeship, employment preparation, training and development, literacy, adult and postsecondary education and labour services.

Adult and Postsecondary Education – supports the planning, research, development and evaluation of adult and postsecondary programs and services, including Aurora College, the NWT Literacy Strategy and Adult Literacy and Basic Education.

Apprenticeship and Occupations – works closely with industry, Aurora College, the Interprovincial Red Seal program and other training institutions to provide training and certification in designated trades and occupations.

Career and Employment Development – works in partnership and coordinates labour market programming to expand employment opportunities in the North and increase participation in the workforce. The unit assists industry to ensure the scope and delivery of programs offered meet regional needs. ECE Service Centres offer career counselling, needs assessment, education planning, workshops, resource libraries, career and labour market information and career fairs. The unit also provides immigration supports through the Canada-NWT Agreement on Territorial Nominees.

Employment Standards – administers the *Employment Standards Act* and investigates complaints from employees and employers regarding non-compliance with this legislation. Independent adjudicators make decisions on appeals filed under the Act.

Management and Program Support – negotiates and monitors training and employment provisions in socio-economic agreements, and ensures management and administrative support in headquarter and regional offices. In addition to delivering apprenticeship and career and employment programs, regional offices are responsible for delivering income security and early childhood programs budgeted under separate activities.

ADVANCED EDUCATION

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	5,749	5,363	5,357	5,480
Grants and Contributions	35,349	33,904	33,712	32,222
Other Expenses	3,912	3,961	4,101	3,941
	45,010	43,228	43,170	41,643
Amortization	3,717	3,548	2,977	3,805
	48,727	**46,776**	**46,147**	**45,448**
Details of Other Expenses				
Travel	346	326	326	284
Materials and Supplies	238	228	228	176
Purchased Services	213	213	213	232
Utilities	-	-	-	-
Contract Services	2,350	2,431	2,571	1,990
Fees and Payments	763	763	763	487
Controllable Assets	-	-	-	751
Computer Hardware and Software	-	-	-	7
TSC Chargebacks	-	-	-	-
Other	2	-	-	14
	3,912	3,961	4,101	3,941

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Adult and Postsecondary Education	39,663	37,856	37,089	37,450
Apprenticeship and Occupations	3,031	3,015	3,009	2,134
Career and Employment Development	3,195	3,158	3,284	2,573
Employment Standards	797	781	775	812
Management and Program Support	2,041	1,966	1,990	2,479
	48,727	**46,776**	**46,147**	**45,448**

ADVANCED EDUCATION

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Literacy Funding - Contributions to organizations to deliver literacy programs.	1,996	1,996	1,996	1,883
College Contributions - Base funding for Aurora College to deliver adult and postsecondary education in the NWT. Includes funding for the Aurora Research Institute.	32,543	30,919	30,727	29,795
Community Skills for Work - Funding to support adult basic education and job-related skills for Income Assistance clients and other individuals for whom a low level of education is a barrier to employment.	650	650	650	385
Small Community Employment - Funding to support work plan activities and priorities related to adult career and employment development, specifically opportunities for individuals in small and remote communities to obtain essential skills and the training needed for longer term employment.	160	339	339	159
	35,349	33,904	33,712	32,222

ADVANCED EDUCATION

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	2	-	**20**
North Slave	7	-	-	**7**
Tłı̨chǫ	-	-	-	**-**
South Slave	7	1	-	**8**
Dehcho	3	-	-	**3**
Sahtu	4	-	-	**4**
Beaufort Delta	5	1	-	**6**
	44	**4**	-	**48**
Community Allocation				
Yellowknife Headquarters	18	2	-	**20**
Regional/Area Offices	26	2	-	**28**
Other Communities	-	-	-	**-**
	44	**4**	-	**48**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	2	-	**20**
North Slave	7	-	-	**7**
Tłı̨chǫ	-	-	-	**-**
South Slave	7	1	-	**8**
Dehcho	3	-	-	**3**
Sahtu	2	-	-	**2**
Beaufort Delta	5	1	-	**6**
	42	**4**	-	**46**
Community Allocation				
Yellowknife Headquarters	18	2	-	**20**
Regional/Area Offices	24	2	-	**26**
Other Communities	-	-	-	**-**
	42	**4**	-	**46**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

INCOME SECURITY

Activity Description

The Income Security Programs Division develops policy, plans, and provides training, information, financial and auditing functions for the delivery of Income Security Programs by regional offices in line with relevant legislation and regulations. Supports are provided at headquarters to ensure the NWT Social Assistance Appeal Committees, the NWT Social Assistance Board and the NWT Student Financial Assistance Board can respond to client complaints in compliance with legislation. The Division also works closely with non-government organizations with an interest in social programs.

Income Security Programs – comprises:

- Income Assistance – provides financial assistance to Northerners to help them meet their basic needs, and assists with childcare costs, enabling Northerners to move towards greater self-reliance and improved quality of life.
- The NWT Child Benefit – provides low-income families with monthly cash payments under the NWT Child Benefit (NWTCB) program to assist with the costs of raising children. This includes the Territorial Workers Supplement (TWS) benefit.
- The Seniors Home Heating Subsidy – provides financial assistance to low-income seniors to help them pay for the cost of heating their homes.
- The Senior Citizen Supplementary Benefit – provides financial assistance to low-income seniors to help cover the cost of living.

Student Financial Assistance – provides financial assistance to NWT students through a combination of grants and loans. The program is open to Northerners attending accredited postsecondary studies on a full or part time basis.

INCOME SECURITY

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	5,578	5,598	5,551	5,969
Grants and Contributions	11,136	9,240	9,240	10,008
Other Expenses	24,877	24,877	24,877	24,496
	41,591	39,715	39,668	40,473
Amortization	-	-	-	-
	41,591	**39,715**	**39,668**	**40,473**
Details of Other Expenses				
Travel	280	280	280	231
Materials and Supplies	110	110	110	121
Purchased Services	122	122	122	174
Utilities	1,666	1,666	1,666	1,387
Contract Services	1,739	1,739	1,739	1,820
Fees and Payments	18,531	18,531	18,531	18,051
Controllable Assets	-	-	-	13
Computer Hardware and Software	10	10	10	44
TSC Chargebacks	-	-	-	-
Other	2,419	2,419	2,419	2,655
	24,877	24,877	24,877	24,496

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Income Assistance Programs	27,343	27,372	27,330	26,826
Student Financial Assistance	14,248	12,343	12,338	13,647
	41,591	**39,715**	**39,668**	**40,473**

INCOME SECURITY

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Student Grants - Grants to NWT students for postsecondary education.	11,136	9,240	9,240	10,008
	11,136	**9,240**	**9,240**	**10,008**

INCOME SECURITY

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	**19**
North Slave	5	2	-	**7**
Tłı̨chǫ	3	-	-	**3**
South Slave	4	4	-	**8**
Dehcho	3	-	-	**3**
Sahtu	4	-	-	**4**
Beaufort Delta	8	3	-	**11**
	46	**9**	**-**	**55**
Community Allocation				
Yellowknife Headquarters	19	-	-	**19**
Regional/Area Offices	19	4	-	**23**
Other Communities	8	5	-	**13**
	46	**9**	**-**	**55**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	**19**
North Slave	5	2	-	**7**
Tłı̨chǫ	3	-	-	**3**
South Slave	4	4	-	**8**
Dehcho	3	-	-	**3**
Sahtu	4	-	-	**4**
Beaufort Delta	8	3	-	**11**
	46	**9**	**-**	**55**
Community Allocation				
Yellowknife Headquarters	19	-	-	**19**
Regional/Area Offices	19	4	-	**23**
Other Communities	8	5	-	**13**
	46	**9**	**-**	**55**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

STUDENT LOAN REVOLVING FUND

Purpose: To provide financial assistance to postsecondary students in accordance with the Student Financial Assistance Act and Regulations.

(thousands of dollars)

	2013-2014 Proposed Budget	**2012-2013 Revised Forecast**	**2011-2012 Actuals**
Authorized Limit	40,000	40,000	36,000
Operating Results:			
Loans Receivable, April 1	37,264	36,115	34,628
Loans Granted	6,144	6,269	6,456
Loans Repaid	(3,200)	(3,424)	(3,023)
Loans Forgiven	(100)	(100)	(108)
Loans Remissed	(1,596)	(1,596)	(1,838)
Loans Receivable, March 31	**38,512**	**37,264**	**36,115**

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EDUCATION AUTHORITY PROGRAMS AND SERVICES

In 1996, the Government of the Northwest Territories adopted a new *Education Act* that renamed existing governance structures and enhanced their responsibilities. As a result, 33 District Education Authorities (DEAs) currently govern schools in the NWT. Each DEA is comprised of elected representatives responsible for the school(s) in their community. Education authorities outside of Yellowknife are organized under four Divisional Education Councils (DECs) and one Community Services Agency in the Tłįchǫ Region. The DECs are made up of one representative from each DEA in the education division. The Commission scolaire francophone, Territoires du Nord-Ouest, established in 2000, governs two French first language schools, one in Yellowknife and the other in Hay River.

There are a total of 49 public schools in the NWT. Of these, 23 deliver programs for Kindergarten through to senior secondary grades. The GNWT certifies teachers and determines curricula that guide teaching in NWT schools. DECs and DEAs are responsible for coordinating and supporting education programs and services in 32 communities. Their responsibilities range from establishing policies, to preparing budgets and hiring teachers.

DETAILS OF FUNDING ALLOCATED TO EDUCATION AUTHORITIES

(thousands of dollars)

	2013-2014 Funded Positions	**2013-2014 School Year**	**2012-2013 Revised Funded Positions**	**2012-2013 Revised School Year**
Beaufort-Delta Divisional Education Council	179	27,728	186	28,607
Commission scolaire francophone, TNO	30	4,256	29	4,170
Dettah District Education Authority	13	1,925	13	1,924
Dehcho Divisional Education Council	88	14,486	90	14,251
Tłı̨chǫ Community Services Agency	107	15,841	107	15,256
Sahtu Divisional Education Council	88	13,939	91	14,151
South Slave Divisional Education Council	177	25,422	177	24,797
Yellowknife Public Denominational District Education Authority	141	18,916	142	18,203
Yellowknife District No.1 Education Authority	204	26,649	215	26,883
	1,027	**$ 149,162**	**1,050**	**$ 148,242**

Note:

1. The above information has not been finalized with the Education Authorities.
2. Contributions are calculated on a July 1 – June 30 school year basis.
3. Yellowknife District No. 1 Education Authority includes funding for K'alemi Dene School in Ndilo.

EDUCATION AUTHORITIES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	376	-	-	**376**
Tłįchǫ	107	-	-	**107**
South Slave	189	-	-	**189**
Dehcho	88	-	-	**88**
Sahtu	88	-	-	**88**
Beaufort Delta	179	-	-	**179**
	1,027	-	-	**1,027**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	648	-	-	**648**
Other Communities	379	-	-	**379**
	1,027	-	-	**1,027**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	387	-	-	**387**
Tłįchǫ	107	-	-	**107**
South Slave	189	-	-	**189**
Dehcho	90	-	-	**90**
Sahtu	91	-	-	**91**
Beaufort Delta	186	-	-	**186**
	1,050	-	-	**1,050**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	660	-	-	**660**
Other Communities	390	-	-	**390**
	1,050	-	-	**1,050**

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AURORA COLLEGE PROGRAMS

Aurora College delivers adult and postsecondary education and training programs under the direction of a Board of Governors appointed by, and accountable to, the Minister of Education, Culture and Employment.

Aurora College, through its three regional campuses and 23 community learning centres, provides community-based Adult Literacy and Basic Education (ALBE) programs as a means to facilitate greater access to postsecondary education and training.

The Trades and Technology Program supports trades people in achieving journeyman status or in becoming a technician or technologist in a designated occupation.

Aurora College offers a number of certificate and/or diploma programs, including the following programs:

- Aboriginal Language and Cultural Instructor;
- Adult Education;
- Community Health Representative;
- Community Wellness Worker;
- Early Childhood Development;
- Management Studies;
- Natural Resources Technology;
- Nursing;
- Office Administration;
- Social Work;
- Teacher Education; and,
- Traditional Arts.

Degree programs offered through partnerships with southern universities are the Bachelor of Science in Nursing and the Bachelor of Education.

The Aurora Research Institute is responsible for licensing and coordinating research in accordance with the *NWT Scientists Act*. As per the GNWT Traditional Knowledge Policy, the Aurora Research Institute maintains a database of traditional knowledge research conducted in the NWT; promotes and supports the study, documentation and application of traditional knowledge; and promotes the development of traditional technology for economic development purposes. Finally, the Aurora Research Institute facilitates communication between researchers and the communities impacted by their work; and works to increase public awareness of the importance of science, technology and indigenous knowledge. The Aurora Research Institute has offices in Inuvik and Fort Smith.

The College operates through third-party contracts and an annual contribution from the Department as approved by the Legislative Assembly. Contributions to the College are allocated by academic year, which runs from July 1 to June 30.

AURORA COLLEGE FUNDING ALLOCATION

	(thousands of dollars)	
	2013-2014 Academic Year	2012-2013 Revised Academic Year
Aurora College		
Base Operation	5,438	5,386
Campus Delivery	9,843	9,748
Community Delivery	5,443	5,808
Service Adjustment	3,735	3,699
Building and Works	7,616	6,472
Total College Contributions	**32,075**	**31,113**

Notes:

1. The above allocations will not be finalized with Aurora College until the Department approves its budget for the 2013-14 academic year.

2. Glossary:

   Base Operations - minimum service level for administration of head office, campuses and student services

   Campus Delivery - programs offered at regional campuses

   Community Delivery - programs offered through community learning centres

   Service Adjustment - for regional cost differences and to enhance service levels in specific communities

   Building and Works – facilities and equipment

3. Calculations are based on the College fiscal year which is also the academic year; July 1 to June 30.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Labour Market Development Agreement - The Canada-Northwest Territories Labour Market Development Agreement (LMDA) came into effect October 1, 1998. Under the Agreement, the Northwest Territories assumed delivery responsibility for labour market development measures under the *Employment Insurance Act*.	4,606	4,606	4,528	4,305
Labour Market Agreement - The Canada-Northwest Territories Labour Market Agreement came into effect in July 2009. Funding is provided to deliver labour market measures to non-Employment Insurance clients.	1,294	1,267	1,300	1,040
Older Workers - The Canada-Northwest Territories Older Workers Agreement came into effect on June 29, 2007. Under the Agreement, the Northwest Territories cost shares projects that will provide unemployed older workers in vulnerable communities with programming aimed at increasing their employability.	313	386	488	110
Immigration Portal - Funding is provided by Human Resources and Skill Development Canada to coordinate projects that develop on-line tools, information, and services for prospective immigrants and newcomers to Canada.	202	202	202	4
Gwich'in Implementation - Under the terms of a 10-year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	22	24	22	34

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Sahtu Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	22	22	22	24
Tłı̨chǫ Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	102	231	102	64
Nunavut-NWT Agreement for Museum and Archives Collection - The Government of the Northwest Territories provides for the care and protection of museum and archive collections belonging to the Government of Nunavut until a facility is built in Nunavut.	-	-	190	190
Cumulative Impact and Science Camp - Funding provided by the Department of Aboriginal Affairs and Northern Developement. The agreement is for establishing standard monitoring stations in the North Slave Region.	-	7	-	7
NWT Heritage & Cultural Alliance Gathering (the Gathering) - Funding is provided by Canadian Heritage and Official Languages to deliver a workshop focused on specilized skills training in archival and museum practices.	-	27	-	-
	6,561	6,772	6,854	5,778

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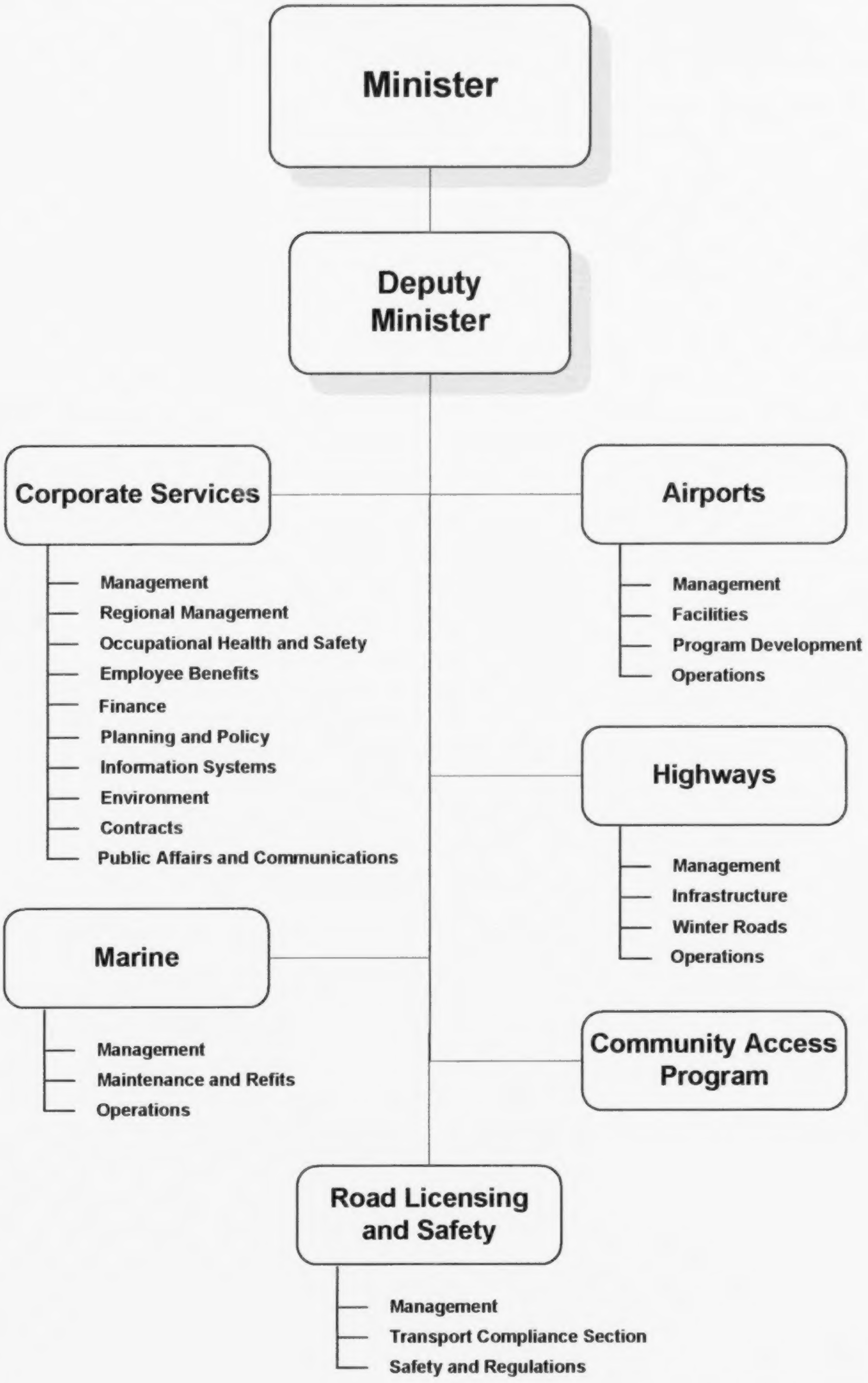
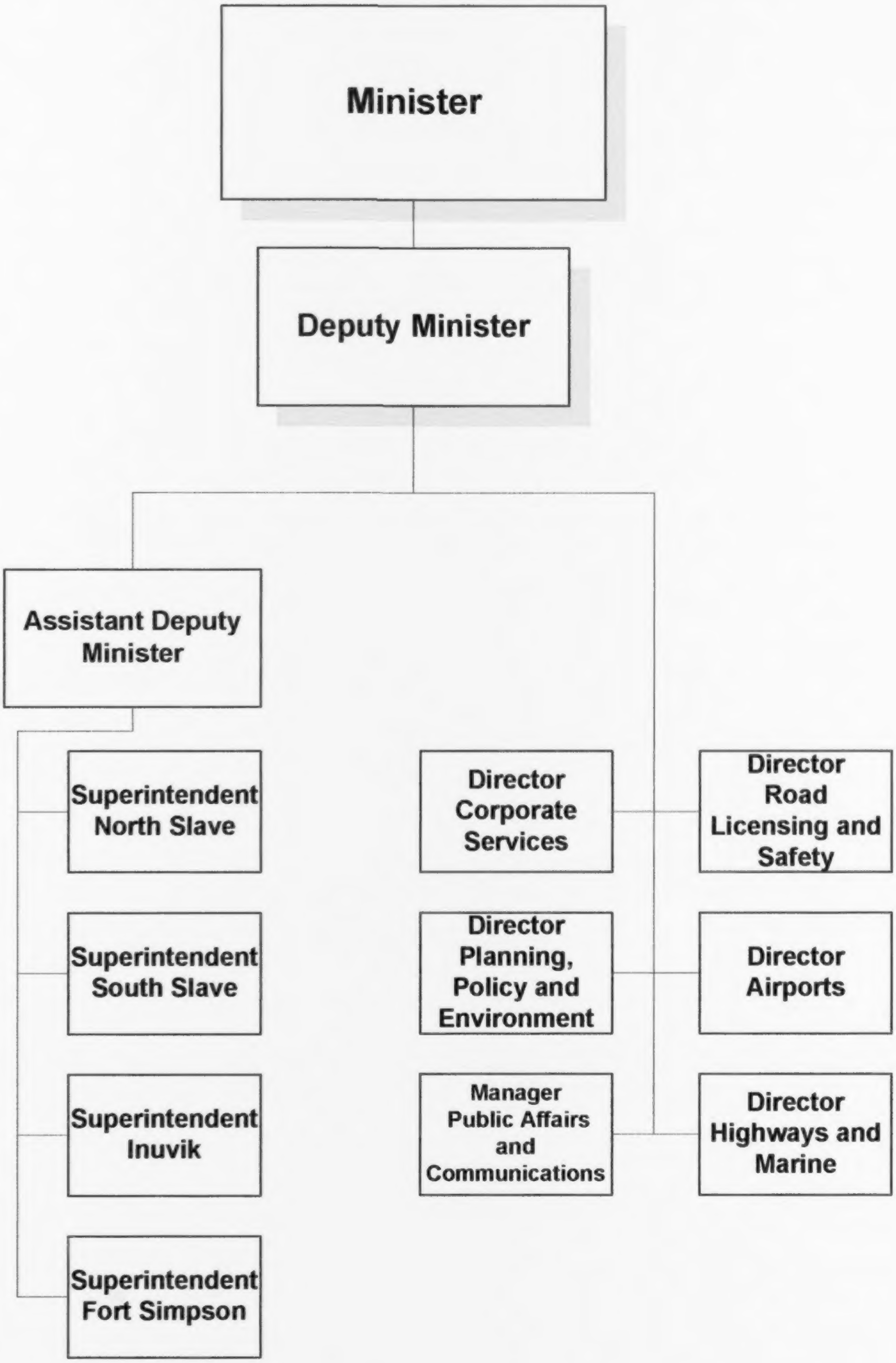
TRANSPORTATION


Minister
Deputy Minister
Corporate Services
Management
Regional Management
Occupational Health and Safety
Employee Benefits
Finance
Planning and Policy
Information Systems
Environment
Contracts
Public Affairs and Communications
Airports
Management
Facilities
Program Development
Operations
Highways
Management
Infrastructure
Winter Roads
Operations
Marine
Management
Maintenance and Refits
Operations
Community Access Program
Road Licensing and Safety
Management
Transport Compliance Section
Safety and Regulations


Minister
Deputy Minister
Assistant Deputy Minister
Superintendent North Slave
Superintendent South Slave
Superintendent Inuvik
Superintendent Fort Simpson
Director Corporate Services
Director Planning, Policy and Environment
Manager Public Affairs and Communications
Director Road Licensing and Safety
Director Airports
Director Highways and Marine

MISSION

Our Mission is to provide for the safe, secure, accessible and reliable movement of people and goods to serve the social and economic needs and aspirations of the people of the Northwest Territories.

The Department accomplishes its Mission through six main activities:

1. AIRPORTS

   To provide airport facilities and services and to encourage and support the provision of regular, safe, cost effective and reliable air services.

2. HIGHWAYS

   To provide highway facilities and to encourage and support the provision of safe, reliable and cost-effective inter-community travel and road transportation services.

3. MARINE

   To provide safe and reliable ferry crossing services on the highway system.

4. ROAD LICENSING & SAFETY

   To protect public safety and the environment by supporting the safe operation of motor vehicles in the NWT.

   In addition to its regulatory responsibilities for transportation safety, the Department delivers public education programs, in conjunction with the federal government and other GNWT Departments, on transportation safety, such as the Strategy to Reduce Impaired Driving and Occupant Restraint Campaigns.

5. COMMUNITY ACCESS PROGRAM

   To provide contributions to communities within the Northwest Territories requiring new or improved transportation access.

6. CORPORATE SERVICES

   To provide support and department-wide corporate programs in 10 areas.

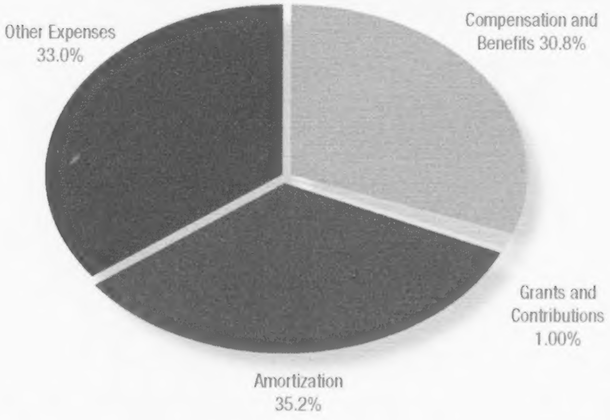
GOALS

The Department of Transportation has six goals that support the achievement of the Government's vision for the future of the Northwest Territories.

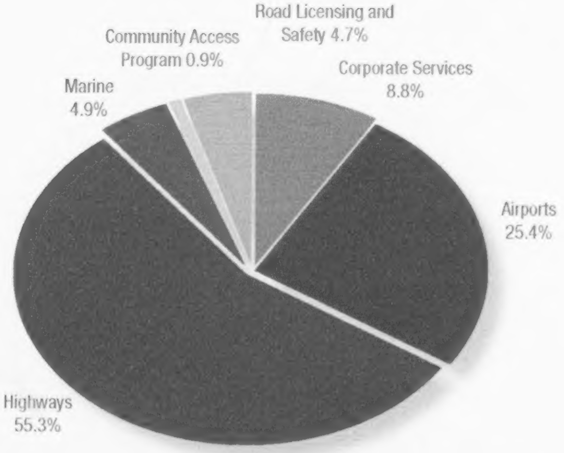
1. The NWT transportation system continues to improve,
2. The NWT has an ongoing high level of Northern business and employment opportunities in the public and private transportation sectors,
3. The NWT has a safe and secure transportation system in all modes,
4. The Department has a high performance workplace that is adaptable, effective, efficient and innovative in delivering programs and services,
5. Continue to ensure that the high quality of the NWT environment is maintained,
6. The Department supports local transportation infrastructure.

Operations Expenditures

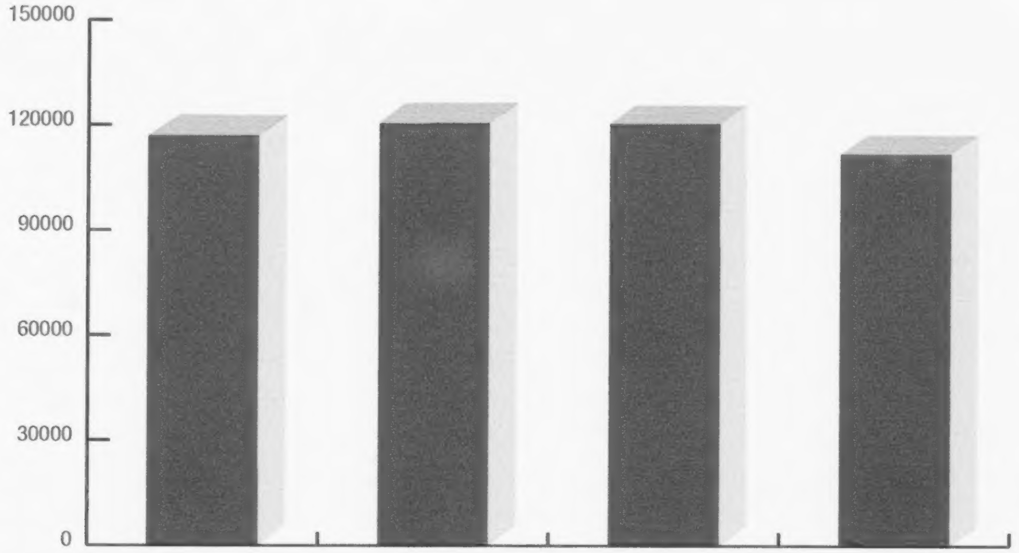
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	36,033	36,719	36,544	36,059
Grants and Contributions	1,210	1,106	1,106	947
Other Expenses	38,606	45,348	45,297	40,997
	75,849	83,173	82,947	78,003
Amortization	41,162	37,468	37,468	33,919
	117,011	**120,641**	**120,415**	**111,922**
Details of Other Expenses				
Travel	1,392	1,351	1,351	1,186
Materials and Supplies	4,869	4,774	4,777	6,079
Purchased Services	958	956	956	995
Utilities	3,183	3,589	3,589	3,381
Contract Services	25,636	24,188	24,138	24,167
Fees and Payments	562	504	494	483
Controllable Assets	425	391	391	364
Computer Hardware and Software	119	102	102	220
TSC Chargebacks	1,292	1,278	1,274	1,229
Other	170	8,215	8,225	2,893
	38,606	45,348	45,297	40,997

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	1,484,176	1,177,623	1,240,970	1,124,723
Accumulated amortization	(515,156)	(477,688)	(478,237)	(443,769)
Net book value	969,020	699,935	762,733	680,954
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	37,720	306,553	42,460	52,900
Disposals	-	-	-	-
Amortization expense	(41,162)	(37,468)	(37,468)	(33,919)
END OF THE YEAR				
Net book value of assets in service	965,578	969,020	767,725	699,935
Work in progress	13,325	24,795	204,400	227,620
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**978,903**	**993,815**	**972,125**	**927,555**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	24,795	227,620	217,235	192,878
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	26,250	103,728	29,625	87,642
Less work in progress, end of the year	(13,325)	(24,795)	(204,400)	(227,620)
Assets put into service during the year	**37,720**	**306,553**	**42,460**	**52,900**
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	21,200	98,134	25,600	83,351
Small Capital Projects	4,200	5,064	3,175	3,641
Information Technology Projects	850	530	850	650
TOTAL INFRASTRUCTURE INVESTMENT	26,250	103,728	29,625	87,642
ALLOCATED TO:				
Tangible Capital Assets	26,250	103,728	29,625	87,642
Infrastructure Contributions	-	-	-	-
	26,250	103,728	29,625	87,642

REVENUE SUMMARY

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Transfer Payments				
Federal Cost-Shared				
Research and Development - Build Canada Plan	406	406	406	791
DND Arrestor Gear Stations on Inuvik Airport Runway	-	50	-	280
	406	456	406	1,071
General				
Airports - Landing & Other Fees	3,205	3,094	3,094	2,734
Road Licensing & Safety - Exams & Certifications	245	171	171	91
Road Licensing & Safety - Fees	144	589	589	708
Road Licensing & Safety - Licenses	549	430	430	511
Road Licensing & Safety - Permits	345	320	320	266
Road Licensing & Safety - Toll Permits	4,010	1,300	-	-
Road Licensing & Safety - Registrations	4,420	3,775	3,775	3,957
	12,918	9,679	8,379	8,267
Recoveries				
Airports - Concessions	198	204	204	183
Airports - Lease/Rental Revenue	2,789	2,665	2,665	2,727
Wood Buffalo National Park Recoveries - Parks Canada	130	130	130	156
Nav Canada Occupancy Agreement	607	607	607	521
CATSA Agreement - YK Airport HBS	127	127	127	127
Corporate Services - Administration Fees	130	130	130	114
Enbridge Pipeline	-	-	-	951
Husky Oil Ltd	-	-	-	340
Amortization of Capital Contributions	12,500	12,700	12,700	11,856
	16,481	16,563	16,563	16,975
	29,805	**26,698**	**25,348**	**26,313**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	95	-	-	95
North Slave	53	-	2	55
Tłįchǫ	7	-	-	7
South Slave	61	-	1	62
Dehcho	38	-	15	53
Sahtu	10	-	-	10
Beaufort Delta	20	-	-	20
	284	**-**	**18**	**302**
Community Allocation				
Yellowknife Headquarters	95	-	-	95
Regional/Area Offices	156	-	15	171
Other Communities	33	-	3	36
	284	**-**	**18**	**302**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	95	-	-	95
North Slave	53	-	1	54
Tłįchǫ	7	-	-	7
South Slave	60	-	1	61
Dehcho	38	-	27	65
Sahtu	10	-	-	10
Beaufort Delta	21	-	-	21
	284	**-**	**29**	**313**
Community Allocation				
Yellowknife Headquarters	95	-	-	95
Regional/Area Offices	156	-	13	169
Other Communities	33	-	16	49
	284	**-**	**29**	**313**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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CORPORATE SERVICES

Activity Description

The Corporate Services Activity provides support and departmental wide corporate programs in 10 areas:

- Management
- Regional Management
- Occupational Health and Safety
- Employee Benefits
- Finance
- Planning and Policy
- Information Systems
- Environment
- Contracts
- Public Affairs and Communications

CORPORATE SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	7,308	7,234	7,287	7,261
Grants and Contributions	-	-	-	-
Other Expenses	2,995	2,919	2,918	3,340
	10,303	10,153	10,205	10,601
Amortization	23	23	23	23
	10,326	10,176	10,228	10,624
Details of Other Expenses				
Travel	177	177	177	216
Materials and Supplies	94	97	100	225
Purchased Services	115	115	115	142
Utilities	2	2	2	6
Contract Services	1,085	1,045	1,045	1,323
Fees and Payments	100	101	101	70
Controllable Assets		-	-	-
Computer Hardware and Software	7	9	9	31
TSC Chargebacks	1,292	1,278	1,274	1,229
Other	123	95	95	98
	2,995	2,919	2,918	3,340

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Corporate Services	10,303	10,153	10,205	10,601
Amortization	23	23	23	23
	10,326	10,176	10,228	10,624

CORPORATE SERVICES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	**31**
North Slave	4	-	-	**4**
Tłı̨chǫ	-	-	-	**-**
South Slave	8	-	-	**8**
Dehcho	5	-	-	**5**
Sahtu	-	-	-	**-**
Beaufort Delta	2	-	-	**2**
	50	**-**	**-**	**50**
Community Allocation				
Yellowknife Headquarters	31	-	-	**31**
Regional/Area Offices	19	-	-	**19**
Other Communities	-	-	-	**-**
	50	**-**	**-**	**50**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	**31**
North Slave	4	-	-	**4**
Tłı̨chǫ	-	-	-	**-**
South Slave	8	-	-	**8**
Dehcho	5	-	-	**5**
Sahtu	-	-	-	**-**
Beaufort Delta	4	-	-	**4**
	52	**-**	**-**	**52**
Community Allocation				
Yellowknife Headquarters	31	-	-	**31**
Regional/Area Offices	21	-	-	**21**
Other Communities	-	-	-	**-**
	52	**-**	**-**	**52**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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AIRPORTS

Activity Description

The purpose of the Airports Program is to provide airport facilities and services and to encourage and support the provision of regular, safe, cost-effective and reliable air services. The Department is responsible for the maintenance, operation, and rehabilitation and upgrading of airports.

The Department operates 27 airports in the Northwest Territories, of which one is a Gateway hub (Yellowknife), two are Regional hubs (Norman Wells and Inuvik), three are regional aerodromes (Fort Simpson, Fort Smith and Hay River) with paved runways and 21 are community aerodromes with gravel runways. Connected with the Airports Program, the Department maintains a close watch over air transportation legislation, regulation and policy activities of other governments, overall trends in air transportation safety, costs, infrastructure technology development/change and opportunities for partnership to finance the improvement of airport infrastructure.

There are four areas of program support:

Management
Facilities
Program Development
Operations

AIRPORTS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	11,876	11,388	11,292	11,181
Grants and Contributions	30	30	30	25
Other Expenses	9,177	9,147	9,097	8,347
	21,083	20,565	20,419	19,553
Amortization	8,621	8,258	8,258	8,246
	29,704	**28,823**	**28,677**	**27,799**
Details of Other Expenses				
Travel	609	557	557	482
Materials and Supplies	1,489	1,459	1,459	1,308
Purchased Services	343	343	343	319
Utilities	1,032	1,032	1,032	600
Contract Services	5,172	5,222	5,172	5,222
Fees and Payments	295	297	297	259
Controllable Assets	180	180	180	74
Computer Hardware and Software	35	35	35	62
TSC Chargebacks	-	-	-	-
Other	22	22	22	21
	9,177	9,147	9,097	8,347

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Corporate or Administration Costs	712	705	699	670
Program Development	2,265	2,245	2,231	2,131
Operations	14,343	13,933	13,871	13,008
Facilities	3,763	3,682	3,618	3,744
Amortization	8,621	8,258	8,258	8,246
	29,704	**28,823**	**28,677**	**27,799**

AIRPORTS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Aviation Program Bursary Assistance	30	30	30	25
	30	**30**	**30**	**25**

AIRPORTS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	28	-	-	**28**
North Slave	30	-	-	**30**
Tłı̨chǫ	-	-	-	-
South Slave	18	-	-	**18**
Dehcho	6	-	-	**6**
Sahtu	10	-	-	**10**
Beaufort Delta	10	-	-	**10**
	102	-	-	**102**
Community Allocation				
Yellowknife Headquarters	28	-	-	**28**
Regional/Area Offices	74	-	-	**74**
Other Communities	-	-	-	-
	102	-	-	**102**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	**27**
North Slave	30	-	-	**30**
Tłı̨chǫ	-	-	-	-
South Slave	18	-	-	**18**
Dehcho	5	-	-	**5**
Sahtu	10	-	-	**10**
Beaufort Delta	9	-	-	**9**
	99	-	-	**99**
Community Allocation				
Yellowknife Headquarters	27	-	-	**27**
Regional/Area Offices	72	-	-	**72**
Other Communities	-	-	-	-
	99	-	-	**99**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HIGHWAYS

Activity Description

The purpose of the Highways Program is to provide highway infrastructure and services to support the provision of safe, reliable and cost-effective inter-community travel and road transportation services. The Department is responsible for operating, maintaining, rehabilitating and upgrading all highway infrastructures.

The Department maintains 2,200 kilometers of all-weather highways and 1,425 kilometers of seasonal winter roads. The Highway system also includes 99 bridges, 238 large diameter culverts and well over 3,000 small culverts. Connected with the Highways Program, the Department monitors current trends in highway construction, engineering, safety, design and technology. The Department actively seeks new partnership opportunities with other governments, industry and First Nation groups to assist in the development of new highway infrastructure and to enhanced operations.

There are four key areas of program support:

Management
Infrastructure
Winter Roads
Operations

HIGHWAYS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	12,455	12,313	12,218	12,417
Grants and Contributions	200	96	96	96
Other Expenses	21,070	27,609	27,609	23,263
	33,725	40,018	39,923	35,776
Amortization	31,041	27,921	27,921	24,320
	64,766	**67,939**	**67,844**	**60,096**
Details of Other Expenses				
Travel	268	301	301	353
Materials and Supplies	2,700	2,552	2,552	3,634
Purchased Services	336	326	326	303
Utilities	1,559	1,420	1,420	1,600
Contract Services	15,878	14,647	14,647	14,124
Fees and Payments	62	45	45	151
Controllable Assets	211	211	211	290
Computer Hardware and Software	50	31	31	34
TSC Chargebacks	-	-	-	-
Other	6	8,076	8,076	2,774
	21,070	27,609	27,609	23,263

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Corporate or Administration Costs	731	723	718	777
Operations	19,074	17,945	17,899	18,750
Winter Roads	5,316	4,964	4,964	4,912
Infrastructure	8,604	16,386	16,342	11,337
Amortization	31,041	27,921	27,921	24,320
	64,766	**67,939**	**67,844**	**60,096**

HIGHWAYS

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Deh Cho Bridge Grant	200	96	96	96
	200	**96**	**96**	**96**

HIGHWAYS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	**26**
North Slave	14	-	2	**16**
Tłįchǫ	7	-	-	**7**
South Slave	30	-	1	**31**
Dehcho	19	-	3	**22**
Sahtu	-	-	-	**-**
Beaufort Delta	4	-	-	**4**
	100	**-**	**6**	**106**
Community Allocation				
Yellowknife Headquarters	26	-	-	**26**
Regional/Area Offices	48	-	3	**51**
Other Communities	26	-	3	**29**
	100	**-**	**6**	**106**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	**26**
North Slave	14	-	1	**15**
Tłįchǫ	7	-	-	**7**
South Slave	30	-	1	**31**
Dehcho	19	-	3	**22**
Sahtu	-	-	-	**-**
Beaufort Delta	4	-	-	**4**
	100	**-**	**5**	**105**
Community Allocation				
Yellowknife Headquarters	26	-	-	**26**
Regional/Area Offices	48	-	2	**50**
Other Communities	26	-	3	**29**
	100	**-**	**5**	**105**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

MARINE

Activity Description

The purpose of the Marine Program is to provide safe, reliable, effective and environmentally responsible ferry services on the highway system. The Department is responsible for the maintenance, operation and continued improvement of four motor and one cable vessel and their support facilities.

The Department provides ferry services at four river crossings where the territorial all-weather highways traverse waterways. Connected with the Marine Program, the Department maintains a close watch over federal marine legislation, regulation and policy activities.

There are three areas of program support:

Management
Maintenance and Refits
Operations

MARINE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	1,338	2,768	2,756	2,515
Grants and Contributions	-	-	-	-
Other Expenses	3,574	4,491	4,491	4,927
	4,912	7,259	7,247	7,442
Amortization	805	795	795	748
	5,717	8,054	8,042	8,190
Details of Other Expenses				
Travel	39	40	40	18
Materials and Supplies	333	413	413	573
Purchased Services	77	84	84	78
Utilities	500	1,055	1,055	1,149
Contract Services	2,596	2,869	2,869	3,105
Fees and Payments	16	16	16	1
Controllable Assets	-	-	-	-
Computer Hardware and Software	6	6	6	3
TSC Chargebacks	-	-	-	-
Other	7	8	8	-
	3,574	4,491	4,491	4,927

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Corporate or Administration Costs	1,129	2,561	2,550	2,318
Maintenance & Refits	778	1,041	1,041	1,252
Operations	3,005	3,657	3,656	3,872
Amortization	805	795	795	748
	5,717	8,054	8,042	8,190

MARINE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	**2**
Dehcho	2	-	12	**14**
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	**1**
	5	**-**	**12**	**17**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	4	-	12	**16**
Other Communities	1	-	-	**1**
	5	**-**	**12**	**17**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	**1**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	**1**
Dehcho	3	-	24	**27**
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	**1**
	6	**-**	**24**	**30**
Community Allocation				
Yellowknife Headquarters	1	-	-	**1**
Regional/Area Offices	4	-	11	**15**
Other Communities	1	-	13	**14**
	6	**-**	**24**	**30**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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COMMUNITY ACCESS PROGRAM

Activity Description

This Program provides contributions to communities within the Northwest Territories requiring new or improved transportation access.

The Community Access program provides contributions for local access roads and trails to nearby attractions such as hunting, fishing and wood gathering areas, recreation sites and granular resources. The Program would also cover marine facilities in support of local recreation and subsistence harvesting activities.

COMMUNITY ACCESS PROGRAM

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	980	980	980	826
Other Expenses	20	20	20	-
	1,000	1,000	1,000	826
Amortization	8	8	8	8
	1,008	**1,008**	**1,008**	**834**
Details of Other Expenses				
Travel	20	20	20	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	20	20	20	-

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Community Access Program	1,000	1,000	1,000	826
Amortization	8	8	8	8
	1,008	**1,008**	**1,008**	**834**

COMMUNITY ACCESS PROGRAM

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Local Community Road Construction and Improvements	980	980	980	826
	980	**980**	**980**	**826**

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ROAD LICENSING AND SAFETY

Activity Description

The purpose of the Road Licensing and Safety Program is to ensure the protection of public safety and the environment in all areas related to the use of motor vehicle and commercial vehicles.

The Department is responsible for the testing, registration and inspection of all drivers and vehicles that use the Territorial transportation network. The Department establishes and enforces the Acts, Regulations and Safety Codes that apply to drivers and motor vehicles including commercial motor carriers throughout the Territory.

Connected with the Road Licensing and Safety Program, the Department ensures the safe operation of all commercial vehicles through transportation legislation, inspections, regulations and policy activities. The Program ensures compliance with national policies and initiatives. The Program researches trends in highway transportation safety, technology development, and future opportunities for partnerships to ensure regulatory harmonization, implementation of new ideas and ensuring all drivers and vehicles are safe to share the roadways.

There are three areas of program support:

Management
Transport Compliance Section
Safety and Regulations

ROAD LICENSING AND SAFETY

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,056	3,016	2,991	2,685
Grants and Contributions	-	-	-	-
Other Expenses	1,770	1,162	1,162	1,120
	4,826	4,178	4,153	3,805
Amortization	664	463	463	574
	5,490	**4,641**	**4,616**	**4,379**
Details of Other Expenses				
Travel	279	256	256	117
Materials and Supplies	253	253	253	339
Purchased Services	87	88	88	153
Utilities	90	80	80	26
Contract Services	905	405	405	393
Fees and Payments	89	45	35	2
Controllable Assets	34	-	-	-
Computer Hardware and Software	21	21	21	90
TSC Chargebacks	-	-	-	-
Other	12	14	24	-
	1,770	1,162	1,162	1,120

Program Delivery Details

Corporate or Administration Costs	290	287	285	172
Safety and Regulations	2,300	1,982	1,970	2,212
Motor Carrier Services	2,236	1,909	1,898	1,421
Amortization	664	463	463	574
	5,490	**4,641**	**4,616**	**4,379**

ROAD LICENSING AND SAFETY

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	**10**
North Slave	5	-	-	**5**
Tłı̨chǫ	-	-	-	**-**
South Slave	3	-	-	**3**
Dehcho	6	-	-	**6**
Sahtu	-	-	-	**-**
Beaufort Delta	3	-	-	**3**
	27	**-**	**-**	**27**
Community Allocation				
Yellowknife Headquarters	10	-	-	**10**
Regional/Area Offices	11	-	-	**11**
Other Communities	6	-	-	**6**
	27	**-**	**-**	**27**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	**10**
North Slave	5	-	-	**5**
Tłı̨chǫ	-	-	-	**-**
South Slave	3	-	-	**3**
Dehcho	6	-	-	**6**
Sahtu	-	-	-	**-**
Beaufort Delta	3	-	-	**3**
	27	**-**	**-**	**27**
Community Allocation				
Yellowknife Headquarters	10	-	-	**10**
Regional/Area Offices	11	-	-	**11**
Other Communities	6	-	-	**6**
	27	**-**	**-**	**27**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
The Alberta Road Maintenance - The Alberta Road Maintenance program is for the maintenance of 50.9 kilometers of highway in northern Alberta. This road is a continuation of NWT Highway #5 in the Fort Smith area connecting to the community of Fort Fitzgerald and the Wood Buffalo National Park Highway system. The Department has a Memorandum of Understanding with the Regional Municipality of Wood Buffalo, (Fort McMurray), to maintain the Fort Fitzgerald road and the Regional Municipality of Wood Buffalo pays for the work.	505	555	555	416
National Safety Code - On behalf of Transport Canada, this agreement provides funding for the monitoring and enforcement of standards under the National Safety Code (NSC) with respect to commercial motor carriers. The Standard Funding Agreement supports the delivery function of the NSC program in the NWT.	153	153	153	153
DFO Arctic Resupply Maintenance Program (formerly 'Coast Guard Facilities Maintenance Services') - This program is managed by the Department, on behalf of Department of Fisheries & Oceans Real Property Division Canada Remote Marine Resupply Facility Program providing public marine facilities in the western NWT. The program was initiated in 1992-93 to provide northern-based marine expertise to the DFO and to address recommendations from communities and marine operators for the repair and enhancement of public marine facilities.	-	747	500	390
Hay River Access Corridor - The Department has signed a Memorandum Of Understanding with the Town of Hay River. This MOU approves the Department to incur expenditures on behalf of the town for the maintenance of 5.2 kilometers of road known as the Hay River Corridor. The Town will reimburse the Department for cost of this maintenance.	60	60	60	72

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Tłı̨chǫ Winter Roads - To construct and maintain a Winter Supply Road to Wekweètì on behalf of Aboriginal Affairs and Northern Development Canada.	-	41	149	132
Prelude Lake Access Road - In agreement with Industry, Tourism and Investment, to do winter maintenance on the Prelude Lake Access Road for residents and other users.	7	7	7	7
Wood Buffalo National Park - An Agreement with Parks Canada for the maintenance of approximately 117 km of Highway #5 within the Wood Buffalo National Park.	1,174	1,127	1,200	1,114
Airline Glycol Recovery - An agreement with Air Canada, First Air, West Jet and Canadian Airlines who use Glycol (De-icing fluid) to ensure no ice build up on the aircrafts. The Department charges these airlines to dispose of the Glycol.	110	110	150	143
Hold Baggage System - Yellowknife Airport - Baggage un-jamming is conducted by Yellowknife Airport Janitorial staff who are billing after hours chargeback. This project is for additional funding from multiple Air Carriers.	120	120	97	115
Nighthawk Gold International Minerals Inc. (Formerly known as MERC Inc) - An agreement for costs incurred for the construction of the Wekweeti winter resupply route from Gameti/WhaTi winter road to the Colomac junction.	-	-	-	150
Ledcor Ltd. - An agreement to operate the MV Johnny Berens ferry for an extended period.	-	10	-	-
	2,129	**2,920**	**2,871**	**2,692**

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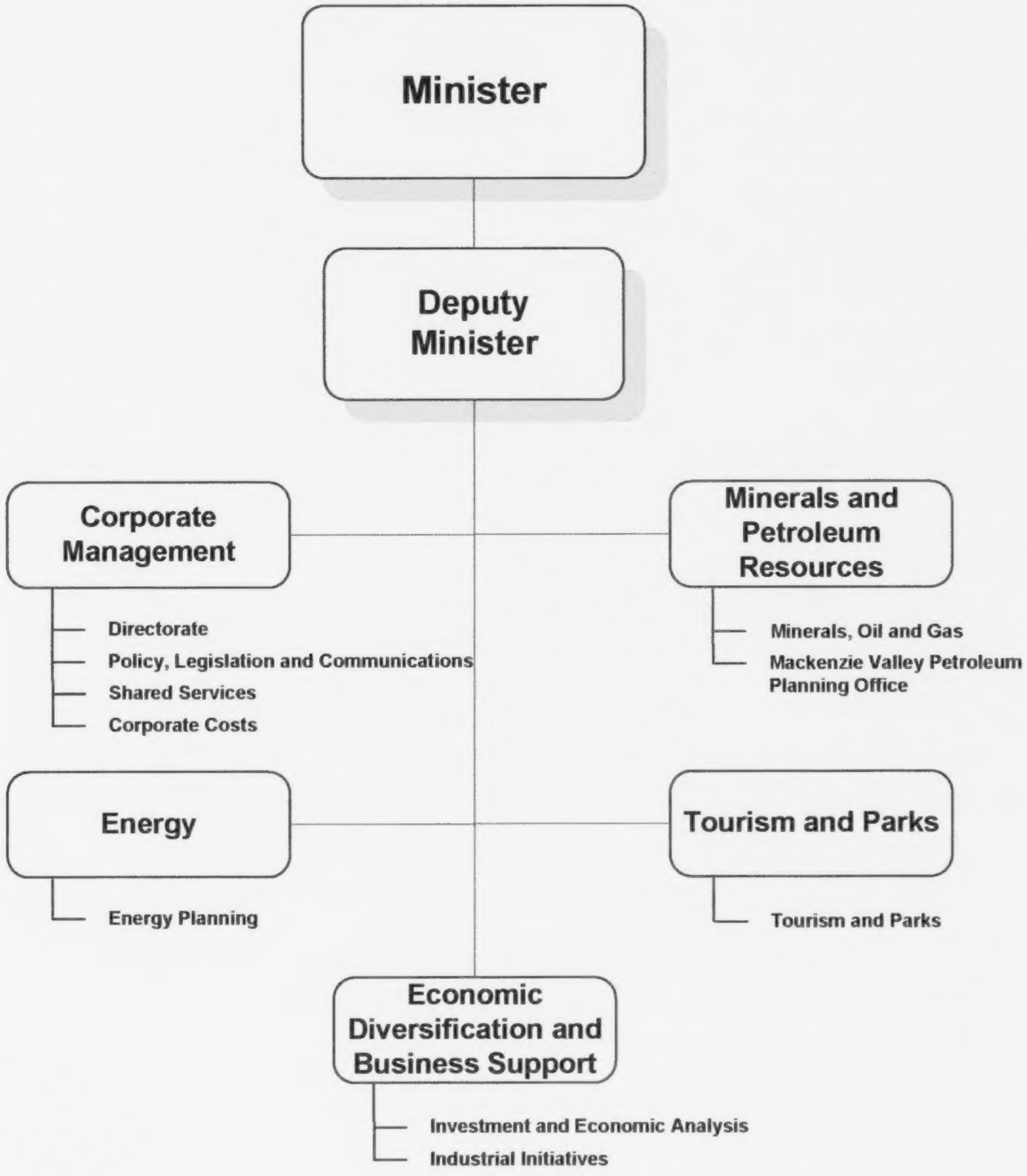
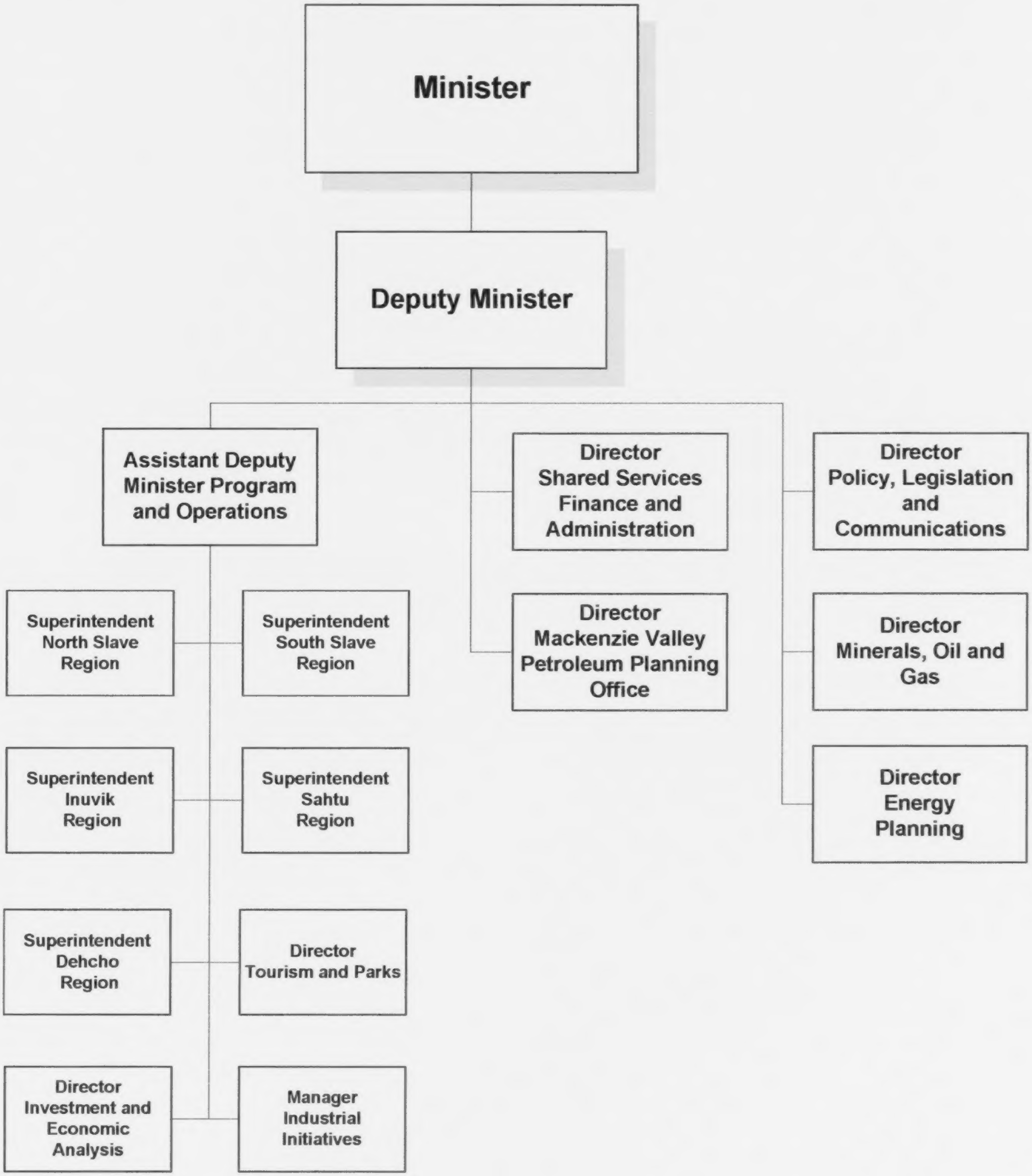
INDUSTRY, TOURISM AND INVESTMENT


Minister
Deputy Minister
Corporate Management
Directorate
Policy, Legislation and Communications
Shared Services
Corporate Costs
Minerals and Petroleum Resources
Minerals, Oil and Gas
Mackenzie Valley Petroleum Planning Office
Energy
Energy Planning
Tourism and Parks
Tourism and Parks
Economic Diversification and Business Support
Investment and Economic Analysis
Industrial Initiatives

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.


Minister
Deputy Minister
Assistant Deputy Minister Program and Operations
Director Shared Services Finance and Administration
Director Policy, Legislation and Communications
Superintendent North Slave Region
Superintendent South Slave Region
Director Mackenzie Valley Petroleum Planning Office
Director Minerals, Oil and Gas
Superintendent Inuvik Region
Superintendent Sahtu Region
Director Energy Planning
Superintendent Dehcho Region
Director Tourism and Parks
Director Investment and Economic Analysis
Manager Industrial Initiatives

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

MISSION

The Department of Industry, Tourism and Investment (ITI), in partnership with others, provides quality programs and services to promote and support Northwest Territories (NWT) economic prosperity and community self-reliance.

GOALS

Promote and support a diversified economy that provides opportunities for NWT residents.

Promote and support the development of business opportunities, including agriculture, commercial fishing, the traditional economy, tourism, trade, investment, manufacturing, and secondary industries.

Promote the sustainable development of natural resources that respects the conservation and protection of the environment for our future generations.

Promote and support the efficient development, utilization and marketing of energy resources to achieve self-sufficiency, maximize economic opportunities, and realize affordable energy costs.

Secure economic and employment opportunities from responsible resource development for NWT residents.

Develop partnerships with individuals, businesses, communities, Aboriginal organizations and other governments to foster prosperity and community self-reliance.

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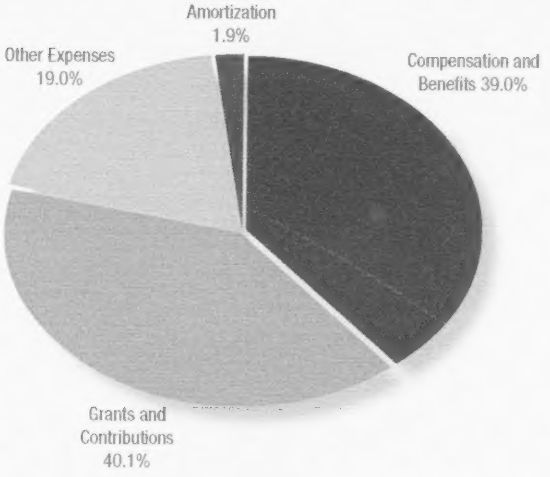
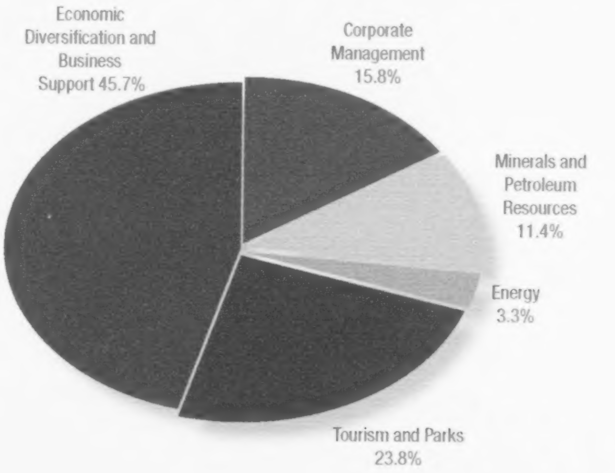
Operations Expenditures

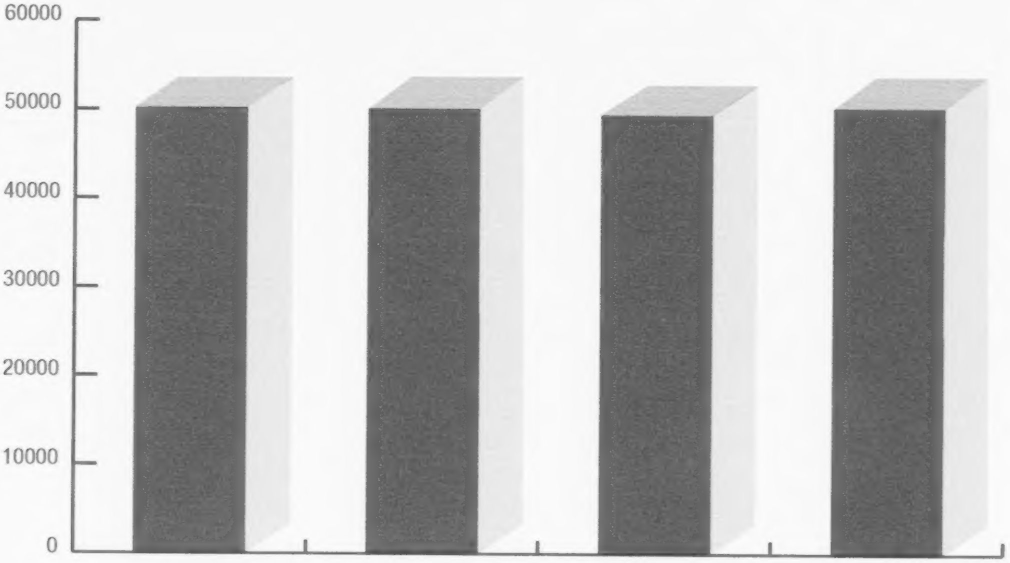
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	19,603	18,887	18,767	18,762
Grants and Contributions	20,157	19,895	19,440	22,090
Other Expenses	9,548	10,397	10,398	8,635
	49,308	49,179	48,605	49,487
Amortization	927	955	955	821
	50,235	**50,134**	**49,560**	**50,308**
Details of Other Expenses				
Travel	1,133	1,123	1,126	1,002
Materials and Supplies	1,147	1,202	1,202	1,812
Purchased Services	719	754	755	797
Utilities	224	215	215	228
Contract Services	4,175	5,021	5,021	2,733
Fees and Payments	607	519	519	268
Controllable Assets	385	385	385	432
Computer Hardware and Software	219	228	228	371
TSC Chargebacks	939	950	947	939
Other	-	-	-	53
	9,548	10,397	10,398	8,635

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	27,484	26,075	27,027	24,031
Accumulated amortization	(8,782)	(7,827)	(7,970)	(7,112)
Net book value	18,702	18,248	19,057	16,919
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,485	1,409	1,176	2,282
Disposals	-	-	-	(132)
Amortization expense	(927)	(955)	(955)	(821)
END OF THE YEAR				
Net book value of assets in service	19,260	18,702	19,278	18,248
Work in progress	1,066	491	509	595
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**20,326**	**19,193**	**19,787**	**18,843**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	491	595	444	1,888
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	2,060	1,305	1,241	989
Less work in progress, end of the year	(1,066)	(491)	(509)	(595)
Assets put into service during the year	**1,485**	**1,409**	**1,176**	**2,282**

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	2,060	1,305	1,241	989
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	2,060	1,305	1,241	989
ALLOCATED TO:				
Tangible Capital Assets	2,060	1,305	1,241	989
Infrastructure Contributions	-	-	-	-
	2,060	1,305	1,241	989

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
General				
Egg Marketing Levy	35	35	35	32
Tourism Operators Licences	25	25	25	20
Interest Earned NWT Opportunities Fund	-	1,040	1,040	-
	60	1,100	1,100	52
Recoveries				
Parks Merchandise	10	15	15	10
Amortization of Capital Contributions	22	22	22	22
	32	37	37	32
	92	**1,137**	**1,137**	**84**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	75	-	-	75
North Slave	14	-	5	19
Tłįchǫ	3	-	-	3
South Slave	27	-	1	28
Dehcho	13	-	1	14
Sahtu	10	-	-	10
Beaufort Delta	14	-	8	22
	156	**-**	**15**	**171**
Community Allocation				
Yellowknife Headquarters	75	-	-	75
Regional/Area Offices	74	-	12	86
Other Communities	7	-	3	10
	156	**-**	**15**	**171**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	78	-	-	78
North Slave	14	-	5	19
Tłįchǫ	3	-	-	3
South Slave	23	-	1	24
Dehcho	13	-	1	14
Sahtu	9	-	-	9
Beaufort Delta	16	-	8	24
	156	**-**	**15**	**171**
Community Allocation				
Yellowknife Headquarters	78	-	-	78
Regional/Area Offices	71	-	12	83
Other Communities	7	-	3	10
	156	**-**	**15**	**171**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

Active Positions – Business Development Investment Corporation

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	**16**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	-	-	**16**
Community Allocation				
Yellowknife Headquarters	16	-	-	**16**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	-	-	**16**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	**16**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	-	-	**16**
Community Allocation				
Yellowknife Headquarters	16	-	-	**16**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	-	-	**16**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

CORPORATE MANAGEMENT

Activity Description

The Corporate Management activity consists of Directorate; Policy, Legislation and Communications; Corporate Costs; and Shared Services (Finance and Administration and Informatics).

Directorate includes the Deputy Minister and the Assistant Deputy Minister Programs and Operations. It guides the overall planning and execution of instructions from the Minister and the Legislative Assembly. The Deputy Minister and Assistant Deputy Minister provide strategic advice and support to the Minister and to the department.

Policy, Legislation and Communications provides leadership and services related to policy, communications, Executive Council and Financial Management Board submissions, legislation, and intergovernmental and interdepartmental affairs. It is responsible for Access to Information requests and departmental trademarks and copyright. It also participates in land and resource management issues on behalf of ITI.

Corporate Costs captures department-wide costs such as lease payments, vehicle costs and telecommunications.

Shared Services consists of the Finance and Administration and Informatics Divisions, providing services to the Departments of ITI and Environment and Natural Resources (ENR).

Finance and Administration provides financial management and administrative services to ITI and ENR. These services include providing advice to senior managers on financial management, financial control, financial submissions, contracts and contributions.

Informatics is responsible for developing and maintaining information systems, databases and web systems that provide information to decision-makers and to the public. Services include:

- records management and library services;
- administration of Departmental image collection;
- geomatics and geographic information systems and analysis;
- information systems development, implementation and operations;
- internet and intranet development and support; and
- strategic advice and guidance on the use of information and technology in support of programs and services.

CORPORATE MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	5,616	5,540	5,538	5,780
Grants and Contributions	-	-	-	30
Other Expenses	2,218	2,132	2,133	1,799
	7,834	7,672	7,671	7,609
Amortization	74	74	74	74
	7,908	**7,746**	**7,745**	**7,683**
Details of Other Expenses				
Travel	260	281	284	257
Materials and Supplies	173	173	173	159
Purchased Services	167	164	165	169
Utilities	35	35	35	23
Contract Services	565	425	425	91
Fees and Payments	33	50	50	21
Controllable Assets	8	10	10	80
Computer Hardware and Software	38	44	44	42
TSC Chargebacks	939	950	947	939
Other	-	-	-	18
	2,218	2,132	2,133	1,799

CORPORATE MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Grants - Various - Grants in support of economic development issues.	-	-	-	30
	-	-	-	30

CORPORATE MANAGEMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	**26**
North Slave	5	-	-	**5**
Tłı̨chǫ	1	-	-	**1**
South Slave	7	-	-	**7**
Dehcho	7	-	-	**7**
Sahtu	5	-	-	**5**
Beaufort Delta	3	-	-	**3**
	54	**-**	**-**	**54**
Community Allocation				
Yellowknife Headquarters	26	-	-	**26**
Regional/Area Offices	27	-	-	**27**
Other Communities	1	-	-	**1**
	54	**-**	**-**	**54**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	**25**
North Slave	5	-	-	**5**
Tłı̨chǫ	1	-	-	**1**
South Slave	7	-	-	**7**
Dehcho	7	-	-	**7**
Sahtu	5	-	-	**5**
Beaufort Delta	5	-	-	**5**
	55	**-**	**-**	**55**
Community Allocation				
Yellowknife Headquarters	25	-	-	**25**
Regional/Area Offices	29	-	-	**29**
Other Communities	1	-	-	**1**
	55	**-**	**-**	**55**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

MINERALS AND PETROLEUM RESOURCES

Activity Description

The Minerals and Petroleum Resources activity consists of the Minerals, Oil and Gas Division (MOG), and the Mackenzie Valley Petroleum Planning Office (MVPPO). MOG includes the Northwest Territories Geoscience Office (NTGO), funded and managed jointly with the federal government. The five **Regional offices** across the NWT ensure that businesses and entrepreneurs receive access to programs and resources, to help maximize the benefits from development in their regions.

MOG encourages and supports responsible resource exploration, investment, production and associated secondary economic activity to ensure that NWT residents benefit from the development of the NWT's mineral and petroleum resources.

NTGO's mandate is to undertake original geoscience studies to maintain comprehensive geoscience information about the NWT and to provide advice to individuals, communities, governments and industry. Working in partnership with the Department of Aboriginal Affairs and Northern Development Canada, MOG maintains and staffs the NTGO.

MOG is also responsible for negotiating agreements guaranteeing Approved NWT Diamond Manufacturers (ANDM) access to rough diamonds produced by NWT mines and for ensuring implementation of those agreements. MOG administers the Diamond Policy Framework, manages the GNWT Diamond Certification Program, and negotiates and administers agreements that license the use of GNWT diamond trademarks by ANDM.

The **MVPPO,** based in Hay River, coordinates GNWT planning and response related to petroleum resources in the NWT including the Mackenzie Gas Project (MGP). This includes regulatory processes and strategic planning to ensure benefits accrue to NWT residents. MVPPO is responsible for analysis, policy development and implementation in regards to developments associated with petroleum resource developments, and manages various contribution funding programs to help NWT residents, businesses and Aboriginal groups prepare for the associated opportunities and challenges. MVPPO is also responsible for external and internal petroleum resource communications and strategic relationships.

MINERALS AND PETROLEUM RESOURCES

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,445	3,414	3,381	3,072
Grants and Contributions	745	745	745	756
Other Expenses	1,520	1,887	1,887	1,318
	5,710	6,046	6,013	5,146
Amortization	15	15	15	15
	5,725	6,061	6,028	5,161
Details of Other Expenses				
Travel	269	255	255	227
Materials and Supplies	94	96	96	114
Purchased Services	119	124	124	74
Utilities	-	-	-	-
Contract Services	846	1,220	1,220	763
Fees and Payments	69	69	69	15
Controllable Assets	-	-	-	3
Computer Hardware and Software	123	123	123	118
TSC Chargebacks	-	-	-	-
Other	-	-	-	4
	1,520	1,887	1,887	1,318

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Mackenzie Valley Petroleum Planning Office	2,044	2,033	2,026	1,894
Minerals, Oil and Gas	3,666	4,013	3,987	3,252
Amortization	15	15	15	15
	5,725	6,061	6,028	5,161

MINERALS AND PETROLEUM RESOURCES

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Mackenzie Valley Development Contributions - Contributions that fall under this program include: Aboriginal Pipeline Group, Resource Pre-Development Program, Aboriginal Capacity Building and Community Consultations.	715	715	715	723
NWT Chamber of Mines - Contributions in support of minerals issues.	30	30	30	33
	745	**745**	**745**	**756**

MINERALS AND PETROLEUM RESOURCES

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	6	-	-	6
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	25	-	-	25
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	25	-	-	25

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	6	-	-	6
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	25	-	-	25
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	25	-	-	25

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ENERGY

Activity Description

The Energy Planning Division coordinates the GNWT's overall energy planning and policy development, including the advancement of hydro initiatives in the NWT. It also coordinates public consultation and communications related to energy planning and policy development, and provides secretariat services to the Ministerial Energy Coordinating and Climate Change Committee-of-Cabinet (MECC).

ENERGY

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	437	431	427	403
Grants and Contributions	1,100	1,435	1,000	3,611
Other Expenses	142	192	192	90
	1,679	2,058	1,619	4,104
Amortization	-	-	-	-
	1,679	**2,058**	**1,619**	**4,104**
Details of Other Expenses				
Travel	20	20	20	12
Materials and Supplies	15	15	15	22
Purchased Services	-	-	-	5
Utilities	-	-	-	-
Contract Services	100	150	150	46
Fees and Payments	-	-	-	4
Controllable Assets	-	-	-	-
Computer Hardware and Software	7	7	7	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	142	192	192	90

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Energy Planning	1,679	2,058	1,619	4,104
	1,679	**2,058**	**1,619**	**4,104**

ENERGY

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Talston River Hydro Electric - Contributions to the NWT Energy Corporation to complete the feasibility studies and the environmental base line work on the proposed Talston River Hydro Electric project.	-	-	-	300
Electricity Program - A Review of Electricity Regulation, Rates, and the Commercial and Territorial Power Subsidy Programs in the Northwest Territories will be undertaken in 2008/09. A Contribution will be made to the NTPC to acquire technical expertise and undertake a review of other Canadian jurisdictions.	-	-	-	68
Hydro Strategy - In collaboration with the Northwest Territories Energy Corporation Ltd. (NTEC) a draft NWT Hydro Strategy has been developed. In addition to consultation and public release, undertaking baseline economic, engineering and environmental work on emerging opportunities is required.	-	-	-	1,250
Energy Contributions - Contributions that fall under this program include: Łutselk'e Mini-Hydro Facility, Whatì Mini Hydro, Fort Providence Transmission Line, Bear River Feasibility, In-stream Hydro Project and Expansion of Residual Heat.	-	-	-	1,993
NT Energy Core Funding for Staff – ITI continues to fund and work closely with NTEC, a subsidiary of the Northwest Territories Hydro Corporation. NTEC leads the planning and development of NWT hydroelectric resources and has recently been undertaking technical analysis in renewable and alternative energy including biomass, geothermal and solar.	700	700	700	-

ENERGY

Grants and Contributions continued

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Medium / Long-Term Energy Options for Inuvik – Funding to explore medium/long-term options for heating in Inuvik. This will include detailed analysis on liquefied natural gas trucked up the Dempster as well as biomass options.	100	100	100	-
Water Monitoring – NTEC has 6 water monitoring stations. Funding is required to maintain these stations and move two of them to a different location. Developing a greater understanding of NWT water regimes supports the work of the draft Hydro Strategy as well as the NWT Water Strategy.	50	100	100	-
Regional Hydro and Renewable Energy Solutions – Funding related to ongoing work with regional Aboriginal organizations including the Tłįchǫ, Sahtu and Akaitcho	-	100	100	-
Energy Contributions - Contributions that fall under this program include: Northwest Territories Power System Plan, Whatì Transmission Line, Energy Plan Charrette, Fort Providence Transmission Line Feasibility Study.	250	435	-	-
	1,100	1,435	1,000	3,611

ENERGY

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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TOURISM AND PARKS

Activity Description

ITI develops and implements NWT tourism strategies with partners in the tourism industry. The **Tourism and Parks** Division provides support for tourism marketing, and conducts research, training, planning and product development. The Division, along with ITI's **Regional Offices**, develops, operates and maintains public tourism facilities, including a system of NWT parks that supports and promotes tourism.

TOURISM AND PARKS

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,310	3,045	3,019	3,383
Grants and Contributions	4,447	3,847	3,847	4,277
Other Expenses	3,416	3,489	3,489	3,256
	11,173	10,381	10,355	10,916
Amortization	789	817	817	683
	11,962	**11,198**	**11,172**	**11,599**
Details of Other Expenses				
Travel	206	207	207	207
Materials and Supplies	636	688	688	1,142
Purchased Services	149	179	179	184
Utilities	185	168	168	194
Contract Services	1,771	1,840	1,840	1,054
Fees and Payments	80	18	18	123
Controllable Assets	374	374	374	242
Computer Hardware and Software	15	15	15	81
TSC Chargebacks	-	-	-	-
Other	-	-	-	29
	3,416	3,489	3,489	3,256

Program Delivery Details				
Tourism and Parks	11,173	10,381	10,355	10,916
Amortization	789	817	817	683
	11,962	**11,198**	**11,172**	**11,599**

TOURISM AND PARKS

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Tourism Industry Contribution - A contribution for Marketing and Industry Association support.	2,736	2,136	2,136	2,366
Tourism 2015 - A contribution for marketing under Tourism 2015 to NWT Tourism.	400	400	400	400
Tourism Diversification Program - Contributions to support tourism operators in product diversification and in expansion into growing travel and tourism markets. Funding is available to assist businesses through planning, product development and marketing.	900	900	900	906
Sport Hunt Outfitter Marketing Support - Contribution to support marketing assistance for sports hunting outfitters.	300	300	300	494
Northern Frontier Visitors Centre – Contribution to provide information services to tourists about the North Slave region. This includes providing information on tourist accommodations, events and other related tourism activities.	111	111	111	111
	4,447	**3,847**	**3,847**	**4,277**

TOURISM AND PARKS

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	4	-	5	9
Tłįchǫ	-	-	-	-
South Slave	3	-	1	4
Dehcho	2	-	1	3
Sahtu	1	-	-	1
Beaufort Delta	2	-	8	10
	20	-	15	35
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	12	-	12	24
Other Communities	-	-	3	3
	20	-	15	35

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	4	-	5	9
Tłįchǫ	-	-	-	-
South Slave	3	-	1	4
Dehcho	2	-	1	3
Sahtu	1	-	-	1
Beaufort Delta	2	-	8	10
	20	-	15	35
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	12	-	12	24
Other Communities	-	-	3	3
	20	-	15	35

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Activity Description

The Economic Diversification and Business Support activity consists of Investment and Economic Analysis and Industrial Initiatives.

ITI encourages investment in the NWT by providing economic analysis, and regional market and economic data for both business and government. It supports informed decision-making by providing economic data, market intelligence, sector information, and opportunity studies. In conjunction with the NWT Business Development Investment Corporation (BDIC) and Community Futures Development Corporations, ITI provides business advice and access to investment capital. These activities are delivered through the **Investment and Economic Analysis Division** and **Regional Offices**, the NWT BDIC, and Community Futures organizations.

ITI Regional Offices supply program guidance, support, advice, and assistance at the community level. Regional representatives are experienced, knowledgeable and well networked with organizations, financial institutions, and government departments and agencies. ITI works with business associations such as the NWT Chamber of Commerce and the NWT Construction Association, as well as with professional associations, to promote the NWT as a place to work, invest and live.

Investment and Economic Analysis leads the development of programs and initiatives in support of the NWT's **Traditional Economy**. Specific programs support arts and fine crafts, agriculture, fisheries, trapping and commercial game harvesting. Staff in Regional Offices implement the traditional economy programming.

This Division is also the GNWT lead on **Trade Matters** including involvement with discussions on the Agreement on Internal Trade, Pacific Northwest Economic Region, Comprehensive and Economic Trade Agreement with the European Union. It is also responsible for the administration of the GNWT Business Incentive Policy (BIP), the GNWT Contracts Registry and Reporting System, which promote business opportunities for contracting with the GNWT.

Industrial Initiatives leads the negotiation of GNWT socio-economic agreements (SEAs) with industry, and monitors industrial activities in coordination with communities and industry. Industrial Initiatives provides expert GNWT socio-economic impact analysis during the environmental assessment of non-renewable resource development projects in the NWT, monitors implementation of SEAs, manages the annual publication of GNWT reports required under the SEAs, and coordinates research in best practices for NWT benefits from present and future initiatives.

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	6,795	6,457	6,402	6,124
Grants and Contributions	13,865	13,868	13,848	13,416
Other Expenses	2,252	2,697	2,697	2,172
	22,912	23,022	22,947	21,712
Amortization	49	49	49	49
	22,961	**23,071**	**22,996**	**21,761**
Details of Other Expenses				
Travel	378	360	360	299
Materials and Supplies	229	230	230	375
Purchased Services	284	287	287	365
Utilities	4	12	12	11
Contract Services	893	1,386	1,386	779
Fees and Payments	425	382	382	105
Controllable Assets	3	1	1	107
Computer Hardware and Software	36	39	39	129
TSC Chargebacks	-	-	-	-
Other	-	-	-	2
	2,252	2,697	2,697	2,172

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Investment & Economic Analysis	18,311	18,521	18,469	17,557
Industrial Initiatives	847	777	774	451
NWT Business Development Investment Corporation	3,754	3,724	3,704	3,704
Amortization	49	49	49	49
	22,961	**23,071**	**22,996**	**21,761**

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Disaster Compensation - Grants are available to hunters and trappers to replace equipment lost as a result of natural disaster.	15	15	15	80
Fur Price Program - Grants to trappers in the form of a minimum price for selected species of fur. The grant is available on good quality, well handled pelts.	610	610	610	531
	625	625	625	611
Contributions				
Local Wildlife Committees - Contributions to provide administrative support to hunters and trappers associations or band councils which provide similar services.	257	257	257	229
Community Harvester Assistance Program - Contributions to local wildlife committees which have been recognized by the Minister of Industry, Tourism and Investment to provide assistance to resource harvesters.	1,074	1,074	1,074	1,021
Take a Kid Trapping - Contributions for the planning, preparation and delivery of programs to expose youth to traditional life skills such as hunting, trapping, fishing and outdoor survival.	125	125	125	197
Western Harvester Support Program - Contributions provided to regional or community Aboriginal organizations and matched by an equal amount by these organizations to establish harvest support programs to promote the local renewable resource economy.	-	63	63	63

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Community Futures - Contribution to help communities in need of solving their long term employment problems.	1,272	1,272	1,272	1,137
Great Northern Arts Festival - This festival is recognized as a major opportunity for artists to compare styles, methods, and other knowledge such as the acquisition of raw materials, therefore enhancing development of skills.	25	25	25	25
Commercial Fisheries - Contributions to support development of commercial fisheries by offsetting high freight or production costs.	225	225	225	225
Business Development Investment Corporation - The purpose of the BDIC is to support the economic objectives of the GNWT by encouraging the creation and development of northern business enterprises and by providing information and financial assistance to, and making investments in such enterprises.	3,754	3,724	3,704	3,704
Community Transfer Initiatives - Contributions to provide funding for the services of Economic Development Officers.	1,582	1,582	1,582	1,446
Support for Entrepreneur and Economic Development (SEED) - The program provides for a wide range of assistance to businesses and individuals to support and stimulate business development. It also supports community based initiatives that stimulate the local economy.	3,866	3,866	3,866	4,020

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Agriculture Development Infrastructure - The program aims to facilitate the development of the agriculture sector in the NWT by providing investment in support of new community based initiatives as well as expansion of existing operations, to include community/commercial greenhouses. Special attention will be given to employing equipment & technology to expand operations & increase yields in a cost effective & energy efficient manner.	300	300	300	250
Promote & Support for Commercial Harvest Processing & Marketing of Fish & Meat in the NWT - The program aims to facilitate the availability of Northern fish & meat products to consumers in the NWT by providing investment in support of packaging, distribution & promotion of these products. Investment will include advertising & transportation along with necessary training required to continue growth in the fishing sector.	550	550	550	488
Diavik Socioeconomic Agreement - Resources to support the Diavik Community Advisory Board established under the Diavik Socio-economic Agreement (SEA) to monitor, review and make recommendations on socio-economic matters associated with the Diavik Diamond Mine and addressed in the SEA.	180	180	180	-
CanZinc Socioeconomic Agreement - Resources to support the Prairie Creek Mine Socio-economic Advisory Committee established under the Prairie Creek Socioeconomic Agreement (SEA) to monitor, review and make recommendations on socioeconomic impacts, mitigation measures and commitments made in the SEA.	30	-	-	-
	13,240	13,243	13,223	12,805
	13,865	**13,868**	**13,848**	**13,416**

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	**19**
North Slave	5	-	-	**5**
Tłįchǫ	2	-	-	**2**
South Slave	11	-	-	**11**
Dehcho	4	-	-	**4**
Sahtu	4	-	-	**4**
Beaufort Delta	9	-	-	**9**
	54	-	-	**54**
Community Allocation				
Yellowknife Headquarters	19	-	-	**19**
Regional/Area Offices	29	-	-	**29**
Other Communities	6	-	-	**6**
	54	-	-	**54**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	23	-	-	**23**
North Slave	5	-	-	**5**
Tłįchǫ	2	-	-	**2**
South Slave	7	-	-	**7**
Dehcho	4	-	-	**4**
Sahtu	3	-	-	**3**
Beaufort Delta	9	-	-	**9**
	53	-	-	**53**
Community Allocation				
Yellowknife Headquarters	23	-	-	**23**
Regional/Area Offices	24	-	-	**24**
Other Communities	6	-	-	**6**
	53	-	-	**53**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2013-2014 Main Estimates	(thousands of dollars) Future Lease Payments
Mackenzie Valley Petroleum Planning Office	Hay River	56	-
Visitor Centre	Inuvik	23	120
		79	120

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Fur Marketing Service Revolving Fund

Purpose: To provide working capital for the operation of a fur advance system. Trappers receive interest free advances on fur sent to southern auction houses. More than 1,000 trappers take advantage of this program.

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Authorized Limit	**900**	**900**	**900**	**900**
Operating Results:				
Opening Accounts Receivable	460	360	420	373
Advances to Trappers	1,000	1,250	1,250	861
Repayment of Fur Account Loans	(950)	(1,150)	(1,150)	(874)
Closing Accounts Receivable (Note 1)	**510**	**460**	**520**	**360**

Note: Some fur remains unsold at auction for extended periods. The spring sale proceeds which are received after fiscal year end pay off most of the remaining advances from the trapping season.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Canadian Northern Economic Development Agency (CanNor) - Funding received from the Department of Aboriginal Affairs and Northern Development Canada for minerals projects and various studies.	510	1,340	1,425	1,554
Gwich'in Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	17	17	17	34
Sahtu Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	38	38	38	75
Growing Forward Project - Funding provided by the Department of Agriculture and Agri-Food Canada. This replaces the Agriculture Policy Framework Agreement.	528	300	369	522
Tłı̨chǫ Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	14	14	14	41

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Francophone Initiatives - Funding provided by Citizenship and Immigration Canada to assist with costs associated with recruiting French-speaking immigrants for NWT businesses.	16	16	-	16
Secondment - **Manager** - Secondment to the position of Manager, Project Planning, NWT Energy Corporation.	-	-	-	83
	1,123	1,725	1,863	2,325

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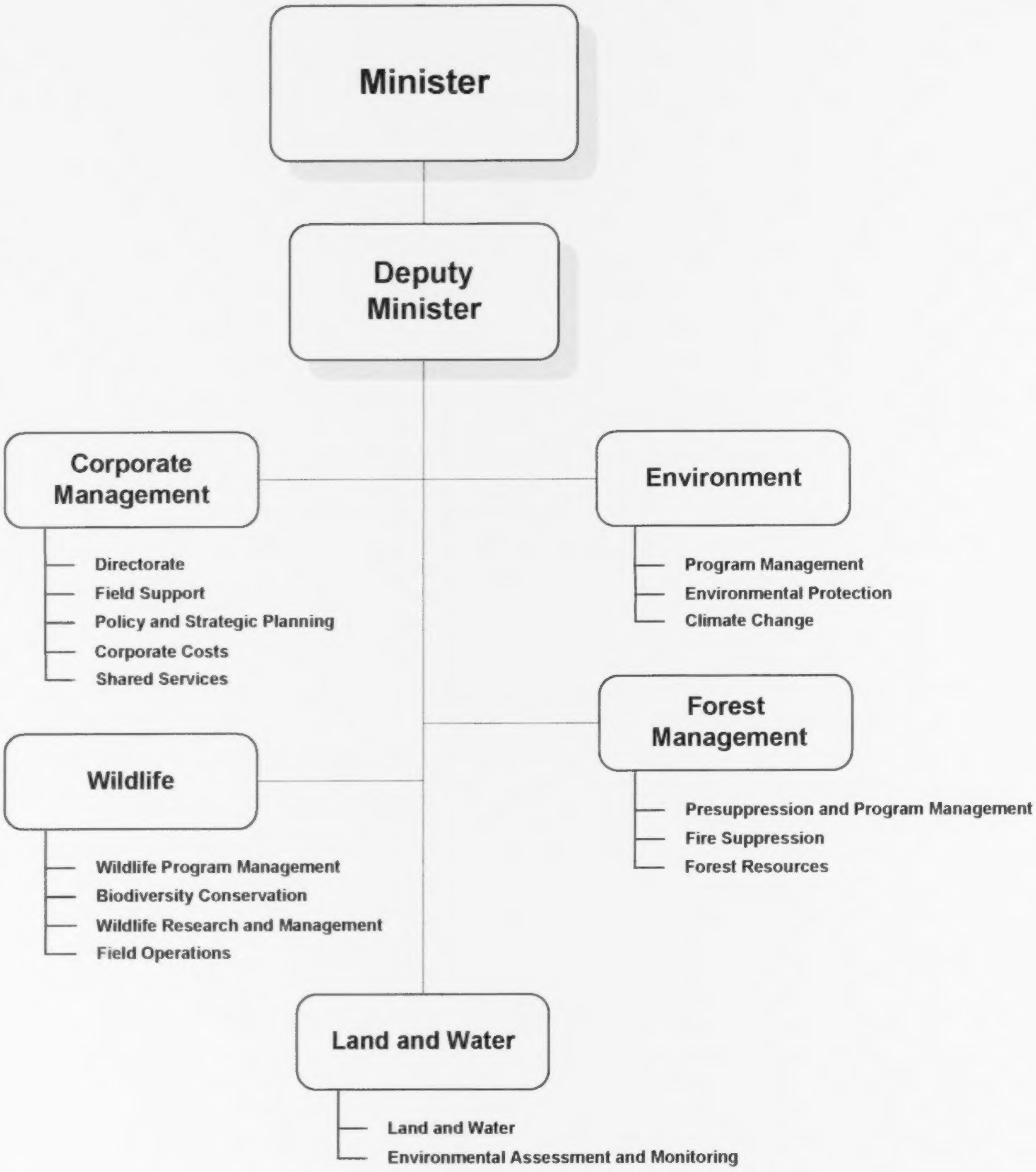
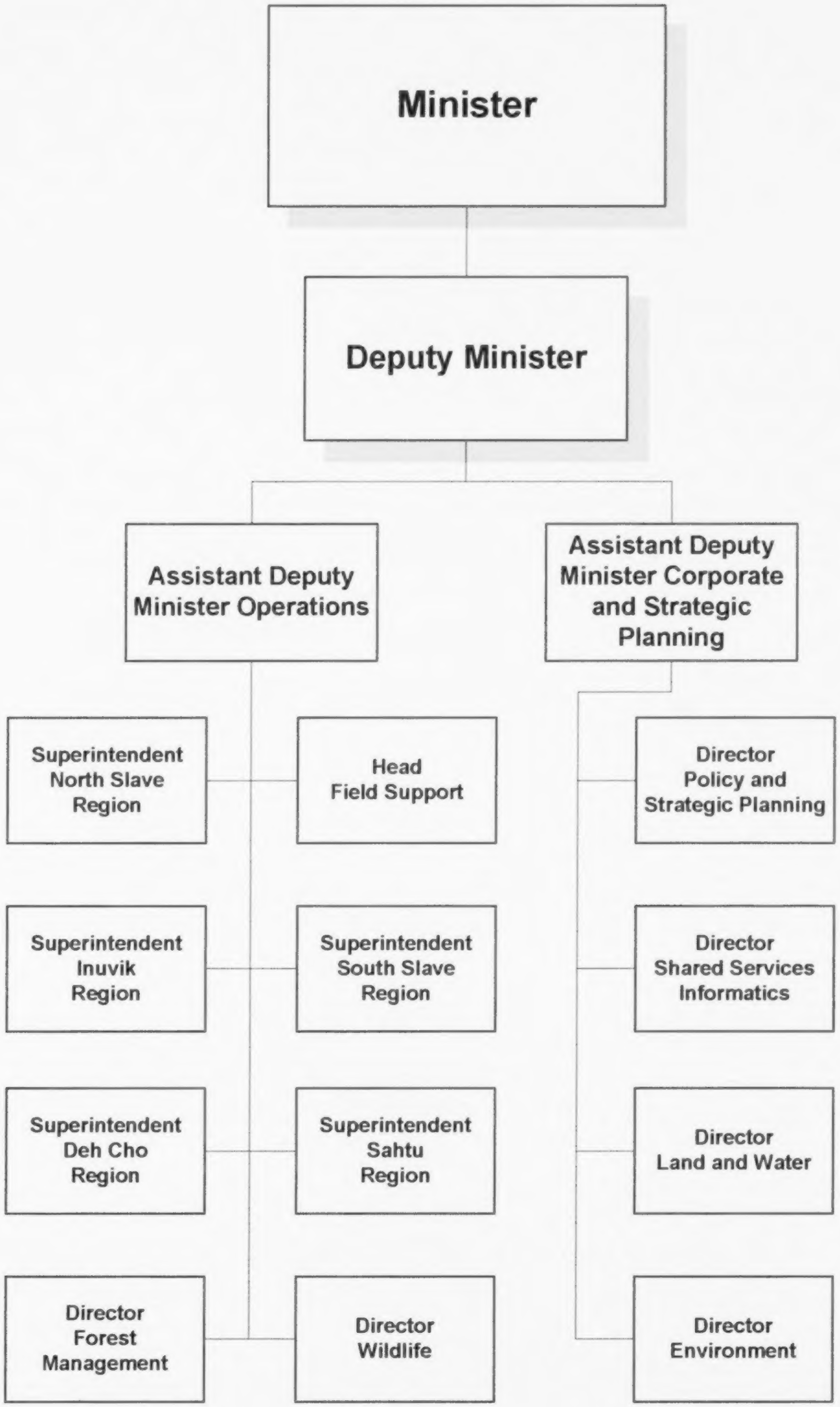
ENVIRONMENT AND NATURAL RESOURCES



Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.


Minister
Deputy Minister
Assistant Deputy Minister Operations
Assistant Deputy Minister Corporate and Strategic Planning
Superintendent North Slave Region
Head Field Support
Director Policy and Strategic Planning
Superintendent Inuvik Region
Superintendent South Slave Region
Director Shared Services Informatics
Superintendent Deh Cho Region
Superintendent Sahtu Region
Director Land and Water
Director Forest Management
Director Wildlife
Director Environment

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

MISSION

Environment and Natural Resources (ENR) works with all people and interested organizations to protect our environment by making sure our resources are used wisely and that people understand their part in keeping the environment healthy.

GOALS

1. The Northwest Territories' (NWT) air, land, water, wildlife, and forests are protected.
2. The NWT's natural resources are used and developed wisely in accordance with the Sustainable Development Policy.
3. Knowledge is gained through cooperating and sharing information with other organizations and people interested in the environment.
4. The NWT's environment and natural resources are managed with the understanding that forests, wildlife, air, land and water are connected.

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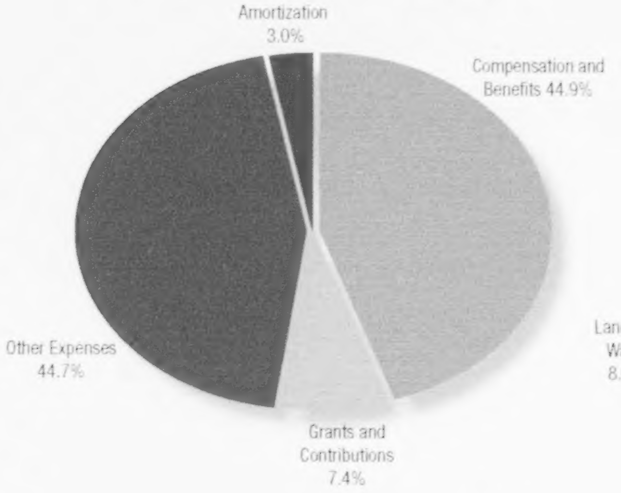
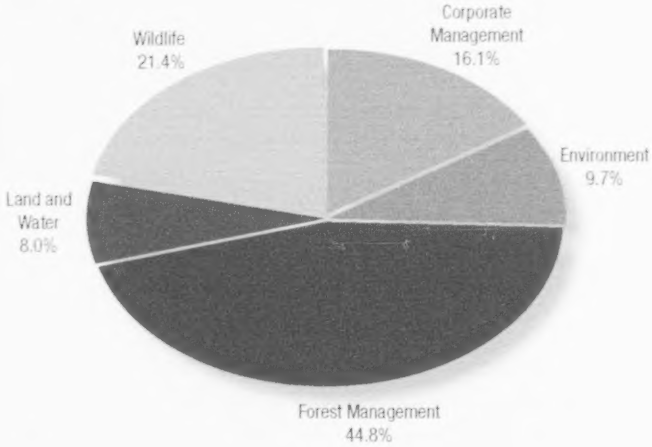
Operations Expenditures

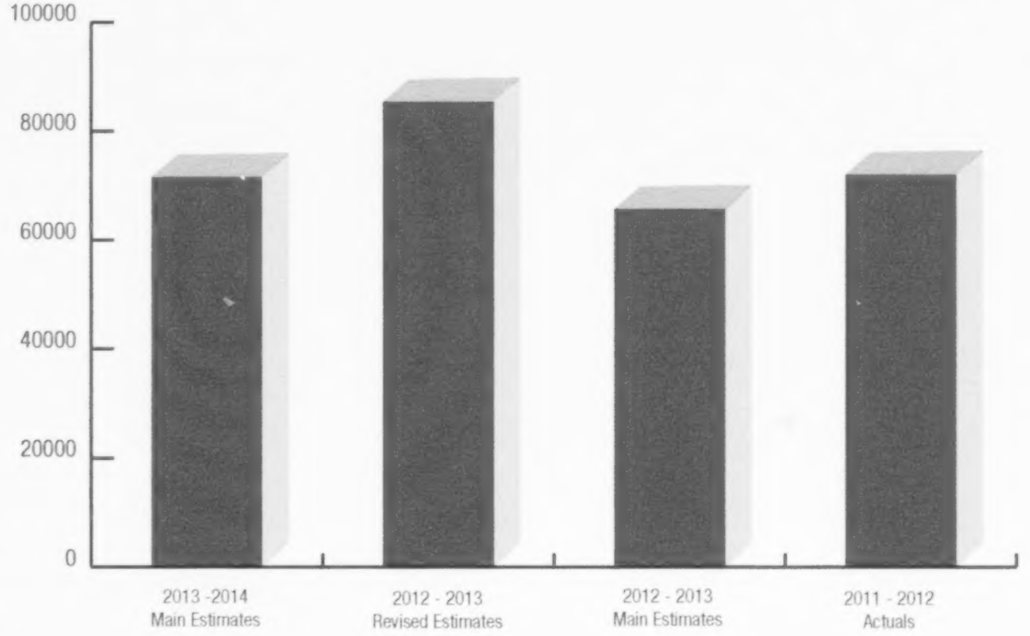
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	32,140	33,703	30,324	31,597
Grants and Contributions	5,292	4,937	3,872	6,172
Other Expenses	31,966	44,364	29,111	32,288
	69,398	83,004	63,307	70,057
Amortization	2,167	2,386	2,386	1,985
	71,565	**85,390**	**65,693**	**72,042**
Details of Other Expenses				
Travel	2,446	2,453	1,914	2,244
Materials and Supplies	2,116	4,179	1,990	3,672
Purchased Services	806	1,078	863	1,269
Utilities	1,205	2,190	845	1,709
Contract Services	22,229	31,233	20,287	19,756
Fees and Payments	257	303	288	739
Controllable Assets	560	562	562	294
Computer Hardware and Software	254	258	257	488
TSC Chargebacks	2,093	2,108	2,105	1,983
Other	-	-	-	134
	31,966	44,364	29,111	32,288

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	52,926	49,810	51,934	47,568
Accumulated amortization	(21,962)	(19,576)	(20,111)	(17,806)
Net book value	30,964	30,234	31,823	29,762
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,607	3,116	1,278	2,457
Disposals	-	-	-	-
Amortization expense	(2,167)	(2,386)	(2,386)	(1,985)
END OF THE YEAR				
Net book value of assets in service	30,404	30,964	30,715	30,234
Work in progress	500	246	246	599
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**30,904**	**31,210**	**30,961**	**30,833**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	246	599	-	1,428
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	1,861	2,763	1,524	1,628
Less work in progress, end of the year	(500)	(246)	(246)	(599)
Assets put into service during the year	**1,607**	**3,116**	**1,278**	**2,457**
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	1,575	2,517	1,278	1,545
Information Technology Projects	286	246	246	83
TOTAL INFRASTRUCTURE INVESTMENT	1,861	2,763	1,524	1,628
ALLOCATED TO:				
Tangible Capital Assets	1,861	2,763	1,524	1,628
Infrastructure Contributions	-	-	-	-
	1,861	2,763	1,524	1,628

REVENUE SUMMARY

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
General				
Timber Permits and Licences	5	5	5	18
Hunting and Fishing Licences	550	550	550	626
Environment Fund Net Revenue	246	454	268	443
	801	1,009	823	1,087
Recoveries				
Lease Revenue	-	-	-	34
Amortization of Capital Contributions	1,015	1,015	1,015	1,015
	1,015	1,015	1,015	1,049
	1,816	**2,024**	**1,838**	**2,136**

ACTIVE POSITION SUMMARY

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	90	1	-	91
North Slave	15	-	10	25
Tłįchǫ	3	-	3	6
South Slave	50	2	30	82
Dehcho	13	2	37	52
Sahtu	14	-	3	17
Beaufort Delta	16	4	16	36
	201	**9**	**99**	**309**
Community Allocation				
Yellowknife Headquarters	90	1	-	91
Regional/Area Offices	99	2	61	162
Other Communities	12	6	38	56
	201	**9**	**99**	**309**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	87	1	-	88
North Slave	15	-	10	25
Tłįchǫ	3	-	3	6
South Slave	49	2	30	81
Dehcho	13	2	37	52
Sahtu	12	-	3	15
Beaufort Delta	16	4	16	36
	195	**9**	**99**	**303**
Community Allocation				
Yellowknife Headquarters	87	1	-	88
Regional/Area Offices	97	2	61	160
Other Communities	11	6	38	55
	195	**9**	**99**	**303**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

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CORPORATE MANAGEMENT

Activity Description

The Corporate Management activity provides overall management, strategic planning, communication, and leadership to the Department's divisions and regions. Divisions and Units within this activity enable the Department to respond effectively to the environmental and resource management priorities of NWT residents.

The Corporate Management activity is carried out through Directorate, the Policy and Strategic Planning Division, Shared Services (Finance and Administration and Informatics Divisions), and the Field Support Unit.

Directorate provides overall leadership, management, and strategic planning for the Department.

Policy and Strategic Planning provides policy, legislative, strategic planning, coordination, and communications and media relations expertise to lead associated initiatives or provide support to the Department to make informed decisions on environmental and resource management issues.

The **Field Support Unit** provides regional and divisional support on activities related to traditional knowledge, Aboriginal relations, licensing, compliance, public education, and employee training.

Shared Services consists of the **Finance and Administration** and **Informatics** divisions, providing services to the Departments of Environment and Natural Resources and Industry, Tourism and Investment.

Finance and Administration provides financial management and administrative services to the departments. These services include providing advice to senior managers on financial management, financial control, contracts and contributions.

Informatics provides broad Information Management Services including Records and Library Services, Geomatics and Geographic Information Systems and analysis, Information Systems development, implementation and operations, and strategic advice and guidance on the use of information and technology in support of programs and services.

This activity also includes **Corporate Costs**, which capture Department-wide specific costs such as lease payments, and vehicle and building maintenance.

CORPORATE MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	6,996	6,984	6,981	7,326
Grants and Contributions	370	370	65	382
Other Expenses	3,946	3,907	3,908	3,760
	11,312	11,261	10,954	11,468
Amortization	180	217	217	167
	11,492	**11,478**	**11,171**	**11,635**
Details of Other Expenses				
Travel	327	223	226	170
Materials and Supplies	376	380	381	491
Purchased Services	265	280	280	391
Utilities	223	223	223	160
Contract Services	555	583	583	358
Fees and Payments	58	51	51	42
Controllable Assets	14	16	16	11
Computer Hardware and Software	88	96	96	62
TSC Chargebacks	2,040	2,055	2,052	1,983
Other	-	-	-	92
	3,946	3,907	3,908	3,760

CORPORATE MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Interim Resource Management Assistance Program Agreement - (IRMA) is a program intended to help strengthen the ability of Aboriginal communities in unsettled claim areas in the NWT to participate in land and resource management processes affecting their surrounding land use areas.	305	305	-	305
Traditional Knowledge - Funding for communities to carry out specific Wildlife and Forestry research projects related to the collection of traditional knowledge.	65	65	65	64
Contributions - Various - Contributions in support of natural resource and environmental issues.	-	-	-	13
	370	**370**	**65**	**382**

CORPORATE MANAGEMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	37	1	-	**38**
North Slave	1	-	-	**1**
Tłı̨chǫ	-	-	-	**-**
South Slave	2	-	-	**2**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	43	**1**	**-**	**44**
Community Allocation				
Yellowknife Headquarters	37	1	-	**38**
Regional/Area Offices	6	-	-	**6**
Other Communities	-	-	-	**-**
	43	**1**	**-**	**44**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	34	1	-	**35**
North Slave	1	-	-	**1**
Tłı̨chǫ	-	-	-	**-**
South Slave	2	-	-	**2**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	40	**1**	**-**	**41**
Community Allocation				
Yellowknife Headquarters	34	1	-	**35**
Regional/Area Offices	6	-	-	**6**
Other Communities	-	-	-	**-**
	40	**1**	**-**	**41**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ENVIRONMENT

Activity Description

The Environment Division works to maintain a high quality environment for the benefit of current and future generations.

The Environmental Protection section works to prevent and reduce the impact of human activities on the natural environment by providing information, advice, and programs in the areas of contaminated sites, hazardous substances, hazardous waste management, and air quality. The priorities of Environmental Protection are mandated through two key pieces of legislation: the *Environmental Protection Act*, and the *Pesticide Act*.

The Waste Reduction and Management section works to prevent and reduce the impact of human activities on the natural environment by developing, implementing, and administering programs and policies in solid waste management, waste prevention, reduction, reuse and recycling. The priorities of this section are mandated under the *Environmental Protection Act* and the *Waste Reduction and Recovery Act*.

The Climate Change Programs (CCP) section coordinates the GNWT's response to climate change by developing strategies and activities to control and inventory greenhouse gas emissions, identifying climate change impacts, increasing awareness of climate change, and adapting to a changing climate. Working with the Arctic Energy Alliance, the CCP section encourages energy conservation and the use of energy efficient technologies and alternative energy sources.

The Environment Division has the lead on the implementation of the GNWT Science Agenda. The Senior Science Advisor provides expertise, leadership, and vision across the GNWT as a champion for excellence in scholarship and research. The Advisor is responsible for promoting collaborative research priorities and themes relevant to the GNWT and northerners, engaging research partners in science policy development, encouraging investment in research and promoting major research initiatives.

ENVIRONMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	2,956	2,589	2,673	2,745
Grants and Contributions	3,199	3,429	2,549	4,084
Other Expenses	802	708	708	1,688
	6,957	6,726	5,930	8,517
Amortization	11	6	6	6
	6,968	**6,732**	**5,936**	**8,523**
Details of Other Expenses				
Travel	174	192	192	486
Materials and Supplies	95	92	92	102
Purchased Services	77	84	84	187
Utilities	13	13	13	30
Contract Services	402	293	293	643
Fees and Payments	34	32	32	222
Controllable Assets	-	-	-	-
Computer Hardware and Software	7	2	2	16
TSC Chargebacks	-	-	-	-
Other	-	-	-	2
	802	708	708	1,688

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Management	968	680	670	814
Environmental Protection	1,811	1,647	1,747	1,546
Energy Management	4,178	4,399	3,513	6,157
Amortization	11	6	6	6
	6,968	**6,732**	**5,936**	**8,523**

ENVIRONMENT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Arctic Energy Alliance - Contribution to deliver energy management programs on behalf of Environment and Natural Resources.	1,773	1,798	1,798	1,629
Energy Conservation - The Energy Conservation program provides financial assistance to support projects that reduce our usage of electrical and heat energy, and water.	200	200	200	112
Alternative Energy Program - Funds are provided to assist communities, businesses and residents to install renewable energy systems.	775	1,080	200	446
Biomass Energy - This program will support new initiatives to assist increased use of modern wood burning technologies to heat homes and buildings in communities.	400	100	100	1,030
Wind Energy - Wind energy deployment in Inuvialuit Settlement regions.	-	-	-	100
Adaptation Plan - Funds will be available to support planning actions by NWT communities, regional governments and organizations.	51	51	51	25
Business Support Program - This program is designed to help businesses in the NWT implement renewable energy and energy efficiency projects.	-	200	200	300
Geothermal Energy - The Department will work with interested communities to further define the geothermal potential.	-	-	-	426
Contributions - Various - Contributions in support of natural resource and environmental issues.	-	-	-	16
	3,199	**3,429**	**2,549**	**4,084**

ENVIRONMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	**17**
North Slave	2	-	-	**2**
Tłįchǫ	-	-	-	-
South Slave	2	-	-	**2**
Dehcho	2	-	-	**2**
Sahtu	2	-	-	**2**
Beaufort Delta	2	-	-	**2**
	27	-	-	**27**
Community Allocation				
Yellowknife Headquarters	17	-	-	**17**
Regional/Area Offices	10	-	-	**10**
Other Communities	-	-	-	-
	27	-	-	**27**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	**16**
North Slave	2	-	-	**2**
Tłįchǫ	-	-	-	-
South Slave	2	-	-	**2**
Dehcho	2	-	-	**2**
Sahtu	1	-	-	**1**
Beaufort Delta	2	-	-	**2**
	25	-	-	**25**
Community Allocation				
Yellowknife Headquarters	16	-	-	**16**
Regional/Area Offices	9	-	-	**9**
Other Communities	-	-	-	-
	25	-	-	**25**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

FOREST MANAGEMENT

Activity Description

Forest Management initiatives provide for the stewardship of NWT forests through sustainable management of forest resources and forest fire management.

Sustainable forest management is ensured through the collection of information on the state of forest resources; forest management planning; monitoring of forest health and changes to forest landscapes; regulation of forest practices and planning; and, compliance and reporting.

Sustainable forest management includes collaboration with Wildlife and Land and Water and Environment Divisions on issues of climate change, biomass energy and Greenhouse Gas Strategy support, biodiversity and critical wildlife management concerns and decision processes of management planning at the landscape level.

Development of sustainable community forest economies is supported with appropriate consideration of the sustainable management of forest resources, community interests and aspirations, and recognizing the need for forest-based development that not only builds economic stability within communities, but is also culturally acceptable. Access to forest resources in the NWT recognizes Aboriginal rights and interests and is influenced by Interim Measures Agreements, Comprehensive Land Claim Agreements.

Forest fire management is achieved through prevention, preparedness and forest fire response. Using the best science, technology and effective use of available fire response resources, forest fire management provides for the protection of people, property and other values at risk from forest fire. Working in collaboration with the Wildlife Division, forest management assesses forest landscapes, natural disturbance patterns and current wildfire activity to develop and implement wildland fire management plans which recognize the ecological role of fire on the landscape while endeavouring to limit catastrophic levels of impacts on natural areas. Developing an increased capacity of individuals, communities, industry and others to take responsibility for reducing fire hazards and forest fires is also a priority.

FOREST MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	10,139	11,640	9,516	10,203
Grants and Contributions	200	125	125	145
Other Expenses	20,105	28,946	17,205	20,175
	30,444	40,711	26,846	30,523
Amortization	1,623	1,788	1,788	1,498
	32,067	**42,499**	**28,634**	**32,021**
Details of Other Expenses				
Travel	990	1,106	706	911
Materials and Supplies	1,006	2,330	850	1,281
Purchased Services	277	463	263	461
Utilities	930	1,513	568	1,313
Contract Services	16,530	23,162	14,446	15,592
Fees and Payments	110	110	110	233
Controllable Assets	161	161	161	112
Computer Hardware and Software	48	48	48	240
TSC Chargebacks	53	53	53	-
Other	-	-	-	32
	20,105	28,946	17,205	20,175

Program Delivery Details

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Management and Presuppression	20,026	19,476	19,444	18,311
Fire Suppression	7,513	18,332	4,540	9,303
Forest Resources	2,905	2,903	2,862	2,909
Amortization	1,623	1,788	1,788	1,498
	32,067	**42,499**	**28,634**	**32,021**

FOREST MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Grants				
Fire Damage Compensation - Grants are available to hunters or trappers to replace equipment lost as a result of forest fires.	100	100	100	57
	100	100	100	57
Contributions				
Wildfire Risk Management Plans - Contributions are available to communities to support development of FireSmart community plans for areas within communities to assist in the minimization of risk to the community from wildfire.	50	-	-	20
Wildfire Research Support- Contributions with community and aboriginal governments to secure technical and informational support for wildland fire research initiatives	50	25	25	-
Contributions - Various - Contributions in support of Natural Resource and Environmental issues.	-	-	-	68
	100	25	25	88
	200	**125**	**125**	**145**

FOREST MANAGEMENT

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	3	-	10	**13**
Tłı̨chǫ	-	-	3	**3**
South Slave	34	1	30	**65**
Dehcho	3	-	37	**40**
Sahtu	3	-	3	**6**
Beaufort Delta	3	-	16	**19**
	46	**1**	**99**	**146**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	46	1	61	**108**
Other Communities	-	-	38	**38**
	46	**1**	**99**	**146**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	**1**
North Slave	3	-	10	**13**
Tłı̨chǫ	-	-	3	**3**
South Slave	33	1	30	**64**
Dehcho	3	-	37	**40**
Sahtu	3	-	3	**6**
Beaufort Delta	3	-	16	**19**
	46	**1**	**99**	**146**
Community Allocation				
Yellowknife Headquarters	1	-	-	**1**
Regional/Area Offices	45	1	61	**107**
Other Communities	-	-	38	**38**
	46	**1**	**99**	**146**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

WILDLIFE

Activity Description

The Wildlife Division is responsible for the stewardship of wildlife resources. Wildlife initiatives assess and monitor wildlife populations, habitat, species at risk, wildlife health, and biodiversity. Wildlife also coordinates initiatives to address impacts on wildlife from human activity. Functions include developing legislation, strategies, management plans and programs to support the conservation and management of wildlife resources, preparing public information materials on wildlife conservation and management, biodiversity and reducing wildlife/human conflicts, undertaking compliance activities and administering the sport fishery.

Wildlife programs and services are delivered by regional and headquarters wildlife staff. Regional wildlife staff work closely with wildlife co-management boards to co-ordinate wildlife research and monitoring programs. Regional wildlife staff undertake wildlife surveys and involve communities in these activities. Regional and headquarters staff also participate in the development of management plans. Headquarters wildlife staff help co-ordinate and provide expertise to assist regional staff in wildlife research and monitoring programs. Headquarters wildlife staff liaise with national and international wildlife activities and co-ordinate NWT-wide programs, such as biodiversity monitoring, major legislative reviews (e.g. *Wildlife Act*), species at risk programs, wildlife health studies, wildlife best management practices, wildlife cumulative effects studies, wildlife databases, and wildlife study publications. All wildlife and sport fishing compliance programs are delivered by regional renewable resource officers.

WILDLIFE

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	8,845	9,690	8,488	8,761
Grants and Contributions	973	973	1,093	736
Other Expenses	5,115	8,682	5,169	5,221
	14,933	19,345	14,750	14,718
Amortization	353	375	375	314
	15,286	**19,720**	**15,125**	**15,032**
Details of Other Expenses				
Travel	542	679	537	533
Materials and Supplies	588	1,281	571	1,412
Purchased Services	150	171	156	150
Utilities	39	441	41	206
Contract Services	3,273	5,556	3,326	2,464
Fees and Payments	42	72	57	186
Controllable Assets	385	385	385	171
Computer Hardware and Software	96	97	96	91
TSC Chargebacks	-	-	-	-
Other	-	-	-	8
	5,115	8,682	5,169	5,221

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Wildlife Program Management	557	578	575	571
Biodiversity Conservation	2,521	2,555	2,560	1,827
Wildlife Research and Management	6,165	10,588	6,025	6,445
Field Operations	5,690	5,624	5,590	5,875
Amortization	353	375	375	314
	15,286	**19,720**	**15,125**	**15,032**

WILDLIFE

Grants and Contributions

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Wildlife Management Boards - Contributions to support wildlife management boards recognized by the Minister of Environment and Natural Resources.	178	178	178	144
Renewable Resource Officer - A contribution to the Hamlet of Fort Good Hope for the services of a Renewable Resource Officer.	-	-	120	131
Stewardship Program - Establish a stewardship program to promote species at risk stewardship actions.	500	500	500	290
Caribou Strategy - To promote traditional knowledge studies and support capacity building within Aboriginal Governments (Akaitcho and Tłįchǫ).	275	275	275	147
Disease Contaminants - A contribution to the Canadian Cooperative Wildlife Health Centre for wildlife health expertise.	20	20	20	20
Contributions - Various - Contributions in support of Natural Resource and Environmental issues.	-	-	-	4
	973	**973**	**1,093**	**736**

WILDLIFE

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	9	-	-	**9**
Tłı̨chǫ	3	-	-	**3**
South Slave	12	1	-	**13**
Dehcho	7	2	-	**9**
Sahtu	8	-	-	**8**
Beaufort Delta	10	4	-	**14**
	67	**7**	-	**74**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	37	1	-	**38**
Other Communities	12	6	-	**18**
	67	**7**	-	**74**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	9	-	-	**9**
Tłı̨chǫ	3	-	-	**3**
South Slave	12	1	-	**13**
Dehcho	7	2	-	**9**
Sahtu	7	-	-	**7**
Beaufort Delta	10	4	-	**14**
	66	**7**	-	**73**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	37	1	-	**38**
Other Communities	11	6	-	**17**
	66	**7**	-	**73**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LAND AND WATER

Activity Description

Land and water programs are those that stem from federal environmental legislation that have GNWT obligations, such as the *Mackenzie Valley Resource Management Act*, as well as related partnership initiatives such as water stewardship and cumulative effects. Key program areas include regional land use planning, protected areas, environmental impact assessment, and water stewardship. The Land and Water Division houses the NWT Protected Areas Strategy (PAS) Secretariat, which is shared with Aboriginal Affairs and Northern Development Canada.

Regional land use plans integrate environmental, social, cultural and economic interests, ensuring NWT values on the landscape are protected or conserved by defining where development can occur and under what general conditions. Consistent with regional land use planning, the NWT PAS protects special natural and cultural areas and core representative areas within each eco-region.

Environmental Assessment and Monitoring (EAM) functions include overseeing ENR's input into preliminary screenings of regulatory applications and renewal of permits and licenses, as well as coordinating the GNWT's participation in environmental assessments and environmental impact reviews, and improvements such as guidelines or proposed amendments to the NWT land and water regulatory system. EAM coordinates input from Regional Environmental Assessment Coordinators who provide comments from a local perspective on regulatory applications. EAM is also involved with follow-up monitoring and overseeing GNWT requirements set out in Environmental Agreements.

Water Stewardship functions involve the ongoing implementation of the NWT Water Stewardship Strategy with other water management partners. GNWT focus areas include trans-boundary water issues, community public water supply source protection, community-based aquatic monitoring and aquatic ecosystem indicators, as well as federal/provincial/territorial initiatives related to water resources stewardship.

LAND AND WATER

Operations Expenditure Summary

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Expenditure Category				
Compensation and Benefits	3,204	2,800	2,666	2,562
Grants and Contributions	550	40	40	825
Other Expenses	1,998	2,121	2,121	1,444
	5,752	4,961	4,827	4,831
Amortization	-	-	-	-
	5,752	**4,961**	**4,827**	**4,831**
Details of Other Expenses				
Travel	413	253	253	144
Materials and Supplies	51	96	96	386
Purchased Services	37	80	80	80
Utilities	-	-	-	-
Contract Services	1,469	1,639	1,639	699
Fees and Payments	13	38	38	56
Controllable Assets	-	-	-	-
Computer Hardware and Software	15	15	15	79
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,998	2,121	2,121	1,444

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Program Delivery Details				
Land and Water	4,699	3,950	3,934	3,971
Environmental Assessment and Monitoring	1,053	1,011	893	860
	5,752	**4,961**	**4,827**	**4,831**

LAND AND WATER

Grants and Contributions

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Contributions				
Mackenzie River Basin Board - A contribution to cooperatively manage the aquatic ecosystem of the Mackenzie River Basin in conjunction with the Yukon, BC, Alberta and Saskatchewan Governments.	40	40	40	40
Aquatic Ecosystems Research Partnership Program- Wilfrid Laurier University contributions in support of aquatic ecosystems.	200	-	-	400
NWT Water Strategy - Contributions in support of the NWT Water Strategy.	250	-	-	246
Protected Areas Strategy - Contributions in support of gathering and reviewing information to assist in the establishment of proposed protected areas.	60	-	-	139
	550	**40**	**40**	**825**

LAND AND WATER

Active Positions

2013-2014	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	**18**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	**18**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	**18**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	**18**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2013-2014 Main Estimates	Future Lease Payments
Transmitter Site (NUP)	Yellowknife	1	2
Transmitter Site	Fort Simpson	5	-
Forestry Base/R-R Office	Łutselk'e	36	
Renewable Resources Office	Fort Providence	3	7
Office Warehouse	Fort Smith	411	-
Office Warehouse	Hay River Reserve	114	294
Laboratory/Office	Norman Wells	78	78
		648	**381**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Environment Fund

The Waste Reduction and Recovery Act, enacted in July 2005, established the Environment Fund as a Special Purpose Fund to develop and implement waste reduction recovery programs.

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
OPERATING RESULTS				
Income				
Revenue	**5,455**	**5,815**	**5,455**	**5,913**
Expenses				
Compensation and Benefits	422	414	400	430
Grants	117	126	117	129
Refunded Deposits	2,951	2,925	2,951	3,000
Handling and Processing Fees	870	682	870	712
Other Expenses	849	1,214	849	1,199
	5,209	**5,361**	**5,187**	**5,470**
Surplus (Deficit)	**246**	**454**	**268**	**443**
Environment Fund				
Opening Balance	2,078	1,624	1,254	1,181
Surplus (Deficit)	246	454	268	443
Interfund Transfers	-	-	-	-
Closing Balance	**2,324**	**2,078**	**1,522**	**1,624**

Note 1: The Beverage Container Program started on November 1, 2005.
The Milk Container Program was added February 15, 2010.
The Single Use Retail Bags Environmental Free Program was added January 15, 2010.

Note 2: Of the $1,623,668 accumulated surplus reported at March 31, 2012, a total of $333,158 is reserved for Equipment Replacement.

Note 3: 2011-2012 Actuals are per the audited Financial Statements of the Environmental Fund.

Work Performed on Behalf of Others

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Inuvialuit Implementation - Under the terms of a contribution funding agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide 2013-2014 implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.	3,507	4,305	3,706	3,570
Gwich'in Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	148	320	148	64
Sahtu Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	139	141	141	139
Tłı̨chǫ Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2013-2014 grant payment to the Government of the Northwest Territories to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	127	225	127	1

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Bison Control Program - Funding provided by Parks Canada to conduct surveillance flights in and around Wood Buffalo National Park.	54	76	68	47
Sahtu GIS Project - Geographic Information System (GIS) Project administered by the Department of Environment and Natural Resources to meet the growing GIS needs in the Sahtu Settlement Area.	15	108	-	13
Climate Change Monitoring - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada for the study of changes to climate and hydrology in the North.	-	-	-	56
Wildlife Monitoring - Funding provided by Enbridge to monitor Sahtu Wildlife Health.	-	-	-	6
Trapping and furbearing Projects - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada for trapper training and furbearer monitoring programs.	-	26	30	13
Sahtu Renewable Resources Board - Funding provided by the Sahtu Renewable Resources Board to conduct wildlife studies.	-	38	10	3
Gwich'in Renewable Resources Board - Funding provided by the Gwich'in Renewable Resources Board to conduct wildlife studies.	20	20	25	22
Moose Population Monitoring - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to monitor moose populations.	-	-	41	50

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Slave River Study - Funding provided by Aboriginal Affairs and Northern Development Canada for the study of furbearer contaminants, population and harvest on the Slave River and Slave River Delta.	50	50	-	-
Reforestation Fund - Charges to timber permit and licence holders for timber cutting and reforestation.	-	-	-	24
Great Slave Lake Landscape Scale Flooding - Funding from Aboriginal Affairs and Northern Development Canada to assist with the costs associated with tracking and understanding the causes of abrupt landscape scale flooding and ecosystem change in the Great Slave Lake.	15	15	-	-
Dehcho Boreal Caribou Project - Funding provided by Aboriginal Affairs and Northern Development Canada to support the Dehcho Boreal Caribou working group.	-	-	-	25
Wildfire risk control - Funding provided by Natural Resources Canada to mitigate risk of wildfire and changing permafrost.	-	10	50	170
Viscount Polar Bear Assessment - Funding provided by World Wildlife Fund Canada to assess the Viscount Melville polar bear population.	81	81	20	20
Aeromagnetic Survey - Funding provided by Aboriginal Affairs and Northern Development Canada for aeromagnetic survey.	-	-	-	50

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Managing Resource Development and Cumulative Impacts - Funding from the Department of Aboriginal Affairs and Northern Development Canada for assistance in preparing for and managing cumulative impacts from resource development.	-	-	172	144
NWT Water Resources Management Strategy - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to develop a Water Management Strategy.	90	90	-	-
Ecology Disturbance response - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada for succession and regeneration response on seismic lines with respect to ecology disturbance and time.	60	60	-	-
Protected Areas Strategy - Funding from Aboriginal Affairs and Northern Development Canada to assist with the costs associated with employing the program's managing director.	-	-	70	87
Protected Areas Communications - Funding from Aboriginal Affairs and Northern Development for the development and distribution of communication material of the Protected Areas Strategy program.	-	-	36	36
Caribou Survey - Funding from Parks Canada to conduct a survey of the Bluenose Caribou.	-	-	-	1
Parks Canada - Funding provided by Parks Canada for the monitoring of caribou and muskox population.	-	-	-	50

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
Caribou Tracking Project - Funding provided by ConocoPhilips Canada to support caribou tracking.	40	40	40	40
Bear Defence Program - Funding provided by ConocoPhilips Canada in support of the Department of Environment and Natural Resources' Electric Fence Program.	-	-	5	5
Sahtu Banding Project - Funding provided by the United States Fish and Wildlife to study the distribution, harvest locations and survival of northern dabbling ducks at Willow Lake.	20	6	20	21
Mutual Aid Resouces Sharing Agreement - This is an agreement among all Canadian Agencies with a forest fire management responsibility. The agreement provides for the sharing of resources, including personnel, equipment, aircraft and other services to assist member agencies in time of need.	1,400	1,400	1,400	1,458
Environment Canada - Funding provided by Environment Canada for a Polar Bear Symposium and Woodland Caribou Surveys.	130	130	-	-
Polar Bear Survey - Funding provided by Environment Canada for polar bear population and risk surveys.	120	60	60	125
Wildlife Monitoring - Funding received from the Department of Aboriginal Affairs and Northern Development Canada for the wildlife monitoring project.	-	-	-	48
Caribou Survey - Funding provided by the Government of Nunavut to assist with caribou herd survey design.	-	-	-	80

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2013-2014 Main Estimates	2012-2013 Revised Estimates	2012-2013 Main Estimates	2011-2012 Actuals
NatureServe Canada - Funding to assist with the Conservation Data Centre.	28	29	34	19
Wolf Predation Study - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to assist with the costs associated with wolf predation on Bathurst caribou.	60	60	-	30
Peary Caribou and Muskox Survey - Funding provided by the World Wildlife Fund Canada to provide population estimates for peary caribou and muskox on the Melville-Prince Patrick islands group.	-	20	-	-
Southern Arctic Technical Report - Funding from the Department of Aboriginal Affairs and Northern Development Canada to finalize the technical report and poster for the Southern Arctic ecozone.	-	-	-	125
Arctic Unglate Conference - Funding provided by Environment Canada for the above conference.	-	-	-	40
Biomass Energy Strategy - Funding received from the Canadian Northern Economic Development Agency (CanNOr) for implementation of the NWT biomass energy strategy.	1,700	2,000	-	1,346
	7,804	**9,310**	**6,203**	**7,928**

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GLOSSARY

GLOSSARY

Activity	A division of a Department.
Accumulated Amortization	The total to date of the periodic amortization charges relating to tangible capital assets since they were placed in use.
Amortization	The systematic process of allocating the cost of capital assets to expense for the periods in which they provide benefits. For the purpose of tangible capital asset accounting in the Government of the Northwest Territories, amortization is calculated using the straight-line method, which assumes that an equal benefit is received in each year of the asset's estimated useful life. This term is used interchangeably with depreciation and is generally understood to mean the same thing.
Appropriation	A budget approved by the Legislative Assembly that permits expenditures to be made. Appropriations are usually made for fixed amounts and are typically for a period of one year.
Budget	An estimate of proposed expenditures for a given period and the proposed means (revenue estimates) of financing those expenditures.
Capital Expenditures	An outlay of government resources, normally not of a recurring or continuing nature, for the purchase or construction of a capital asset, or an outlay which increases the expected useful life of an existing capital asset.
Capital Projects	Projects established for the purchase or construction of capital assets. Typically a capital project encompasses a purchase of land or equipment and/or the construction of a building or other facility. Small Capital projects are projects with a value less than $400,000. Large Capital projects are projects with a value greater than $400,000.
Contribution	A conditional transfer of appropriated funds to a public agency, community government or other organization that is accountable to the government for the use of the funds and fulfillment of the objectives for which the funding is provided.
Deferred Capital Contribution	Means that the fair value has been capitalized for acquisitions transferred with title to the Government an offset is recorded as a "deferred capital contribution". Deferred revenue is also the result of assets that have been cost-shared by other governments and the title remains with the Government of the Northwest Territories (GNWT). The portion of the asset cost contributed by a third party is included in "deferred capital contributions".
Department	Organizational entity established by Cabinet to deliver programs and services within a specified mandate.
Departmental Overview	A summary of the vision, mission and goals of a government department.
Disposals	Voluntary (through sale, exchange, etc.) or involuntary (through damage or theft) disposal of tangible capital assets. Upon disposal, the net book value of the asset is removed from the accounts.
Estimates	The estimated expenditures, to be approved by the Legislative Assembly, and forecasted revenues, for all government departments.

GLOSSARY

Expenditure	Funds paid or payable to acquire goods and services, consumed in Government operations, or an investment in tangible capital assets.
Financial Management Board	The Financial Management Board is a committee of the Executive Council, consisting of all members of the Executive Council, which is responsible for the financial management and administration of the Government of the Northwest Territories.
Fiscal Year	A consecutive twelve-month period designated as the reporting period of a government or organization. The Government of the Northwest Territories' fiscal year starts April 1 and ends March 31 of the following calendar year.
Goal	A high-level statement of the desired outcome of government activities to be achieved over an unspecified period of time.
Grant	An essentially unconditional transfer of appropriated funds to another party for a specified purpose.
Infrastructure	The tangible capital assets in place for the purpose of delivering government programs.
Infrastructure Contribution	A contribution made to a third party, by the Government, to purchase, construct, develop or acquire a Tangible Capital Asset, where the ownership of the asset is retained by the third party.
Net Book Value	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-down.
Position	A job description established within the public service. The term "active positions" includes positions that are occupied, or that are temporarily vacant but will be staffed.
Public Agency	A statutory body or territorial corporation specified in Schedule A, B or C of the *Financial Administration Act*.
Regions	Geographical sub-divisions of the Northwest Territories for administrative purposes.
Tangible Capital Asset	A non-financial asset of physical substance that is acquired, constructed, or developed and: • Is held for use in the production or supply of goods, delivery of services or program outputs; • Has a useful life extending beyond one fiscal year • Is intended to be used on a continuing basis; • Is not intended for resale in the ordinary course of operations, and • Cost is equal to or greater than $50,000.

GLOSSARY

Tangible Capital Asset continued	The major categories of tangible capital assets are: - Land (other than land acquired at no cost to the government); - Roads - Bridges; - Ferries; - Airstrips and Aprons; - Buildings; - Water and Sewer Works; - Mainframe and Software Systems; - Leasehold Improvements; - Betterments; - Mobile and Heavy Equipment; - Other Major Equipment; and, - Major Medical Equipment.
Work-in-progress (WIP)	Means construction or development in progress and postponed projects (postponed projects are written-off if dormant for more than one year and there is no plan in the capital budget for their continuation). An estimate of the final cost may be required to allow the asset to be moved into service.
Work Performed on Behalf of Others	The Government undertakes to perform certain functions in the Northwest Territories on behalf of the Government of Canada or others. Funds expended for these activities are fully recovered and are not required to be appropriated by the Legislative Assembly.

Budget Development Process

Budget Development Process

INTRODUCTION

The Government of the Northwest Territories uses a comprehensive business planning approach, which guides the development of the Main Estimates. Business planning is a process used by many governments and other organizations to provide a link between strategic planning and resource allocation. Generally, business plans flow from an organization's longer-term strategic plan, but deal with a shorter time frame, propose further information on implementation, and include details on resource allocation.

The Main Estimates reflect the Government of the Northwest Territories' plan of action for the upcoming fiscal year. Specifically, they represent all anticipated expenditures and all anticipated revenues for the fiscal year.

The Main Estimates seek appropriation authority for the fiscal year, which begins April 1. The Budget Address, presented by the Minister of Finance at the time of presentation of the Main Estimates, is an integral part of the total budget package. In addition, the Government's Business Plans are tabled in the Legislative Assembly at the time of the Budget Speech and tabling of the Main Estimates.

Many individuals and organizations, both from within the government and from the public have been consulted during the planning and development stages of the budget process. However, the exact content of the Main Estimates is not public until tabled in the Legislative Assembly by the Minister of Finance. Traditionally, the budget presentation process prevents special interest advantages being obtained through advance information on government fiscal initiatives.

PROCESS

The Main Estimates process consists of several phases:

1. ***Fiscal Strategy development;***
2. ***Business Plan development and review;***
3. ***Main Estimates development process;***
4. ***Budget Address development;***
5. ***Presentation to the Legislative Assembly; and,***
6. ***Preparation and entry of budgets into the System for Accountability and Management (SAM).***

During the course of any given fiscal year, there are two other processes that are used to monitor and adjust the budget:

1. ***Variance Reporting - Monitoring of Expenditures and Revenues against Budgets; and,***
2. ***Supplementary Estimates.***

Budget Development Process

1. *Fiscal Strategy Development*

Under the direction of the Minister of Finance, the Department of Finance prepares a multi-year fiscal framework. The framework is an overview of the projected financial position of the government based on a set of assumptions about revenues, expenditures, and federal transfer payments.

In the development of a fiscal strategy, the framework is used as a modeling tool to project the fiscal position of the government, assuming current policies and trends are maintained, as well as alternate positions based on various policy changes, new policies and new initiatives. This allows the Financial Management Board and the Executive Council to assess whether the current mix of expenditures and taxes are appropriate. If the mix cannot be sustained, or change is desired for policy reasons, it allows for an evaluation of alternatives in expenditures, taxation, and borrowing.

Based on the government's current financial position, program objectives and the fiscal alternative chosen, targets for each department are approved by the Financial Management Board and instructions are issued to departments for the development of multi-year business plans.

2. *Business Plan Development and Review*

The multi-year business planning approach links strategic planning with resource allocation. The business planning process includes setting goals, developing strategies to achieve the goals, and establishing targets and outcome measures. The Executive Council approves a Business Plan, which sets goals and strategic priorities for the government. The departmental business plans are developed to support the overall Government's goals. As part of the process, departments identify the challenges and pressures confronting them, and map out how to meet those challenges within available resources. Business Plans identify key strategies that each department will implement to achieve its goals, and also identify outcome measures and targets to be achieved.

Business plans focus on two areas of expenditure:

a) Operations Expenditures

The Financial Management Board establishes departmental planning targets. Individual departments develop and document projections of forced expenditure growth in existing programs on the basis of demographics or utilization trends, possible expenditure reductions, required service level increases and other anticipated changes for each departmental program. This is done in accordance with Financial Management Board instructions.

New or expanded programs are justified in relation to government priorities, policy directives, and/or changes to industrial norms or national standards.

Departmental business plans are submitted for review, analysis, and compilation by the Departments of the Executive and Finance before presentation to the Executive Council and Financial Management Board. They are then referred to Legislative Standing Committees for review.

b) Infrastructure Investment

In the 2009-10 fiscal year, the Government moved the consideration of the Capital Plan to the fall session of the Legislative Assembly. The capital planning process provides for one capital investment target with all Departmental projects competing for the available funding. The result is that projects are prioritized on a government wide basis versus a departmental basis.

Budget Development Process

The capital planning process for each planning cycle starts with community consultations. Community consultations are conducted to ensure communities are:

1. consulted annually on their capital needs;
2. provided explanations on the allocation of resources to capital investment; and the application of priority criteria along with the political and other influences on the process will be provided; and,
3. provided direct feedback on the consultations, including feedback to communities on the inclusion or exclusion of community projects in the capital plan or capital needs assessment; and if requested, a follow-up meeting with the communities to explain the capital plan and disposition of their proposed projects.

The results from community consultations are taken into consideration in the development of the initial capital needs assessments completed by departments. Projects included in the first five years of the needs assessment are then rated against a common set of criteria.

The rating of the proposed Infrastructure projects and the available funding are taken into consideration in developing a preliminary Infrastructure acquisition plan. The preliminary plan is first reviewed by a Deputy Ministers Steering Committee and secondly by the Financial Management Board prior to a review by Standing Committees and the final approval when presented in the Main Estimates to the Legislative Assembly. Changes to the plan can be affected through any of the reviews prior to final approval.

3. *Main Estimates Development Process*

Once the business plans and infrastructure acquisition plan have been reviewed by Standing Committees, departments proceed to prepare their annual estimates.

There is a minimum level of detail required in the development of the Main Estimates. Departments may budget at more detailed levels for internal purposes, as deemed necessary. Each department is responsible for the development of their budget. In this development, a minimum level of detail is established which will meet the requirements of the Main Estimates and provide for the budget to be loaded into the System for Accountability and Management (SAM).

The Department of Finance coordinates all departmental information to produce the Main Estimates and it is responsible for coordinating the input of the budget into SAM once it is approved by the Legislative Assembly.

The Main Estimates are reviewed by the Department of Finance for uniformity, consistency of presentation and adherence to targets and guidelines. The Financial Management Board then approves the Draft Main Estimates for forwarding to the Legislative Assembly Standing Committees for their review prior to the commencement of the Budget Session.

4. *Budget Address Development*

Under the direction of the Minister of Finance, the Department of Finance drafts the text of the Budget Address.

The Budget Address includes an outline of current trends and anticipated developments and identifies the Government's plan of action, related to its established strategies and priorities, for the upcoming fiscal year.

In addition, the Budget Address highlights new tax and program initiatives and their expected impacts on the economy and Government revenues or expenditures.

Budget Development Process

5. *Presentation to the Legislative Assembly*

Following the presentation of the Budget Address to the Legislative Assembly by the Minister of Finance, the Main Estimates are released to Members of the Legislative Assembly, the general public, and the media. After the Legislative Assembly has completed its review, the Assembly approves the *Appropriation Act.*

6. *Preparation and Entry of Approved Budgets into the System for Accountability and Management*

The departments are required to provide the detailed data and coding structure, in a format established by the Department of Finance, for entry of the budget into the System for Accountability and Management.

The actual transfer is completely automated and is organized so that departmental budgets are in place on April 1.

7. *Variance Reporting - Monitoring of Expenditures and Revenues against Budgets*

During the course of the year, the System for Accountability and Management produces monthly reports comparing year-to-date revenues and expenditures to the year-to-date budget.

Departments must respond monthly to the Financial Management Board on the status of their expenditures and revenues, as compared to budget, and provide projections to year-end.

The variance information and revised year-end projections, obtained through the expenditure and revenue monitoring mechanisms, are used during the year to monitor actual performance against the Government's fiscal framework and anticipate requirements for supplementary appropriations and any incremental borrowing.

8. *Supplementary Estimates*

During the course of any given year, increases may be required to a department's spending authority. This is accomplished by way of Supplementary Estimates. They are presented to the Legislative Assembly for approval during regular sittings of the House.

In emergency situations, the Financial Management Board may recommend a Special Warrant to the Commissioner for advanced spending authority, to allow a department to respond quickly to a new or unforeseen need that meets the criteria of an emergency as defined by the *Financial Administration Act* and the Financial Administration Manual. The Special Warrant is included in the subsequent Supplementary Estimate.

Upon approval of Supplementary Estimates by the Legislative Assembly, budget entries are prepared and entered into the System for Accountability and Management.

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